





# Cool reaction to US proposals on steel imports

By Our Foreign Staff

PRESIDENT George Bush's proposal to extend US steel import restrictions for a further 2½ years last year with a cool response around the world while in the Senate there were moves to seek a five year extension of the curbs.

Mr Jay Rockefeller, chairman of the US Senate steel subcommittee, was said to be "seriously considering" taking the fight for a five year extension to the floor of the Senate.

President George Bush wants a 2½ year extension of the current five year programme, which limits imports from 29 countries to 18.4 per cent of the US market. The quotas will be raised by 1 per cent a year while the US seeks an international agreement to eliminate unfair practices in the steel trade.

Senator Rockefeller and the steel industry expressed sharp disappointment in the Bush decision. The President had promised to seek an extension of the quotas during the election campaign when it was necessary whether or not he would carry Pennsylvania, a key steel producing state.

President Bush needs authorising legislation in order to negotiate an extension of the "voluntary restraint" agreements. Congressman Bob Michel, the House Republican, expressed support for the President's stance and Senate Republicans are likely to fall in line unless - as some analysts are now predicting - the industry's fortunes take a sharp downturn.

A European diplomat in Washington said the decision "favours the consumers more than most expected." But many details must still be explained, he said. The 1 per cent annual quota increase to be allocated to those countries supporting an international agreement on a "first come, first serve" basis. No one knows what that means, and it is not clear if the Bush Administration knows either, he said.

The decision drew an favourable response yesterday from the European Community, America's biggest foreign steel supplier.

The heavily restructured US steel industry was now in such a healthy situation that there was no real need to renew the voluntary controls, said the European Commission.

Under the present system, the EC is entitled to sell 5.9m tonnes of steel of all categories to the US, representing 5.6 per cent of US steel consumption and 27 per cent of all US steel imports, say Commission officials.

This is an extremely important market for European steel-makers, still burdened with long-term overcapacity at home, despite the current strength in demand. Last year, Community producers churned out 137.4m tonnes of crude steel, well over EC consumption of 125m tonnes. Exports

- 20.4m tonnes to all destinations last year - more than makes up the difference, but European steelmakers are uncomfortably aware that their own market could weaken at any time.

In Tokyo, Japanese industry officials, while agreeing with the Ministry of Trade and Industry that they would co-operate with the extension of the quotas, also privately wondered whether the US really needed to protect its steel makers for another 2½ years. They all believed, however, that Japan deserved special consideration for its co-operation and market opening measures when bilateral talks on extending the quotas begin.

Mr Seiroku Kajiyama, the Minister of Trade and Industry, said that, while Japan's co-operative attitude would be maintained, there were some vital issues "that must be specifically and constructively discussed in government to government consultations."

These include problems with the way the quotas for different types of steel are set and carried over from year to year. The Japan Iron and Steel Federation said that, under the present agreement, Japan was allowed about 5.8 per cent of the US steel market, but had not exported that much in any year since 1986.

Japan is better money in the domestic market," he said, and, for some products, such as steel plate, "domestic demand is so strong that, frankly, there isn't enough extra capacity to export much."

South Korea denounced the move, saying it might slow efforts to redress the bilateral trade imbalance.

"It is a very regrettable measure... this indiscreet, protectionist decision might have negative effects on our continued efforts to open our market wider," Mr Han Seung-soo, Trade Minister, said.

Nevertheless, rising domestic demand along with an increasing involvement in North American steel production, is likely to blunt the importance of the ruling for South Korean producers.

South Korea has recently moved into the US and Canadian markets, with the establishment of a joint venture between Posco and USX in 1988. The joint venture may benefit from the extension of the voluntary restraint agreement, as Posco was expecting to supply the mill with tariff-free hot coil from South Korea when the agreement expired.

In specialty steels, the Sammi group's recent purchase of a Canadian mill for \$50m and a Canadian dollar has made it one of the largest world producers. Some of the production is likely to be sold domestically, especially to the South Korean car plant in Quebec recently opened by Hyundai Motor, also from South Korea.

# Brussels chip pricing plan floors computer makers

Peter Montagnon finds companies aghast at EC proposals for a floor price for imported Japanese chips

**B**ALANCING the interests of consumers, who demand low prices, and producers, who demand protection against cheap imports, has always been one of the biggest challenges facing trade politicians. In few areas has it become more acute in recent years than that of semiconductors, now widely regarded around the world as a strategic industry.

Just as it was compelled to attack the US/Japan semiconductor accord in the General Agreement on Tariffs and Trade for its effect of raising prices to consumers, the European Commission has also been wrestling for more than two years with a complaint from its own semiconductor producers against dumping by their competitors in Japan.

Soon the awkward contradictions involved in this position will be fully exposed when the Commission itself unveils a new arrangement to set a floor price on imported Japanese dynamic random access memory chips (DRAMs). The arrangement is bound to be seen in some trade policy circles, at least, as the EC's own version of the now notorious US/Japan agreement.

The decision will come at a particularly sensitive moment for the Commission which recently agreed to contribute towards the \$4m cost of Jessi, a joint research project which represents Europe's most ambitious attempt to capture a leading role in world semiconductor production.

Commission officials are still reticent in public about the details of the price agreement with Japan which is

in the final stages of preparation and not due to be unveiled until after the summer holidays, but consumers in the computer industry are up in arms. They say the agreement will cost them money which will be transferred straight into the pockets of Japanese producers and used to strengthen their market position even further.

Industry experts who have been following the negotiations closely say it is expected to involve a floor price undertaken by Japanese firms based on their cost of production. This mechanism will be held in place until the mid-1990s and will cover all DRAMs, including those such as 4-Megabit memories which have yet to come on stream and which were by definition not included in the original dumping complaint.

Not surprisingly users say this will simply push up their costs and make it harder to compete in a world where profit margins are already slim.

They say there simply are no alternative sources of supply of DRAMs and the EC is offering Japanese producers a cartel arrangement on a plate. Adding to their worry is the fact that the Commission itself will determine the floor price based on figures supplied by Japanese companies, a process which risks becoming arbitrary and opaque because the true cost of production of semiconductors is almost impossible to calculate.

"This will create an artificial market and price situation where Japanese suppliers will gain profit and control the market," says Dr Bruno Lamborghini, vice-president for corporate strategic analysis and planning



Bruno Lamborghini: Japanese will control the market

at Olivetti.

A senior executive of the UK's STC is even blunter. "We really are going to hold ourselves up to ridicule. The Japanese must think we are the best thing since sliced bread," he says. "It's not as if they are going to fritter away this money."

Defenders of the proposed arrangement see it more as a safety net which will protect European producers against predatory pricing. The proposed arrangement contrasts with

the controversial US/Japan agreement, they say, because it does not aim to ensure market access in Japan for European producers and avoids the trap of seeking to influence prices in third country markets as well.

A price undertaking covering new products as well as the 256 kilobit DRAMs which were the original object of complaint is a necessary development, they add, because the semiconductor business is such a fast moving industry. Dumping enquiries take so long to complete that the damage to home producers is often irreparable by the time action is taken.

Commission officials say one of the reasons why the European arrangement has taken so long to materialise has been that they have tried to factor user interests into this equation, while creating conditions that would allow the European industry to invest and secure its own future in a strategic and highly competitive sector where Japanese firms have clawed their way to dominance.

"If in the whole world, we had a fair market price, protection wouldn't be necessary," says Mr Johannes Haserer of Siemens, one of Europe's few producers of DRAMs. "But what happened recently was that the competition was unfair."

According to Mr Kenneth Flamm, an economist with the Brookings Institution in Washington who specialises in this industry, the current proposals are "innocuous enough" in the short term because the shortage of 256 kilobit DRAMs has indeed prices above the likely floor.

But he says that the arrangement could begin to bite when the floor

price is applied to new, more advanced products. The situation might be exacerbated if there was a recession or if the US allowed its semiconductor agreement with Japan to lapse on expiry in 1991. The Europe could become a high-price island for DRAMs.

Mr Flamm believes that if Europe really wanted to promote its semiconductor industry a better solution would be to subsidise it directly out of the taxpayers' purse rather than impose costs on consumers which are credited directly to Japan. The notion of subsidy is already well-entrenched in the research and development area as the example of Jessi shows, he says.

Although they say they want a strong European semiconductor industry, users remain sceptical of the chances that the price undertaking will prompt European producers to invest in new capacity.

The supply situation in Europe is likely to change slowly in the next few years but it will be because more Japanese manufacturers set up plants inside the Community to help their country's companies comply with local content requirements on electronic products, they say.

At that point, however, a new problem could arise as this newly established industry faces external competition from South Korea, a small but rapidly growing producer of semiconductors. Irony of ironies, the Commission could then find itself asked to protect Japanese companies in Europe against predatory pricing from another Far Eastern source.

# Swiss agree insurance deal with EC

By David Buchan in Brussels

THE European Commission and Switzerland concluded 15 years of negotiations yesterday by initialling an accord giving Swiss and EC insurance companies access to each other's markets.

The agreement, which has yet to be formally confirmed by the Commission and EC states, is the first of its kind negotiated by the Community with a third country in services and, officials here say, could serve as a model for the current multilateral bargaining on services in Gatt. Of the accord, which covers non-life risks, Switzerland and the EC would give each other's insurance companies equal right of establishment and, to the extent that this is already possible among EC states, allow them to underwrite cross-border insurance business.

The agreement is likely to be of greater benefit to Switzerland, given its sizeable insurance industry and relatively saturated home market. Of the 25 foreign insurance companies established in Switzerland, 21 are from the EC. For their part, Swiss insurance companies last year collected SFr 32.9bn (£12.6bn) in non-life premiums, SFr 14bn of it from the EC.

Agreement was initially reached in the early 1980s, but the Community then wanted it renegotiated to ensure that Switzerland would not have an effective veto over changes in EC insurance rules. This Community worry was overcome by insertion of a "self-destruct" clause, by which Switzerland's guarantee of free access to the EC insurance market would automatically end if the Swiss fail to adapt their insurance laws to those of the EC within a certain period.

# Japanese lead power plant race

By Jim Bodgener in Ankara

CONSTRUCTION repayment guarantees from participating Japanese firms has boosted a consortium led by Japan's Electric Power Development Company (EPDC) into lead position in the lengthy competition for "build-operate-transfer" (BOT) power plants in Turkey.

The consortium's proposal for a \$1.2b, 1,000-MW plant at Afaganeer Izmir has overtaken a \$1.5b scheme for a 1,400-MW project at Yumurtalik in the south-east proposed by a consortium headed by the Japanese Chiyoda and the US Westinghouse Electric Corporation.

The government's patience was exhausted recently in extensive negotiations since last summer with the Yumurtalik group when it became mired in finalising complex interlocking contractual agreements.

Included in the EPDC group are Mitsubishi, Ishikawajima-Harima Heavy Industries (IHI) and Hitachi. However, the Yumurtalik group and another rival led by Europe's Asea Brown Boveri (ABB) for a similar sized plant near Istanbul are prepared to put up smaller guarantees is now the main question.

Hammering out an equitable structure of financial guarantees will also be the aim of a meeting today in Ankara between Turkish officials and financiers for the Canadian-led consortium negotiating to build the first, \$450m stage of the Ankara metro. Ankara's new social democrat mayor, Mr Murat Karayalcin, has threatened to drop the bid from the consortium, led by Urban Transport Development Company (UTDC) if no progress can be made.

## PRODUCTIVITY UP 90%

# The ups and downs of British Coal

## COAL PRICES DOWN £900m

## BRITISH COAL'S RESULTS FOR 1988/9:

- Operating profit of £498 million - almost double the previous year. The best financial performance for at least 20 years, despite ever-increasing competition.
- Interest charges of £432 million (a £64 million increase) mainly paid to the Government - highlighting the urgent need for a financial reconstruction.
- Financial break-even was well within our grasp. But yet again we had to accelerate the closure of high-cost capacity. Perversely, this necessary action resulted in exceptional restructuring costs of £269 million.
- These interest charges and restructuring costs converted a healthy operating profit into a bottom-line loss of £203 million.
- Price concessions to our customers since 1986, amounting to £900 million this year in real terms, have required sustained productivity growth and rigorous cost-cutting.

	1988/9 £ million	1987/8 £ million
TURNOVER	4,297	4,389
Operating costs	(3,799)	(4,128)
OPERATING PROFIT	498	261
Interest charges	(432)	(368)
PROFIT/(LOSS) after interest	66	(107)
Exceptional restructuring costs	(269)	(388)
TOTAL (LOSS)	(203)	(495)

### PERFORMANCE OVER FOUR YEARS

- Now producing almost the same coal tonnage: with less than half the workforce and from less than half the number of pits.
- Productivity improvement of 90% - with a 14.4% increase last year.
- Colliery costs down by a third.

Announcing the Corporation's results, British Coal Chairman Sir Robert Haslam said:

"All this represents a restructuring unmatched in depth and speed in any UK major industry in recent history.

With the ever-intensifying competitive market pressures, allied to the added uncertainties created by the privatisation of the electricity supply industry, we face two more exacting years.

I believe, however, that the major restructuring and reshaping exercise we have been vigorously pursuing, will be largely accomplished in this period and we will face the future with confidence."

# British COAL

## THE NEW FACE OF COAL

OVERSEAS NEWS

# Bitter power struggle breaks out for leadership of Japanese LDP

By Ian Rodger in Tokyo

A BITTER internal struggle for the future leadership of Japan's ruling Liberal Democratic Party has broken out following the party's crushing defeat in last Sunday's parliamentary elections, and political analysts say the outcome may decide the LDP's very survival.

Mr Sosuke Uno, announced on Monday his desire to resign as party president and prime minister after less than two months in office, and an election among LDP parliamentarians to select a successor is likely to be held within the

next two weeks.

The struggle for the succession this time involves much more than the usual deal-making among the party's powerful factional bosses. It also pits these bosses, still surprisingly determined to preserve their control of top party and government posts despite public outrage at their corruption, against younger members who feel the party can win back public support only with a young, reform-minded leader.

The first sign of the emerging struggle came on Tuesday when party bosses called meet-

ings of their factions to begin the traditional backroom horse-trading. The LDP's faction system has been severely criticised in recent months as a key factor in causing the corruption that has devastated the party's standing with the public. Many within and outside the party have called for the next leader to be selected democratically.

Then lists of potential candidates began circulating, with two of the most senior backroom operators, Mr Shin Kanemaru and Mr Masaharu Gotoda, figuring prominently.

Although neither was implicated in the Recruit bribery scandal they have both long been associated with other murky activities and have great influence within their factions. Mr Kanemaru, in particular, is reported to raise prodigious sums for the party from the construction industry in return for his influence over the allocation of government contracts. Known as the mentor of former prime minister Noboru Takeshita, he is considered the dominant figure in the Takeshita faction, the LDP's largest.

If Mr Kanemaru were to become the new party leader the reaction in the media and the public is likely to be very adverse and many younger LDP members would leave the party. His chances are not quite highly, precisely for this reason, but his presence on the list suggests he wants to influence the ultimate decision.

Party leaders tried yesterday to overcome public suspicions about the selection process by announcing that the new leader would be chosen by the votes of LDP parliamentarians and proscribing factional

activities during the campaign period. However, these moves were widely recognised as window dressing.

The vote will be open rather than secret so the faction bosses will be able to pressure their members to toe the official line. Still, independent candidates are likely to emerge. Last month a group of young LDP Dietmen, angered by the chosen way in which a few faction bosses selected Mr Uno to become prime minister, put up their own candidate in a token show of defiance.

The timing of the leadership vote and the convening of an extraordinary session of the Diet to confirm the new prime minister and the winners of Sunday's election remains uncertain. LDP leaders are nervous about convening the Diet because they know the opposition will immediately try to introduce a bill to abolish the unpopular consumption tax.

The LDP would have to block such a bill, but party leaders fear such a move would further antagonise public opinion.



Rhutor: real coup



Continuing martial law, ever more rigorously enforced, makes kissing the military's feet a most sensible action

# Rangoon drops all pretensions to democracy

Burma's army is adopting methods of even greater repression, writes Roger Matthews

TEN months ago it seemed improbable that the Burmese military regime, despite all its protestations, would fulfil its pledge to introduce genuine multi-party democracy and liberalise its economy. But some small margin of hope remained, primarily because there seemed no tolerable alternative.

The argument for change was overwhelming. The regime which had ruled the country for 26 years had clearly lost whatever popular support it might once have enjoyed. The massive street demonstrations demanding the right of the Burmese people to choose their own government had been brutally suppressed leaving thousands dead and wounded.

Foreign exchange reserves were down to about \$20m (£12.5m); nothing had been exported for three months and virtually all foreign aid was suspended. No regime, even one as isolated as that in Rangoon, could surely fail to appreciate the need for something more substantial than cosmetic change.

Yet that is precisely what many of the changes now

appear to have been. Worse still, the Government is, if anything, turning the clock back. Because the Burmese regime has been isolated from the rest of the world for such a long time it has lost the ability to understand the linkage between words, their meanings and action, explained a diplomat. "It uses words like democracy, liberalisation, market economy, and foreign investment, because last year that was what aid donors were telling them had to be done. But they had no intention of implementing such policies, and even if they wanted to, they do not have the capacity actually to do it."

The consequences are becoming both clear and alarming. The leadership of the one political party to have spoken out strongly in support of democracy has been locked up. Aung San Suu Kyi, the secretary general of the National League for Democracy, and General Tin Oo, its chairman, are both under house arrest. Two other members of the party executive are in jail. They and the party are under daily attack by the regime,

accused of crimes ranging from sowing doubts in the minds of soldiers to forcing up the price of rice to record levels.

The army has taken frightening new powers to deal with anyone who violates martial law regulations, such as being part of a street gathering of more than four people or failing to observe curfew.

Five three-man military tribunals have been set up in the Rangoon area to try offenders. The tribunals need not call witnesses, there is no provision for a defence, the minimum sentence they can impose is three years' jail with hard labour and the maximum is death. Once the death sentence has been passed, all that is required before execution is the approval of the local military commander.

These military courts will probably operate in complete secrecy. The regime tightly controls the media: the most recent foreign correspondent to enter Burma legally was thrown out after 24 hours, no more are being admitted, and all phone links and telex lines to the outside world have been cut since the middle of last

week. The only chance the Burmese people have of knowing what is happening in their country is by listening to the BBC or the Voice of America.

These harsh measures may anticipate the impact of a worsening economic situation. The regime announced at the end of last week that it would not export any rice this year because of the sharp increases in local prices and shortages of supply. Earlier it had said optimistically that it expected to sell about 100,000 tonnes abroad, 60,000 tonnes more than last year, which was the lowest level since General Ne Win seized power in 1962.

Farmers have been increasingly reluctant to sell rice to the Government because of the low price offered, the risk that the regime will again de-monetise high denomination bank notes and because much more attractive deals can be struck on the black market.

The regime is also believed to have again run down its hard currency reserves to a very low level, mainly as a result of equipment and ammunition purchases for the army. It won some respite from the

international suspension of aid last autumn by selling off its natural resources, particularly concessions to Thai logging companies.

Some foreign aid has been restored this year. Japan, by far the largest contributor with an annual allocation of \$250m, says it will disperse funds in the pipeline but make no new commitments until the conditions it set for political and economic reform are met.

Economic leverage is one of the few weapons the industrialised countries have against a regime which has so few other links with the outside world, but only if developing countries such as Thailand can be persuaded to participate. West Germany might show the way by suspending the only foreign joint venture in Burma; this manufactures bullets for the army, among other things.

Unless the message can somehow be got through to General Ne Win and to the rest of the army, Burma is likely to remain teetering on the edge of disaster. Old dictators who do not know when the game is lost remain one of politics' most dangerous species.

# 'Kingpin' of heroin trade surrenders in Pakistan

By Christina Lamb in Islamabad

THE MAN described by Pakistani narcotics officials as the kingpin of the international heroin trade, has given himself up in Islamabad.

The surrender of Haji Mirza Iqbal Baig after three months on the run is the biggest coup of the government of his Beg Saif Bhatti since it began its war on drug barons earlier this year. Mr Yusuf Lodhi, adviser to the new Narcotics Ministry, said "this is the biggest breakthrough this decade."

He believes it will lead to many more arrests and possibly the uncovering of one of the world's biggest heroin rings.

According to Western narcotics officers, Pakistan is now the world's main supplier of high grade heroin. Last year 200 tonnes were processed in Pakistan's tribal areas from poppy grown mostly in Afghanistan, earning an estimated \$4m. They fear the problem will escalate with refugees returning to Afghanistan, seeing poppy as an easy cash crop.

Mr Baig first came into the limelight in a BBC Panorama documentary in 1986 on a Japanese courier arrested in Amsterdam, who, disguised as a boy scout, carried heroin and ran a bogus paediatric clinic in Karachi from whom he treated the retarded daughter of late President Zia. The "Japanese Boy Scout" identified the head of the syndicate as Mr Baig.

For some years Mr Baig has been a major target of US and European narcotics agencies and the US Drug Enforcement Agency tried several times to lure him abroad to make an arrest. Pakistani intelligence officials say he was not arrested earlier because "the hands of the police were tied by higher authorities."

However, earlier this year the Bhutto government began a crackdown on drug barons, partly under pressure from the US administration which described it as "a major problem area between the two countries." The 55-year-old Mr Baig was named as the most wanted man in Pakistan's enormous heroin mafia and went into hiding.

He faces more than 50 charges of smuggling consignments between 1,000-2,000 kilos of heroin to Europe, India and the US over the last 10 years. Officials of Pakistan's narcotics Control Board say they have been negotiating Mr Baig's surrender for sometime.

Close associates say he finally gave himself up because he was under tremendous pressure. His assets had been seized, his family and colleagues interrogated and the government had begun proceedings to freeze his bank account. Mr Baig hopes to escape lightly by revealing information on others, including political figures.

# Australia's annual inflation rate increases to 7.6%

By Chris Sherwell in Sydney

AUSTRALIA'S annual inflation rate rose to 7.6 per cent for the year to June, according to statistics released yesterday, but nervous domestic markets reacted with relief because the figure, though high, was within expectations.

The statistics showed that the consumer price index rose 2.4 per cent over the three months to June, reflecting a strong increase in housing costs, seasonal food price rises and higher petrol prices.

The resulting 7.6 per cent annual rate was technically higher than the March level,

but comparisons are difficult because of a change to the treatment of mortgage costs at that time.

Both the government and independent economists said yesterday that the rate remained too high, signalling that fiscal and monetary policy would continue tight at least until domestic demand eased.

Despite this, bill and bond yields weakened on the money markets. Analysts said there was some short covering, and pointed also to yesterday's Reserve Bank tender of

\$A1.1bn in Treasury notes, which managed to produce lower bids than the previous week.

On the foreign exchanges the Australian dollar showed no reaction, finishing at 58.2 on a trade-weighted basis (May 1970=100), unchanged from the previous two days.

But on the stock market, where the widely-watched All Ordinaries Index pushed through the 1,600 barrier last Friday, prices were generally firmer and the index finished at 1,617.7.

# Cambodian talks likely to resume

By George Graham in Paris

CAMBODIA'S warring factions are expected to resume talks today in an attempt to find a compromise to allow an international conference on their country to open next Monday.

The Phnom Penh government and the three-party resistance coalition broke off discussions on Tuesday, saying that they were in total disagreement.

Yesterday, Prince Norodom Sihanouk, leader of the resistance coalition who has made conflicting statements during the negotiations, said the parties would again try to reach agreement on how the factions should be represented at the conference.

French officials were unsure last night if the talks would resume. Mr Roland Dumas, the French Foreign Minister who has been hosting the talks, will be in Strasbourg and no assurances had been received from the Phnom Penh government that it would attend.

The three opposition groups have insisted on a single delegation regrouping all four parties. The Cambodian government, led by Mr Hun Sen, the Prime Minister, wants two separate delegations for itself and the opposition.

Underlying the disagreement is the fierce enmity between Mr Hun Sen and the Khmer Rouge, which controlled Cambodia for four bloody years under the regime of Pol Pot. The Khmer Rouge forms part of the opposition coalition alongside the Sihanoukists and the pro-American Khmer People's Liberation Front led by Mr Son Sann.

# India unveils investment budget

By K.K. Sharma in New Delhi

INDIA'S eighth five-year plan for the country's development, covering 1990-95, will entail investments worth Rs3,500bn (£132.6bn) in the public sector, according to a tentative decision taken by the Planning Commission.

The size of the Government's investment is to be endorsed by a full meeting of the commission to be held under the chairmanship of Mr Rajiv Gandhi, India's Prime Minister, in the next few days. The meeting was postponed twice this month because, according to his aides, Mr Gandhi wanted a higher growth rate than the annual 6 per cent set as the target by the commission.

The plan was announced yesterday by Mr Madhavsinh Solanki, Minister of Planning, in a meeting with economists. If the eighth plan is on the pattern of the seventh plan for the 1985-90, there will be a private sector investment of roughly the same figure.

Estimates are that the growth rate achieved in the seventh plan will be just over an average of 5 per cent a year, which is a considerable improvement over the annual average of 3.5 per cent achieved in the past three decades. This has encouraged planners to consider setting higher targets in future.

Mr Solanki said that the proposed investment of Rs 3,500bn at current prices worked out to

about the same percentage of GDP as the Rs1,800bn at 1984-85 prices which was fixed as the outlay on the seventh plan.

India's ruling Congress-I party yesterday tried to switch the blame for the controversial \$1bn contract for howitzers with Bofors of Sweden on to Mr V.P. Singh, leader of the Janata Dal opposition party.

Mr K.C. Pant, Minister of Defence, said that Mr Singh, who was Minister of Finance and a member of the Cabinet committee which approved the Bofors contract in 1986, would have to accept responsibility. When Mr Singh was made Minister of Defence he did not try to have the contract cancelled, Mr Pant said.

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# HK boat people claims grow

By John Elliott in Hong Kong

ALLEGATIONS about police violence in a number of Hong Kong camps housing Vietnamese boat people built up yesterday as the local office of the United Nations High Commissioner for Refugees completed a detailed report for submission to the government.

Tension is running high in the camps where there are around 50,000 boat people, with 100 or more arriving every day.

One man died while clashes were taking place between boat people and police at Sek Kong camp on Sunday night. Despite police denials that their officers were involved in any brutalities, it is now believed that the 52-year-old man died of wounds that have been officially described as "not natural causes".

The UNHRC is accusing the

police of using violence over a period of weeks to keep order in the camp. It is also alleging police assaults in other camps.

Sek Kong was hurriedly opened last month to accommodate the growing tide of new arrivals from Vietnam. It now houses 3,500 people in crowded conditions. These people know that most of them are likely to face some form of compulsory repatriation to Vietnam.

Last night about 30 boat people broke out from Sek Kong to meet visitors from other camps and to receive food parcels.

Members of Hong Kong's executive and legislative councils last night called on the Government to speed up the introduction of democracy in the colony in two stages before China regains sovereignty in 1997.

This is a reaction to the Tiananmen Square massacre and is aimed at rebuilding the confidence of people in Hong Kong. It could cause problems for the British and Hong Kong governments if China resists the idea and insists on slower plans for democratic development in the Basic Law which it is to draft soon as the post-1997 mini-constitution.

The legislators want the number of directly elected seats to the legislative council in 1991 doubled to 20, which would be one-third of a 60-member house. At present there are no directly elected members. It wants this proportion to rise to not less than 50 per cent in 1995 in elections for the council which will continue in power for two years after 1997.

# Pretoria warns of renewed violence

By Anthony Robinson in Johannesburg

THE "swart gevaar," as Afrikaners call the so-called "black threat," has popped up once again as the hardy perennial of South African election campaigns.

In an electrifying speech in the small Western Transvaal town of Fochville, Mr Andrius Vlok, the Minister of Law and order, warned that the "mass democratic movement" was planning a defiant campaign to disrupt the coming elections.

He also pledged that the government would take a tough line against those he accused of trying to re-create the "unrest" which rocked the country between 1984-86 and in which over 2,500 black people were killed.

With the traditional scenario constructed by President F.W. de Klerk, the "Tuytshuis party" with Mr Nelson Man-

dela, the jailed African National Congress leader, earlier this month, political observers had been waiting to see how the National Party would simultaneously talk along with the traditionalists and persuade the average white voter that the National Party was still the best guarantor of "law and order."

It was much easier at the last whites only election in May 1987 when President Botha swept back into power with 125 out of 168 elected seats by blasting the "liberal" opposition for being "soft on communism and the ANC," picking up nervous white "liberal" and undecided right wing votes in the process.

This year it is not so simple. First Mr F.W. de Klerk, the heir apparent to the presidency at the party's Cape con-

gress last weekend between talking to Mr Mandela, which he approved of, and dealing with an ANC which had not declared in favour of peace.

Now Mr Vlok has come along with the traditionalists warning to black radicals in the trade unions, church and community organisations and what he described as the "30 radical generals" identified as ringleaders by the security forces.

He told them to desist from their planned defiance campaign of face restrictions, banners or re-detention under the emergency laws.

Mr Gerald Kaufman, the shadow Foreign secretary of Britain's opposition Labour Party ended a visit "more convinced than ever of the correctness of the Labour Party's policy of mandatory sanctions."

that the South African government was planning a defiant campaign to disrupt the coming elections.

He also pledged that the government would take a tough line against those he accused of trying to re-create the "unrest" which rocked the country between 1984-86 and in which over 2,500 black people were killed.

With the traditional scenario constructed by President F.W. de Klerk, the "Tuytshuis party" with Mr Nelson Man-

# Tanzanian elected to head OAU

TANZANIA'S Deputy Prime Minister Salim Ahmed Salim was elected Secretary-General of the Organisation of African Unity yesterday, Reuter reports from Addis Ababa.

He received 38 votes in a secret ballot at the end of the OAU's annual summit meeting, more than the two-thirds majority among the 49 member-states he needed to win the post.

Mr Salim, 47, who is also Defence Minister and a one-time foreign minister, had been widely expected to win the contest against the incumbent, Mr Ide Oumarou of Niger.

Political analysts said Salim's election showed that African states wanted to focus their attention on white-ruled South Africa, which they accuse of destabilising its black-ruled neighbours. The Tanzanian has been an outspoken critic of South Africa, taking command over the years of key anti-apartheid committees at the UN and the OAU.

# Sudan's new regime hints at fundamentalist sympathies

Julian Ozanne, recently in Khartoum, says the junta's Islamic leanings may prevent peace with the Christian south

HOPES that last month's coup which toppled Sudan's civilian government might mark a fresh initiative to end the country's six-year civil war are fading as the country's new military rulers consolidate power.

The 15-man military junta led by Lt Gen Omar Hassan Ahmed al-Bashir soon established its authority, suspending the constitution, banning political parties, trade unions and newspapers, and arresting leading politicians.

But neither on the economic nor political front is there any indication that the regime is ready to take the steps most observers believe are necessary if the country's crisis is to be resolved.

Instead there appears to be a revival in government ranks of sympathy with Islamic fundamentalists and a stress on the country's ties with the Arab world, factors which do not augur well for reconciliation with the Christian and animist south.

President Mubarak of Egypt, however, has backed the regime and has not been deterred from pursuing dip-

lomatic efforts to bring peace to Sudan. He met Gen Bashir in a surprise visit to Khartoum at the weekend.

Sudan's post-coup economic measures have so far been simplistic, little more than military diktats aimed at the symptoms of the country's malaise, rather than the roots.

One of the main issues in the war, between the predominantly Moslem Arab north and the mainly non-Moslem African south, is Islamic sharia law, applicable to all Sudanese and bitterly opposed by southerners.

The laws, which specify limb amputations as punishment for theft, were suspended after former President Jaafar Nimiri was overthrown in 1986.

Their continued suspension was a key element in a peace accord negotiated last November between the rebel Sudan People's Liberation Army (SPLA) and the northern-based Democratic Unionist Party, which was part of the government of Prime Minister Sadiq al-Mahdi toppled by Gen Bashir.

The accord, which also called for

\$13bn (\$6bn) external debt and drawing up a reform programme which will win the support of the International Monetary Fund and donors.

But at the heart of the economic crisis is the war: until it ends, the potential of the south - agriculture and oil - will not be realised. So far prospects for an early end to the conflict appear remote.

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The accord, which also called for

abrogation of defence pacts with Libya and Egypt, was endorsed by Mr al-Mahdi, the Cabinet and parliament. Despite government vacillation, some progress was being made. On June 30, the day of the coup, the council of ministers was due to meet in emergency session to debate a document which, if adopted, would have effectively abolished sharia.

That document, apparently accepted in principle by Mr al-Mahdi, was to be considered with three other proposals:

● Abrogation of the defence pact with Egypt, demanded by the SPLA, was to be tabled in parliament.

● Cancellation of a defence protocol with Libya.

● An amnesty for all those convicted of a crime under the sharia laws and who were waiting in prison for a decision on whether they should be given an Islamic punishment.

The timing of the coup, coming as it did at the peak of the peace process, made many people in Khartoum suspicious about the soldiers' motives.

Those suspicions hardened within

a week of the takeover. It became clear that several members of the new regime were sympathetic to the fundamentalist National Islamic Front, which is bent on building an Islamic state in Sudan. Although Gen Bashir has said he has no party affiliation he is believed to be a devout Moslem and several members

of his family are openly sympathetic to the Front.

The fundamentalist leanings of the military government have been reflected in its pronouncements on the peace plan.

The November initiative has been scrapped. Gen Bashir's comments on sharia have at best been ambiguous, sometimes unrealistic. His offer of a referendum on the issue is unlikely to satisfy the south, given the fact

that Sudan has a Moslem majority. Obviously, the new government appears to be preparing for an intensification of the war, announcing plans for nationwide conscription, while promising more supplies for the army.

At the same time, Sudan has been portrayed as predominantly Arab in its political leanings, with talk of unity between Sudan, Egypt and Libya. All these statements have alienated the south and the SPLA.

These developments are also changing the mood in Khartoum, at least among the moderate Moslems. The cautious welcome the coup initially received is giving way to nostalgia for the civilian era.

The experiment with democracy may not have been perfect, the moderate acknowledge, plagued as it was by weak coalition governments, corruption, sectarianism and power grabbing.

But with a free press and unfettered trade union movement, vigorous public debate and pluralistic politics it may be looked back upon as a weakly led but well-meaning attempt to escape dictatorship.



'Kingpin' of heroin trade surrenders in Pakistan

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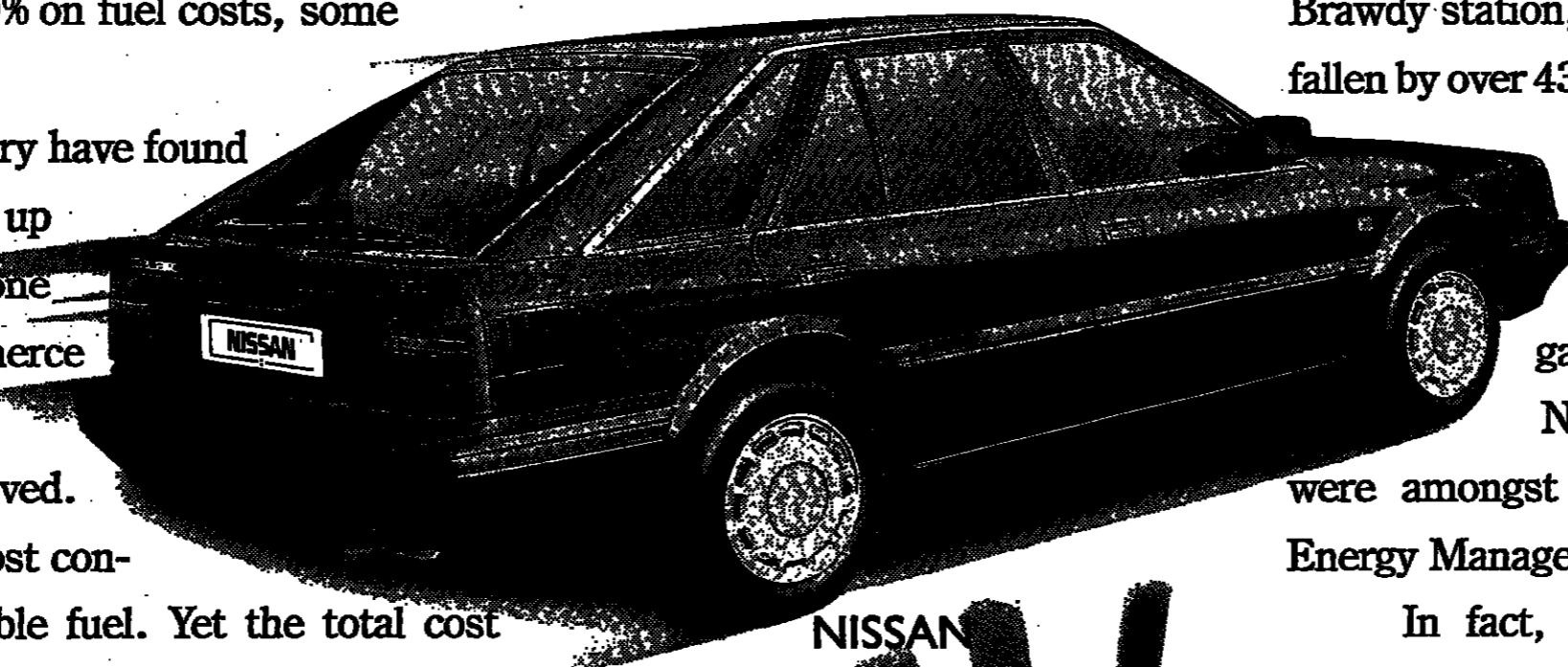
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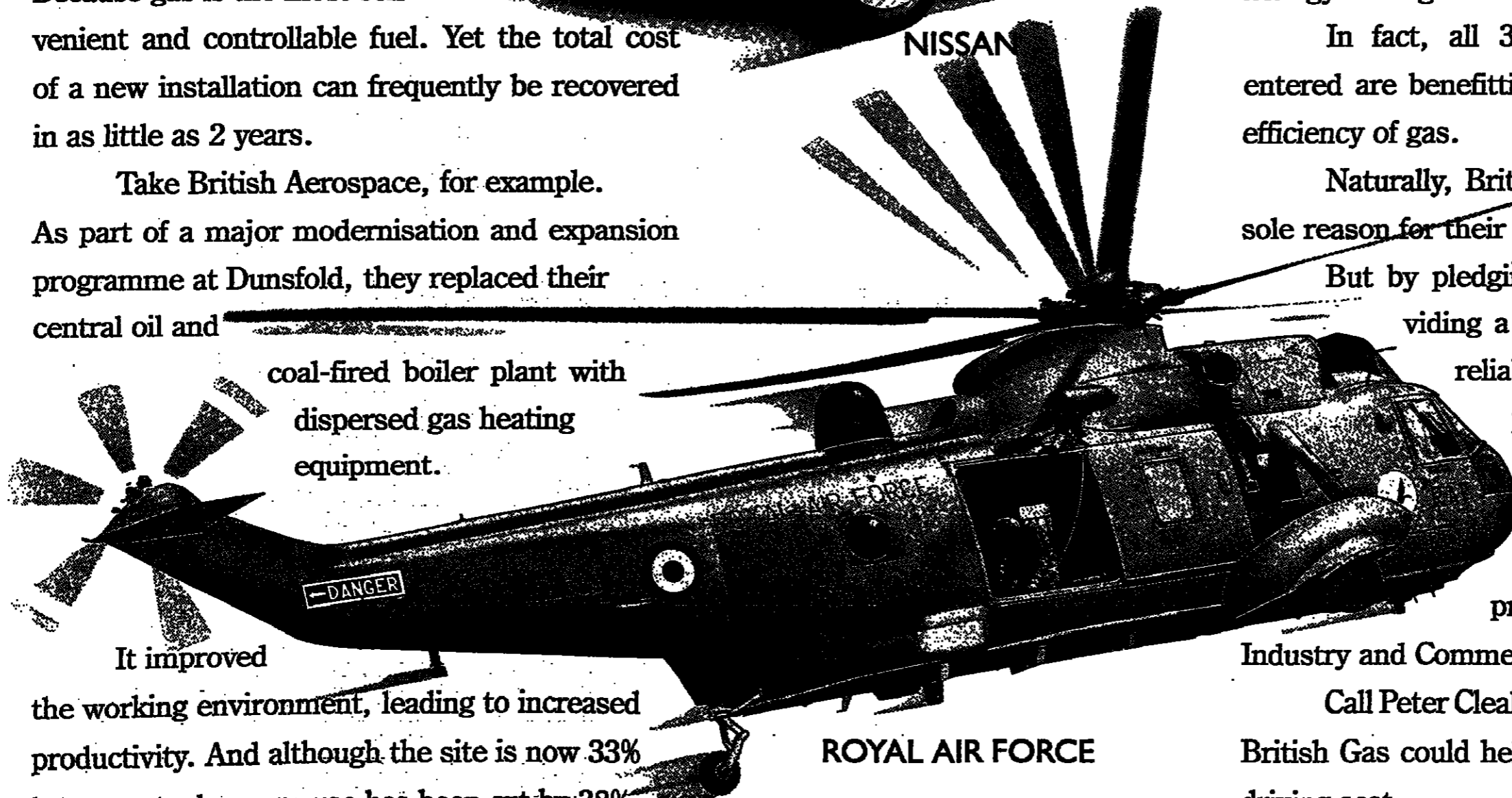
It improved the working environment, leading to increased productivity. And although the site is now 33% larger, actual energy use has been cut by 38%.



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a saving of 31%, by replacing two centralised oil-fired boiler houses with localised gas boilers.

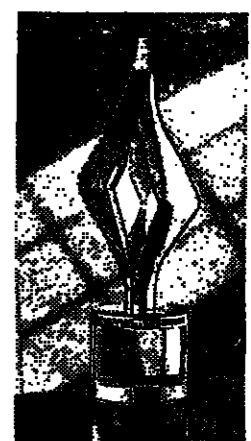
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THE GEM AWARD

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ENERGY IS OUR BUSINESS

AMERICAN NEWS

Stealthily into the glare  
Lionel Barber examines the selling of the B-2 bomber to keep Congressional cuts at bay

ONCE it was America's most secret weapon. Now the B-2 Stealth bomber is paraded in newspaper advertisements and TV commercials, while reporters have taken a first-hand look at the radar-dodging plane during its maiden flight in California.



The Stealth bomber on a flight yesterday

Going public is part of a high-pressure sales-pitch by the Bush administration and Northrop Corporation, the project's prime contractor, to maintain funding of the bat-shaped bomber which uses advanced composite materials to absorb radar and subtle geometry to confuse it.

Its success is by no means assured. In a defence budget which is shrinking in real terms, Congress has spotted that saving money on Stealth creates more money for prolonging their pet programmes, even ones which the Pentagon has deemed no longer necessary to the nation's defence.

The B-2 is also part of a wider debate about America's military posture toward an outwardly benign Soviet Union. Unlike President Reagan, Mr Bush, in 1989, cannot intimidate Congress into spending big money on weapons programmes simply by resorting to Cold War rhetoric.

Washington's bargaining position with the Soviet Union at the Strategic Arms Limitation Talks (START). The US Air Force has already warned Congress that it could not support a START agreement cutting offensive ballistic missiles by 50 per cent, if the B-2 were jeopardised. Third, Mr Cheney and others like to describe the Stealth Bomber as the weapon of the future, the bomber that could make \$200bn of Soviet air defences obsolete.

Another argument is that the plane - which is supposed to be able to fly 10,000 with only one refuelling - could be used to stage a punitive bombing raid on the lines of the 1986 US attack on Col Gadhafi of Libya, without the need to use allied air bases.

Such a use of the B-2 would be like using a Rolls-Royce to pick up groceries, quipped Republican Senator William Cohen of Maine. But supporters still argue that a single Stealth bomber could project power without the risk of involving US troops (a major domestic political consideration in a country which, after Vietnam, still finds it difficult to sell the case for using force overseas).

Despite the administration's best efforts, the strategic debate is taking second place to Congress's desire to reallocate funds for their own domestic, job-preserving programmes such as Bell-Boeing's V-22 Osprey rotor-tilt aircraft and the Grumman Corporation's F-14.

The B-2 is a major source of reusable funds, just like the Strategic Defence Initiative or

New aircraft sabotaged at McDonnell Douglas

By Roderick Oram in New York

FOUR new airliners waiting to be flight-tested have been sabotaged at McDonnell Douglas's Californian assembly plant, the aerospace group has reported. The company, straining to step up production rates of the MD-80 aircraft, said it did not know who had inflicted the damage. "It would definitely have to be someone inside the company because of the security," a spokesman said.

McDonnell Douglas has responded by tightening security in the flight test area of its crowded plant at Long Beach, a Los Angeles suburb. Employees will need special clearance from supervisors to enter the area; they must sign in and out when they board and leave an aircraft, and they cannot work alone.

Damage to the four aircraft included severed tail hydraulic lines, nose-wheel steering cables and brake lines, and smashed windscreens.

The company's problems showed in the company's second-quarter results. It reported losses on many of its civilian and military aircraft manufacturing programmes. The MD-80 programmes lost \$4m.

Eastern changes tack on contracts

EASTERN Airlines has withdrawn its request to break the contracts of pilots who walked out in March in sympathy with striking machinists, writes Roderick Oram in New York.

The carrier had asked the bankruptcy court to nullify the contract so it could impose lower pay and longer hours on the pilots it is hiring to rebuild operations.

Striking employees said Eastern was trying to use bankruptcy to break the union, as it had at Continental Airlines, a carrier also owned by Texas Air. Court-ordered talks between Eastern and the pilots broke down last week.

Mosbacher urges anti-trust changes

By Peter Riddell, US Editor, in Washington

MR Robert Mosbacher, the US Commerce Secretary, yesterday stepped up his call for an early relaxation of anti-trust laws to permit the formation of joint production ventures for new developments.

In testimony to the House Judiciary Committee, Mr Mosbacher went further than previously in urging Congress to adopt legislation along these lines. Until now he has floated these ideas as options.

Moreover, he also argued that any change in anti-trust legislation should apply to all

industries rather than a narrowly defined category of high technology sectors.

Mr Mosbacher argued that joint production ventures would enable US companies to develop innovative products and processes such as high definition television, robotics and super-conductivity, all of which are being developed overseas.

The future economic security of the US, he argued, "depends on our ability to compete in industries such as these and other key emerging industries".

He said the threat of anti-trust legal actions might deter companies from forming co-operative ventures.

The only relaxation of anti-trust laws on joint ventures applies to research and development and the main effect of current proposals would be to extend this to production.

Mr Mosbacher said that if the US could "clarify the way our anti-trust laws will affect particular business ventures, we can remove this impediment to the ability of companies to compete".

He stressed that any change in anti-trust laws should apply to all industrial sectors. "A generic approach would enable any worthwhile joint venture to be considered for anti-trust protection."

Parallel proposals for relaxing anti-trust laws are being considered by Congressional committees and have broad bipartisan support. Mr Mosbacher has declined to back any specific measure.

Hope of capital flow to Mexico

By Richard Johns in Mexico City

THE DEAL agreed by Mexico and its 15-member advisory committee of creditor banks this week has raised hopes of a reversal of capital flight and a significant flow of private capital into the country.

Financial markets have welcomed the deal, with interest rates on Cetes (28-day Treasury bonds, the predominant money market instrument and main source of state finance) falling precipitately in the weekly auction on Tuesday. This is seen as a clear vote of confidence in the deal's outcome.

Rates fell 11 to 15 points, to between 34.5 and 35.5 per cent, compared with a rate of 55.75 per cent at the start of July.

This should also ease the problems of financing the Government's rising domestic debt, now seen to be in a financial and economic peril.

The domestic public debt at the end of July reached 104,700 bn pesos (about \$43bn) - an increase of 44 per cent over the

end-1988 level - figures released last week by the Bank of Mexico showed. About 56 per cent of this is in Cetes - a rise of 36.7 per cent over the six-month period. The fall in interest rates will lead to a great saving in the high costs of servicing this debt, which has long exceeded the cost of servicing the foreign debt.

This summer, rates have reached more than 57 per cent, having emerged, if from a base of \$14 a barrel, oil prices rise more than the US consumer price index by 1996, the banks will be able to claw back 30 per cent of the benefits obtained by Mexico.

Western bankers and diplomats here are confident that Mexico will be able to cut the net outflow of resources by more than \$3m as a result of the oil price agreement.

Mr Pedro Aspe, Finance Minister, has predicted that a reduction in debt service

would lower the net transfer of funds in the first year of the agreement from more than 6 per cent to 2.7 per cent of GDP. The agreement is backdated to July 1, 1991-92, this would fall to 2.5 per cent, and to 2.3 per cent in 1994-95, he estimates.

Some details of the "recapture" terms of the agreement, by which Mexico will pay more to its bankers if oil revenues rise, have emerged. If from a base of \$14 a barrel, oil prices rise more than the US consumer price index by 1996, the banks will be able to claw back 30 per cent of the benefits obtained by Mexico.

It, however, the oil price falls below \$10 per barrel, Mexico would be entitled to \$300m in extra credits.

Mexican officials acknowledge that the expectation of \$8bn annually over the next four years in new finance is based on approximations.

Brazil oil company loses on import sales

By Ivo Dawney in Rio de Janeiro

PETROBRAS, Brazil's state-owned oil company, has lost \$400m on sales of imported oil products since January, as a result of government efforts to hold down fuel prices.

Mr Carlos Sant'Anna, company president, stressed the figure when rejecting an unworkable suggestion from Mr Madison da Nobrega, Finance Minister, that Petrobras relieve its cash flow problems by selling assets.

According to Mr Sant'Anna, imports of oil at \$19 a barrel are being sold at prices equivalent to \$15.14 at the pumps. Discard of rich dominates freight transport consumption, is also sold at a discount under prices fixed at the National Petroleum Council.

The disparities are a direct consequence of efforts by the Brazilian government to keep fuel prices low so as to put a break on inflation, now above 25 per cent a month.

Last year, fuel price rises totalled about 650 per cent, well behind official inflation of 933 per cent. Recent increases, including two rises totalling 49 per cent this month alone, have still left a price gap.

While the company makes good margins on its home-produced oil (its first quarter revealed a profit), the management has been in constant dispute with Brasilia over price policy since the start of the year.

Brazil imports 40-50 per cent of its oil requirements, the rest being produced domestically, largely from the offshore Campos Basin near Rio de Janeiro.

Mr Sant'Anna's comments came in an interview with O Globo, a Rio-based newspaper, yesterday in response to a proposal from Mr Nobrega that the company sell holdings in the chemical industry to improve its cash position.

The president said that, while it was ready to dispose of several stakes in chemical companies, held under its subsidiary, Petroquica, this could only be achieved in the longer term. He pointed out it has taken two years for the government to authorise the issuing of \$300m in shares in Petroquica.

Three charged in Brazilian scandal

By John Barham in São Paulo

BRAZILIAN federal police have charged three more prominent members of the financial community in connection with the stock market scandal last month, sparked by the failure of Mr Waji Roberto Nabas, a speculator, to meet his debts.

Mr Sergio Barcellos, former president of the Rio de Janeiro Stock Exchange, and Mr Breno Salomao, former superintendent, were accused late on Tuesday of "fraudulent management of a financial institution".

Mr Fernando Carvalho, the third to be charged, was president of one of the first broker-ages to collapse in the wake of the market crisis. Police accused him of fraudulently issuing securities.

Mr Barcellos had encouraged speculators to transfer their operations to the Rio exchange, after a dispute with the São Paulo authorities. Other exchange officials have been charged in connection with comfort letters they issued to banks which were financing speculators' positions in the market.

Mr Nabas, the key figure in the scandal, remains at large.

Foreign debt talks make little headway

By Ivo Dawney in Rio de Janeiro

BRAZIL'S foreign debt negotiators appear to have made little headway in their efforts this week to persuade the International Monetary Fund (IMF) to accept less vigorous targets for the country's economy.

Without an agreement on softening the refinancing terms signed last September, Brazil looks certain to forfeit a \$600m tranche of commercial bank finance and up to \$2.3bn in loan from the IMF, the World Bank and Japan's aid programme.

Moreover, if an accord is not reached rapidly, the country will almost certainly be to meet its interest payment commitments which include a

\$2.3bn repayment due to bank creditors in September.

But talks held in New York and Washington over the past six days appear to have made little progress.

Debt negotiators had hoped that a new nine month interim deal could be reached giving the country breathing space before presidential elections in November and the inauguration of a new head of state in March.

However, while commercial banks have expressed sympathy for the country's plight, the IMF has apparently ruled out any accord without specific proposals from Brazil on such issues as targets for its

public sector deficit.

Under last year's rescheduling of the country's \$112.5bn foreign debts, Brazil had to reduce its deficit to a level equal to 2 per cent of Gross Domestic Product (GDP). Finance Ministry economists now calculate the likely outcome at about 6.5 per cent of GDP.

Despite the impasse, the talks have at least kept doors open. Independent debt watchers in Brazil believe that the consultations at least are likely to reduce the dangers of a serious confrontation if, as expected, Brasilia announces in September that the \$2.3bn payment cannot be made.

Testing Ottawa's genius for compromise

David Owen looks at pressures to produce a Canadian abortion law

TO THE palpable discomfort of the government, abortion has returned to the newspaper front pages and to something approaching the head of the Canadian political agenda.

This follows a series of requests in the provincial courts by prospective fathers for injunctions to prevent women from terminating pregnancies. Over the past few weeks, such injunctions have been denied in Manitoba, granted in Ontario but overturned on appeal, and granted in Quebec where an appeal is also pending.

This confused situation has increased pressure on the government to promulgate new legislation on a subject which is perhaps the least amenable of any to the Canadian genius for compromise.

Canada has been without an abortion law since January 1988 when the Supreme Court struck down the old one as unconstitutional, hence effectively removing the procedure from Canada's criminal code.

The old law prohibited abortions except in cases where the pregnancy was deemed likely to endanger the mother's life or health. It was administered by hospital-based "therapeutic abortion committees", which interpreted that mandate liberally enough in recent years to permit operations to be performed at the rate of 60,000-65,000 per annum.

It was this cumbersome and arbitrary approval process, the Supreme Court ruled, that infringed a woman's constitutionally guaranteed security of person.



The abortion issue has confronted the government of Prime Minister Brian Mulroney with a formidable dilemma. Whatever line the government takes, it risks alienating a potentially significant portion of the electorate. Canada has been without an abortion law since January 1988 but the issue is now top of the political agenda.

conscience.

Its only move of substance in the 18 months since the old legislation was struck down was to ask parliament last July to vote on certain specified abortion options. This approach was described by one columnist as "akin to a general giving his subalterns licence to carry the battle forward as each saw fit."

In the event, it served only to underline the fundamental split on the issue within the government's own ranks: a proposal that legislation be passed giving blanket clearance to abortions performed by a qualified medical practitioner was supported by the ministers for justice, employment and immigration, and Indian and northern affairs; another advocating that the procedure be outlawed except when the woman's life was deemed to be endangered received the backing of the deputy prime minister and the ministers of health

and welfare, transport, energy and defence.

With the matter now back at the forefront of the public (and opposition) consciousness, Mr Mulroney has seen fit publicly to reiterate the government's responsibility by pledging to address the issue with legislation in the autumn.

In doing so he was perhaps mindful that the Tories now risk losing more votes through their perceived spinelessness in not acting than they would by promulgating a new law that cannot fail to be deeply offensive to some.

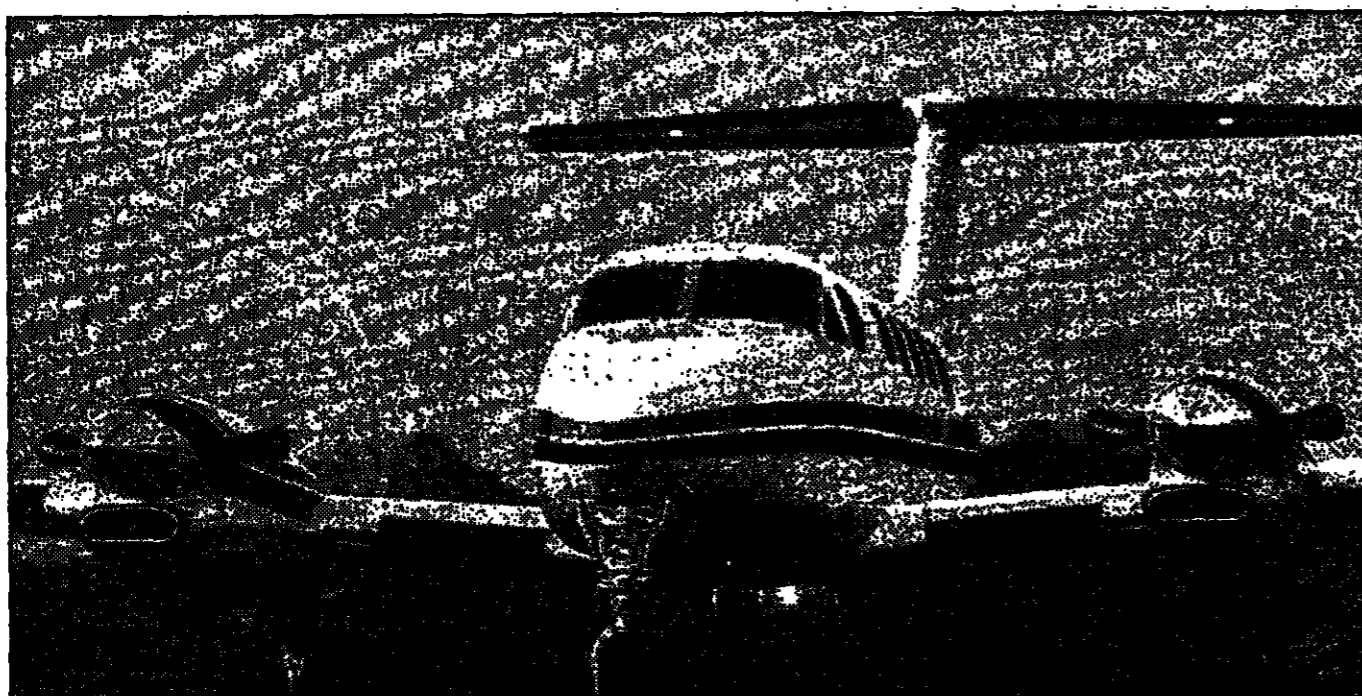
Quite what the legislation will say remains a matter for the deepest conjecture. No consensus exists or even seems possible among leading Conservative policy-makers.

And no matter what line the government takes, it risks alienating - perhaps for good - a potentially significant portion of the electorate.

Last November's general election provided a salutary warning of the possible impact that the issue of comparatively small numbers of committed voters might have.

In a nutshell, a three-way split in the right-of-centre vote between the Conservatives and the Christian Heritage Party (CHP), enabled the moderately socialist New Democratic Party (NDP) substantially to increase its western Canadian representation.

The Reform party and the CHP would clearly be the main beneficiaries of any further haemorrhaging of Tory support should the party not take sufficient heed of the issue. Mr Mulroney must tread carefully.



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changes

Brazil oil company loses on import sale



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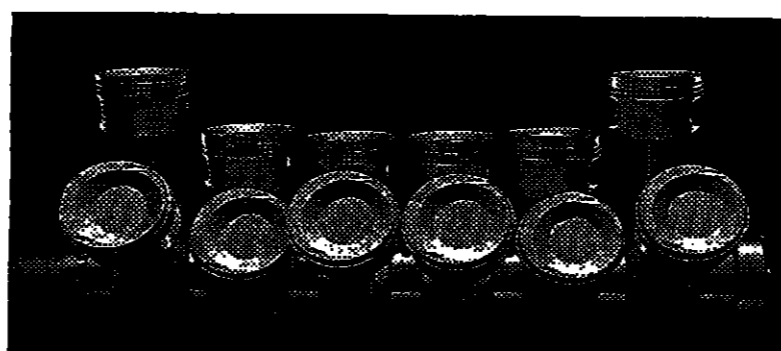
develop a body structure which, in the event of a collision, absorbs impact energies at all safety-relevant points. Ample deformation zones at the

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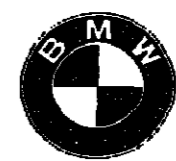
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■ BMW 12-cylinder engine: 4988 cc, 220 kW/300 bhp, Digital Electronic Engine-Management, lambda-controlled three-way catalytic converter.



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UK NEWS

# Top level changes likely at British Rail after strikes

By Kevin Brown and Fiona Thompson

A BIG shake-up at the top of British Rail has become inevitable due to Government unease over the corporation's handling of recent industrial unrest, senior railway managers believe.

Morale among BR's executive directors is so low that both of the corporation's vice-chairmen, Mr David Kirby and Mr Derek Fowler, are now expected to follow Sir Robert Reid, the current chairman, into retirement early next year.

Meanwhile, BR and the National Union of Railwaysmen continued their war of words yesterday with claims and counterclaims over how many NUR members reported for work despite the sixth 24-hour strike.

BR said that a total of 12,500 NUR staff came in during the day's three shifts and that it managed to run just less than 400 train services out of its normal 16,000. The union claimed the attendance figures were "utter fabrication" and said BR was "engaged in a lying-up exercise." Its reports showed that 4,000 members turned up for work.

But despite the discrepancy in figures, yesterday was a

clear sign that many NUR members want the stoppages to end. BR said it hoped the NUR would soon accept its 8.8 per cent pay offer as the two other rail unions had done.

The union's executive is meeting this morning when it will consider suspending the action pending further talks with BR at the conciliation service, Acas.

BR managers believe that the Government is determined to bring in a "rough, tough" outsider to replace Sir Robert, who is due to retire at the end of March, when he will be 69.

They say there is no hope that an internal candidate will get the job, and the widespread expectation is that it will be offered to Mr David Simon, managing director of British Petroleum.

Several headhunting firms in London confirmed yesterday that they had been approached to find a suitable candidate to follow Sir Robert should Mr Simon refuse the appointment. The contract is believed to have been awarded to Tyzack, one of the UK's largest headhunting firms.

In the light of these developments, Mr Kirby has let it be known that he will not want to

remain with BR if he is not appointed chairman. Mr Kirby was the leading internal candidate to succeed Sir Robert.

Mr Fowler, who is 61, is approaching the end of his four-year contract, and has also let it be known within BR that he intends to take early retirement.

This will leave the three top BR jobs vacant as the corporation moves towards privatisation, expected in the next Parliament if the Conservatives win the next general election.

The two vice-chairmen's jobs are likely to be filled from within the corporation, probably by Mr John Welsby, the international services director, and Mr David Rayner, the managing director, railways.

However, there is some hope at BR's headquarters that the new chairman might adopt a largely public relations role and appoint a chief executive to run the railway.

The most likely candidate for this job would be Mr Walsby, who has attracted some criticism for his handling of the Channel Tunnel high speed line project, but is known to Ministers as a former senior civil servant and private sector transport entrepreneur.

# Improvement in prospect for trade figures

By Simon Holberton, Economics Staff

BRITAIN's current account deficit widened to £1.5bn in June from £1.3bn in May, but there are signs that the deterioration has been arrested and an improvement is in prospect.

The Department of Trade and Industry (DTI) which released the figures yesterday said interpretation of the June figure was clouded by an unofficial docks strike during the month.

The pound rallied strongly on foreign exchange markets, after the figures were released, and closed at its highest level for two months. Money market interest rates fell. The three-month interbank rate eased to below 14 per cent, although analysts regard the chances of an imminent cut in official interest rates as extremely remote.

Of the trade figures, Mr Gavyn Davies, chief UK economist at Goldman Sachs International, the US securities house, said: "The corner has been turned. But it is still going to be a very slow and painful improvement."

The Treasury adopted a cautious stance towards the figures and said it was particularly difficult to draw conclusions from the June figures because of the docks strike.

It said, however, that it expected the deficit on the current account - which includes trade in goods and "invisible" items, such as financial services - to diminish over the rest of the year. This expectation was built into its forecast for the deficit and there were signs that it was already happening.

Taken over a longer period, it appears that the worsening in the deficit in 1988 has stopped. The current account deficit in the April to June period was £4.7bn, compared with £4.8bn in the first quarter of the year and £5.6bn in the fourth quarter of 1988.

In London, the pound closed 1 1/4 pence higher at DM3.0225 and nearly 2 1/2 cents up at \$1.650. On the Bank of England trade-weighted sterling index the pound rose 0.6 to 93.

# Companies fight for the right stuff

THE COMPETITION for well-qualified graduates is emerging as a new factor in the rivalry between companies and even nations.

Until recently, the annual trawl by employers through the new crop of graduates was a run-of-the-mill affair. While top managers acknowledged the importance of recruiting a steady flow of young talent, they could safely dismiss the issue as a routine exercise for middle-ranking executives.

This is changing because employers are caught in a vice between the unremitting pressures of supply and demand.

On the supply side, there can be few senior businessmen now unaware that the industrialised world is entering a period of severe demographic disruption as the number of young people goes into sharp decline.

The phenomenon is Europe-wide, hitting the four major economies of West Germany, France, Britain and Italy. The fall in the number of 15-19 year olds is predicted to be as steep as 45 per cent in the 10 years to 1996 in the case of West Germany. Only some of Europe's smaller economies, such as Ireland, are expected to escape.

Fervently, demand for qualified graduates is spiralling just as the supply of young people is drying up. A structural shift away from manual jobs with low skill content towards white collar work with high skill content is a defining feature of a modern economy.

New demands for qualified manpower by sectors which traditionally employed few graduates, such as retailing and hotels, are adding to already buoyant demand for specialists such as engineers and accountants. Intake of new graduates by British banking and insurance companies jumped threefold during the 1980s.

This growing disparity between supply and demand is resulting in an ever more desperate demand co-existing with significant pockets of graduate unemployment.

In West Germany, unemployment among qualified teachers and doctors sits side-by-side with shortages of engineers, while in Britain the already chronic under-supply of graduates in most engineering disciplines is set to get worse thanks to the reluctance of students to tackle these subjects.

Faced with these pressures, the recruitment of an adequate

supply of graduates will increasingly become a priority matter for many employers. Closer links with universities and colleges will have to be forged and more resources devoted to graduate recruitment.

A broader response will also be demanded of employers. Jobs will have to be scrutinised afresh to see if they really require graduate level skills. Strategies to retain graduates once they have been recruited will be at a premium. Companies which react most creatively to the era of graduate shortage could gain a significant business advantage over their competitors.

One possible response, at least in Europe, is for companies to start recruiting graduates outside their home territory.

While there are significant drawbacks to pan-European recruitment, it has the clear spin-off of promoting a more European corporate culture in the run-up to the completion of the internal market in 1992.

Pan-European recruitment is likely to focus attention on the economic advantage - or disadvantage - which countries gain from their differing patterns of higher education.

It has long been conventional wisdom that Japan's economic success is underpinned by the high percentage of its young people staying on into higher education. In Europe, too, there are significant disparities, with West Germany notably strong in the production of engineers.

Britain's overall output of graduates ranks with that of France and West Germany. Yet this figure is misleading, since it largely reflects the low dropout rate from British universities. It disguises the fact that a much smaller percentage of people undergo sustained study post-18 than in most other leading industrial countries.

In other words, Britain lacks a pool of young people educated to just below degree level, the sort of education found in junior colleges in the US.

These structural educational flaws, as much as the gross output of graduates, are set to become a major issue in the 1990s when the demographic downturn bites.

# David Thomas reports on the search for qualified graduates

perate annual scramble for graduates and dire predictions of much worse to come.

In Britain this year, almost one in eight graduate vacancies is likely to remain unfilled. UK demand for graduates will rise by 30 per cent by the end of the 1990s, while graduate numbers will stagnate, according to predictions from the Institute of Manpower Studies at Sussex University.

The problem is, if anything, more severe than these bald figures suggest because the graduate population is not homogeneous.

There is a growing mismatch in many countries between the graduates emerging from universities and colleges and the young people which employers are seeking. This explains the apparent paradox of intense

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universities have never been so overcrowded. But many are studying medicine or the arts rather than engineering. Doctors and teachers, faced with high unemployment, have begun to take jobs in Britain and other EC countries.

Bonn has announced a special grant of DM2bn (\$668m) to the universities to deal with the overcrowding, but also to provide more places for those students who want to study information technology or management.

This grant is supposed to create 11,000 new places for information technology alone but there is scepticism about whether enough university level teachers can be found.

French companies are also preoccupied with the problem of obtaining graduates, especially in the engineering and technical fields. Specialised engineering schools produce about 14,000 graduates a year, compared with a national requirement estimated at 20,000.

# Government voices inflation fears over big rises in pay

By Financial Times Reporters

THE Government yesterday repeated its concern about the size of recent salary increases to senior industrialists following the disclosure that payments to the board of FKI Babcock, the boilers and electricals group, had risen from 2768,000 to £2.3m this year.

Downing Street said that Prime Minister Margaret Thatcher regarded the scale of many of the recent increases as totally unjustified on the basis of company performances and believed that company directors should "set an example" to their workforces.

She, along with senior Ministers like Mr Nigel Lawson, the Chancellor, was also concerned that they would undermine the

Government's attempts to prevent a new wage-price spiral.

Lord King, chairman of British Airways, is at the centre of a growing row about directors' salaries.

He received a £150,000 bonus and a salary of £237,333 last year for his services as chairman of FKI Babcock, in addition to a 116.6 per cent increase from British Airways boosting his salary to £385,791.

Lord King, who yesterday was in Seattle to receive two new aircraft for the British Airways fleet, declined to comment on the salary increase from FKI Babcock.

However, he is understood to feel strongly that he has been paid the going rate for the job

at British Airways and could earn more by moving elsewhere.

Mr John Banham, Director General of the employers' federation, the Confederation of British Industry, yesterday defended the recent pay increases but emphasised that they must be justified by performance and that there should be no artificial inflation of top management's pre-retirement pay.

A recent survey found that five of the top 100 company directors had pay increases of 50 per cent or 61 had an average rise of 28 per cent.

CBI plans 'green' programme, Page 16; Snouts in the trough, Page 15

they have received 530 calls and 157 companies are reported to have resorted to detaining students.

This state of affairs reflects the Japanese market for graduates. Companies are hoping to hire 700,000 graduates out of a pool of only 520,000 looking for jobs, according to the Tokyo office of accountants Arthur Andersen.

Although the change is still in its infancy, the tight graduate labour market is also encouraging a gradual turnaround in companies' attitudes towards hiring women, as the number of college students is expected to peak in 1992. This has resulted in more Japanese companies hiring women for jobs traditionally performed by men.

In West Germany, the shortage of qualified graduates - especially in electronic engineering, information technology and management - is serious enough to have raised a Cabinet discussion.

Yet, paradoxically, West Germany's

# Desperate measures in desperate times

THE GRADUATE labour market in Japan is so tight that unscrupulous employers have taken to kidnapping potential recruits to keep them out of the hands of competitors, writes our foreign staff.

This desperate measure is a last resort in dodging a gentleman's agreement between companies that they do not begin recruiting new graduates until a designated date - this year, August 30.

Precluded in this way from making formal appointments, companies offer "naitai", an informal guarantee of employment, in June and July.

With these informal agreements under their belt, many companies then send the students to hot spring resorts to stop them having any contact with other employers. Students who try to return home are often physically restrained, a practice known in Japan as "kosoku."

Nikkiren, the Japanese employers' federation, has set up a hotline to help students suffering kosoku. So far this year

they have received 530 calls and 157 companies are reported to have resorted to detaining students.

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# Growing Figures

## At Home & Abroad

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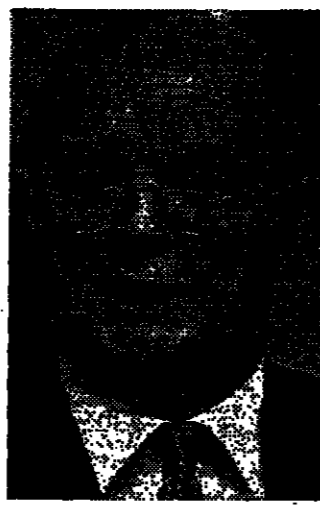


UK NEWS

British Coal says it expects £1bn debt write-off

By Maurice Samuelson

BRITISH COAL expects the Government to write off more than £1bn of its debt...



Sir Robert Haslam: need for financial reconstruction

He said the financial reconstruction was justified by the industry's improvements in performance...

By the end of August, compared with March 1985 the industry would have 78 pits...

in the four years since the strike there had been a 90 per cent improvement in productivity...

This had been achieved in spite of higher than expected wage settlements and low oil prices...

Magnox ruling 'not caused by investors'

By David Green

THE Government's decision this week to keep the Magnox nuclear power stations in public ownership...

in Magnox de-commissioning costs 1987 become apparent in the scrutiny given to prices...

Translated into the prospective balance sheet of the new privatised generating company...

A similar situation was unlikely to occur with the more modern reactors...

He disclosed that the amount of electricity required to be generated from non-fossil fuel...

The Government intends to require the new area distribution companies to contract for a minimum amount of electricity...

The amount from non-fossil fuel the distribution companies may be required to contract is likely to be 15 per cent to 20 per cent of electricity they buy...

Mr Wilcock disclosed that the same non-fossil fuel quota would not be given to each of the area distribution companies.

First-half car production is highest since 1978

By John Griffiths

UK CAR production in the first half of this year - at 718,381 - was the highest for any six-month period since 1978.

Provisional statistics from the Department of Trade and Industry show that output was up by 14.34 per cent compared with the first half of last year...

Production for the domestic market in the half was up only 7.83 per cent to 571,578 from 530,879.

The month of June also saw a high level of output as manufacturers worked flat-out to fill the pipeline for the traditional August new-car sales bonanza...

June output at 127,690, up 22.85 per cent on the same month a year ago.

If the current level of output is maintained, UK car production is on course to reach 1.4m units this year...

Commercial vehicle output in the first half of the year was also up sharply compared with the same period of 1988...

Production for export jumped by 31.45 per cent compared with the first half of last year to reach 58,701 (40,854).

Output for the domestic market rose by 17.87 per cent to reach 127,690 from 108,040.

Output in June, while still up on the same month a year ago, was only 7.49 per cent higher at 80,808...

Peddalling furiously to keep up with surging demand

Nick Garnett on the predicament which confronts UK cycle makers in the face of a flood of imports

'Sorry, no cycle repairs on the premises due to our heavy work load... A mountain bike with that specification, sir? Wouldn't have a clue when we'll get more in...'

Bike shops - grottos of gleaming machinery, busted, smelly inner tubes and tatty oil-smeared boxes holding rubber widgets of uncertain origin - are frenetic places these days.

Riding the fitness wave, given a push by the Greens and helped along this year by rail strikes and three months of muggy weather...

Sales backpedalled from 2.15m bikes in 1983 to little more than 1.5m in 1985 and the following year.

The European market is good but the British market is the best, says Mr Laurent Binche, head of UK operations for Cycles Peugeot.

The one thing above all else that has got the sales pulse racing is the mountain or all-terrain bike (ATB).

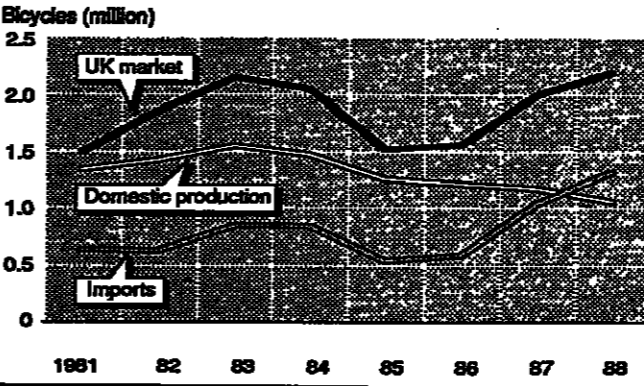
On the one hand, output from the UK's bike assemblers has increased this year.

At the same time Raleigh, purchased from TI in 1987 by a group of financial backers...

It has also been expanding again and recently bought Kalkhof, a leading German bike maker.

That surge partly reflects the inability of the UK cycle makers to expand volume.

UK bicycles market



well as a production plant from a subsidiary of US bike supplier, Huffy.

On the other hand, there is a gloomy aspect to this boom for the UK economy.

Falcon, which absorbed Claud Butler and the Holdsworth racing bike brand in 1987...

Dawes, part of MY Holdings since 1978 when it severed links with the Dawes family...

the 1960's was around 3m bikes a year. It slid to around 600,000 by the mid-1980s...

British-hadged bikes tend, however, to be a mass of foreign components.

Taiwan remains the biggest centre of component making and Shimano of Japan the outstanding brand name.

Price pressures from China are forcing UK bike suppliers up markets.

produce 40,000, up from 33,000. British Eagle, which has also changed hands recently...

Another factor is that the UK's bicycle components industry, much of it wrecked in the 1930s and 70s...

Some believe that Derby International would like Raleigh to recover all its past glories.

However the UK industry changes, it seems destined to remain another consumer sector that makes a negative contribution to the country's balance of payments.

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UK NEWS

Development policy for Scotland to be overhauled

By Charles Leadbeater

THE Government yesterday unveiled plans for a radical overhaul of training and enterprise development policy in Scotland, which will centre on the merger of the Scottish Development Agency and the Highlands and Islands Development Board, with the Department of Employment's Training Agency.

European groups win £600m Channel tunnel train orders

By Kevin Brown, Transport Correspondent

A £600m series of contracts for shuttle trains for the Channel tunnel is to go to two European consortia, it was announced yesterday.

CBI plans 'green' programme

By John Hunt, Environment Correspondent

THE CONFEDERATION of British Industry is to draw up an action plan for the environment, under which each sector of industry would have to observe standards agreed in a voluntary code.

Borrie rules out legal restriction on credit

By David Churchill

Sir Gordon Borrie, Director General of Fair Trading, yesterday ruled out any legal measures to restrict the amount of credit available to individuals in the UK.

Changes in DTI inquiries urged

By David Barchard

A STRONG PLEA for changes in the way Department of Trade and Industry investigates financial irregularities came yesterday from Lord Alexander, who is due to take over from Lord Boardman as chairman of National Westminster Bank in October.



Lord Alexander: inspectors should stick to the facts

Lord Alexander said he did not expect that the bank would abandon any significant activity, but that group would be sensible to consider all options.

He added it was distressing that the careers of Mr Terry Green, Mr Charles Green and

Labour attacks City self-regulation

By Raymond Snoddy

MR Bryan Gould, Labour's trade and industry spokesman, said yesterday that the NatWest resignations did not diminish the requirements on the Bank of England and the DTI to enforce the law, writes Philip Rawstorne.

Mr Tim Smith, a vice-chairman of the Conservative backbench finance committee and a former adviser to NatWest, said: "I think it is good for the reputation of the City that the three executive directors have resigned. It is unfortunate that the chairman also felt he should resign early, but it was a honourable thing to do and may help to restore the reputation of the bank more quickly."

Murdoch plans heavy spending to promote spread of Sky TV

By Raymond Snoddy

MR RUPERT Murdoch, the News International chief executive, has decided to go ahead with a new multi-million investment in Sky Television to speed up the spread of satellite television in the UK.

Mr Alan Sugar's Amstrad Consumer Electronics has, it is believed, received very substantial orders direct from Sky for hundreds of thousands of satellite receivers.

MoD 'aided Swiss aircraft'

By Lynton McLain

THE MINISTRY of Defence strengthened the position of a Swiss aircraft in competition with Short Brothers, the Belfast aerospace company, for a £120m Royal Air Force contract by a report on the procurement of the trainer aircraft for the RAF - a contract won by Shorts before it was sold recently by the Government to Bombardier of Canada.

First-half trade figures suggest deterioration has stabilised

By Simon Holberton, Economics Staff

THE BAD news in yesterday's UK trade figures is that the deficit in the first six months annualised comes to £19bn.

Table with 4 columns: Year, Current Balance, Visible Trade, Invisibles Balance. Rows for 1987, 1988, and quarterly data for 1989.

Imports of capital goods remain robust, however. They are up 20 per cent on the April to June period a year ago and 4 1/2 per cent higher than in the first quarter of this year.

Chatlines to resume with tough controls

By Hugo Dixon

THE controversial chatline services, which bring together groups of people to gossip over the phone, are to be allowed to resume after being cut off earlier this year.

watchdog is expected to announce later today. Chatlines were disconnected by British Telecom after complaints by MPs and in the tabloid press that teenagers using the services were running up bills of thousands of pounds.

Two private media buying companies to amalgamate

By Christopher Parkes

TWO OF Britain's leading independent media buying companies are to merge in a deal which will form a business with more than £100m of annual turnover.

of CIA Media Communications, will chair the new company and Mr John Billett will be chief executive.

Cricketcall advertisement for England v. Australia. Includes phone number 0898 121 134, live commentary, and a list of minor counties with their scores.

Advertisement for Queen Elizabeth 2 transatlantic crossings. Text: 'WHY CROSS THE ATLANTIC SINGLE-HANDED, WHEN TWO CAN GO FOR THE PRICE OF ONE?' Includes details about pricing and booking.

صدا من الاجل

MANAGEMENT: Marketing and Advertising

In-store television

Shoppers subjected to video persuasion

Maggie Urry on the increasing use of a marketing tool

If there is one thing worse than queuing for far too long in a British post office, it is being bombarded by video advertisements while doing so. Yet in-store television seems likely to become as widespread in the UK as it is in the US.

Monday sees the start of what claims to be the first full scale evaluation of a new in-store television system. The 12-week test is being run in five stores in the Budgens chain, the southern-based food retailer which has a fairly upmarket clientele.

Some of the goods plugged. Sales of Typhoo tea one-cup tea-bags, which were advertised on the system as being available in the Centre's Gateway store, rose 36 per cent in April and 32 per cent in May, much better sales increases than a normal promotion would deliver.



Similarly the range of coffees available could be explained, and customers told why they should try Dutch coffee, for instance.

Information about products could be put over to customers, too, helping solve the problem of customer service at a time when shop staff are expensive.

He points out that the best chance of influencing shoppers' purchases is when they are actually in the shop, making decisions about what to buy. Two-thirds of buying decisions are made at the point of purchase.

Britain's slow shoe shuffle

Alice Rawsthorn assesses a report on UK footwear manufacturing

During the past year or so, the mood of the women's shoe industry in Britain has been one of unrelenting gloom. Since the beginning of 1988 makers of women's shoes have been bombarded by the paralytic problems of increasing imports and sluggish consumer sales.

Britain will have grown by just 1 per cent by the end of the century. Yet some sectors of the women's shoe market may experience healthier growth. The increase in the numbers of women over 35 should stimulate demand, TMS calculates that, by the year 2000, the 35 to 54 age group could buy one sixth more shoes than they do today.

Car rental takes to the Soviet road

David Churchill reports on latest moves in the industry to attract the business traveller

The international business traveller to Moscow can now enjoy the benefits of glasnost in an unlikely area: car rental. Europcar, Europe's largest car rental company, has just opened the first non-Soviet car rental operation in the Russian capital aimed at providing a service for the growing number of business executives seeking to open up the Russian market.

Business rentals account for two-thirds of the total European market for car and van rental, which is estimated to be worth some £2.4bn a year. Yet business travellers have only recently been wooed by rental operators with any degree of enthusiasm.

Car rental lacks the glamour associated with airlines and hotels and the fleet operators are well aware that business travellers can be fairly fickle about which rental they choose - after all, a Ford Sierra is a Sierra from wherever it is rented.

Price is not really an issue in the business travel market, insists Bill Dicks, group marketing director for Avis Europe. "Reliability, availability and customer satisfaction are far more important," Avis has just spent almost £2m in the UK alone on a television advertising campaign to drive this message home.

hold of a rental car more easily. This is the rationale behind Hertz's deal with British Rail this spring to provide a 24-hour rental service at over 2,500 BR stations in the UK for business travellers. Called Executive Connection, the service concentrates on enabling business travellers at 15 of BR's largest stations - such as Kings Cross, Leeds, and Glasgow Central - to use "touch-screen" computer technology to reserve a car at any one of 97 destination stations at which Hertz has a facility.

Until 1988 the women's shoe makers could at least count on buoyant demand to counter the increase in imports. Yet last year the growth in women's shoe sales was far slower than of footwear in general.

TMS expects this trend to continue into the 1990s. It expects an increase of 4 per cent in domestic demand for all footwear from now to the year 2000. The growth in demand for women's shoes is expected to be more sluggish. TMS forecasts that the number of women's shoes sold in

UK FOOTWEAR MARKET table with columns for UK output, Imports, and Import penetration (%) for years 1984-1988.

FINANCIAL TIMES CONFERENCES WORLD MOBILE COMMUNICATIONS IN THE 90s 11 & 12 OCTOBER, LONDON. The explosive growth of the mobile communications industry demonstrates the importance for users of having access to reliable communications while on the move.

INFORMATION POWER FOR SYSTEMS - INFORMATION POWER FOR MICROs - INFORMATION POWER FOR PEOPLE - INFORMATION POWER FOR DATACENTRES. How can I make yesterday's datacentre cope with tomorrow's strategy? A successful business is always ready to redirect its management strategy towards new, more ambitious goals.

## TECHNOLOGY

Retailing technology is about to take its most visible step forward since the introduction of check-out scanners - liquid crystal displays are set to replace printed paper and plastic labels on supermarket shelves.

Half a dozen companies in North America and Europe have developed electronic shelf labels, which are being tested in supermarkets on both sides of the Atlantic. They are linked directly to the computer controlling the check-out scanners, so that prices can be changed very quickly throughout a store or chain of stores from a central location.

Enthusiasts predict that the world-wide market for electronic labels will reach several billion dollars a year - comparable with the amount spent on supermarket scanners by the mid-1990s. They say that retailers have four main reasons for investing heavily in electronic labelling:

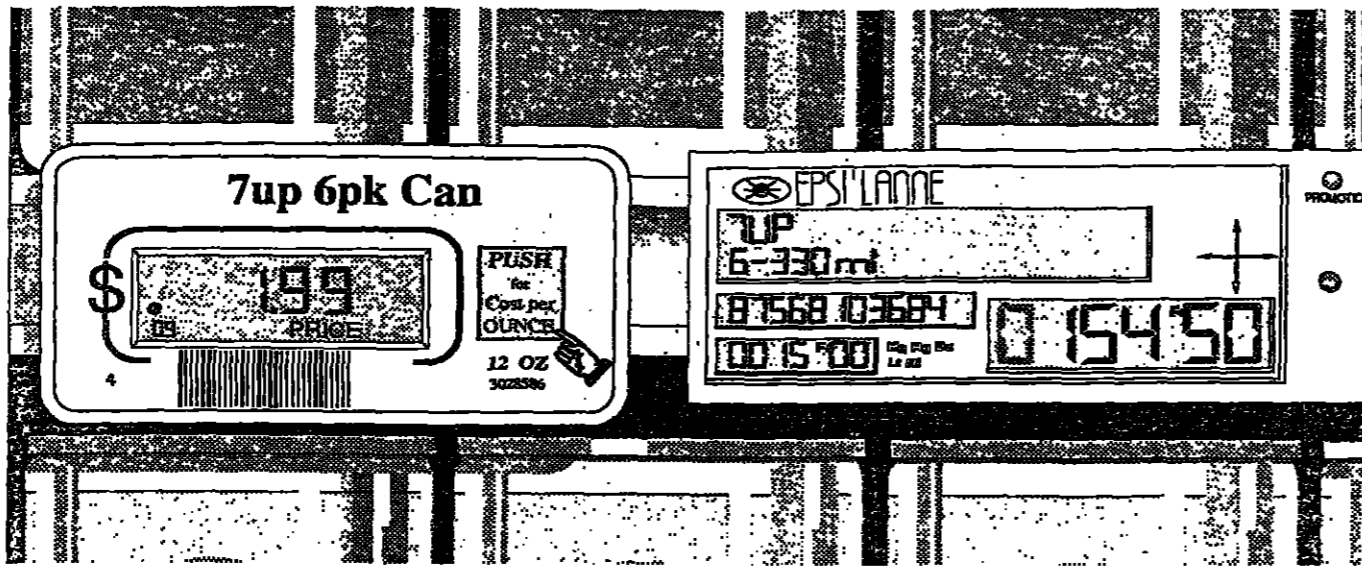
● Price changes can be made far more quickly if a supermarket official can simply enter the details on a computer keyboard, instead of having to print new labels and send staff to attach them to the shelves. Stores will therefore be able to follow a more flexible pricing policy - for example, cutting the price of food approaching its sell-by date or immediately matching a special promotion at a competing shop.

● The computer ensures that the price at the check-out always matches the electronic label. With printed labels, human error occasionally produces inconsistent prices. Supermarkets in the US and UK have recently suffered embarrassing publicity after shoppers complained about having to pay more than the shelf labels had indicated.

● However, as Jeremy Grindle, retail operations director for Sainsbury's UK supermarkets, points out, even an electronic system cannot prevent incompetent staff or mischievous shoppers causing trouble by moving items to the wrong part of the shelf, next to a label that is meant to apply to something else.

● Fewer staff are needed. Supermarkets in several countries already find it difficult to recruit staff, and labour saving will become increasingly important during the 1990s, as demographic changes reduce the number of young people willing to take low-paid retailing jobs.

● Consumer tests show that many shoppers like to see electronic labels. They give the



## Supermarkets put electronic labels on their shopping list

Clive Cookson finds that paper and plastic are on the way out as stores seek the means to implement more flexible pricing

supermarket an attractive "hi-tech" image. Some electronic labels have flashing lights to draw attention to promotions and price cuts; others give customers the option of pushing buttons to find the price per unit or nutritional data, for example.

Many large supermarket groups, including Sainsbury and Tesco in the UK, are studying electronic labels and trying to decide which of the competing systems to test. Their executives believe that they will eventually become as widespread as check-out scanners. The question is: how soon?

The chief disadvantages of electronic labels are that their reliability has not been proved and they are still expensive. In the US, where competition is greatest, the price is in the region of \$10 to \$15 per label. A typical supermarket requires 12,000 labels, giving a total cost of more than \$120,000 which is higher than for a check-out scanning system.

Garth Assen, marketing vice president of Telepanel, the Toronto company which has pioneered electronic labelling in North America, says that his main competitors are not the handful of other companies

developing similar products. "Our biggest competition is the supermarkets' other possible uses of capital: are they going to invest in electronic labels or refurbish the deli section?"

Telepanel has developed its labels (see left side of illustration) over the past five years, with Loblaw's, an Ontario supermarket group. In February, Loblaw's ordered full-scale Telepanel systems for 10 stores and said it planned to install electronic labels in all 90 stores in the chain over the next four years. An analysis of projected labour savings and merchandising benefits showed that the system would pay for itself in two years.

Last year Telepanel gave exclusive marketing rights in North America to ICL Datachecker, a subsidiary of STC. Datachecker recently sold Telepanel systems to Cub Foods (Atlanta), Overwaitea (Vancouver) and National Tea (St Louis). These chains are trying out electronic labels in one or two stores; if they are successful they will go on to install them elsewhere.

The European leader in electronic labels is Epsil Lanne of France, which has independently owned sister companies

in several other countries. Epsil Lanne systems are running in France, Italy, Norway, the US and UK. The US test site is an H. E. Butt supermarket in Texas with 2,000 labels; in the UK a small system (200 labels) has been running successfully for a year at a Makro cash-and-carry warehouse in Leeds.

Tony Steel, Makro's UK store operations manager, plans to install a system with 10,000 improved "third generation" Epsil Lanne labels in another cash-and-carry later this year. That could eventually lead to electronic labelling throughout the 18-store UK chain.

Makro is a Dutch-based company with cash-and-carry stores in many parts of the world, including South America. "If you look at somewhere like Argentina or Brazil, with inflation rates above 100 per cent a month, you can imagine the advantages of being able to change prices quickly with an electronic system," Steel says.

More recent entrants to the field of electronic labels include PriceLink of Santa Clara, California, which is starting 1,000 label tests this summer at supermarkets in Wisconsin and Missouri, and

Graphic Technology of Olathe, Kansas, which has redesigned its system following a supermarket test in California last year and is about to start a new series of trials.

Although all electronic labels have a liquid crystal display (LCD) driven by a microprocessor, they vary considerably in style. Epsil Lanne and PriceLink show more information on the LCD than Telepanel, which has a large area of traditional printed information (such as the product name and pack size) around the LCD. But all the manufacturers are prepared to adapt their standard label to suit large chains.

A more fundamental difference between the competing systems is the way they transmit information to and from the labels. Epsil Lanne labels are fixed to a four-wire electronic track which goes round the supermarket shelves and supplies them with data and mains power.

Telepanel labels are battery-powered and have a small built-in radio transmitter/receiver. A transmission process known as dual carrier encoding (DCE) is used to communicate prices from the central computer to each panel, which

then sends back a signal acknowledging that it has received the information without error. DCE makes it possible to transmit information in supermarkets where there is significant radio interference from electrical equipment.

PriceLink also uses radio transmission, with a "spread spectrum" technique to overcome interference. But PriceLink attaches the labels to "shelf nodes" mounted on the underside of the shelves. Each node is four feet long and has a transceiver and batteries which supply several labels - the company says that sharing makes its system cheaper than giving each label its own battery and transceiver.

The radio systems may be more flexible and easier to install than Epsil Lanne's hard-wired track, but they suffer from the need to change batteries every three years or so. And the amount of information that can be transmitted is far greater by wire than by radio. Epsil Lanne says that its track could be used to display promotional video pictures alongside the labels.

"Only a hard-wired system offers the possibility of truly interactive, two-way communications," says Barry Dombey, president of Excom, a US technology consultancy which has worked for Epsil Lanne.

At the other extreme of price and performance is Graphic Technology's Accu-Check system. It offers no direct communication between store computer and electronic labels. Instead, pricing information is transferred to a hand-held terminal with a probe. An employee carries this round the supermarket, touching any labels which need updating.

The other electronic label companies say that Accu-Check's requirement for manual price transfer will put off supermarkets looking for speed and labour savings. But Lew Honaker of Graphic Technology claims that the system has two winning features: it will cost only one-third as much as a hybrid installation.

"We are confident that the industry will not completely replace printed labels with electronic labels but will use both types within each store," he says.

The operating experience of retailers with electronic labels is still too limited to judge which is the best technical approach. But, in some form or other, large numbers of LCDs are likely to appear on supermarket shelves during the 1990s.

## Training centre to help poorer countries compete

By Thomas Land

A technological training centre in metrology - the science of exact measurement - has opened in India with British backing.

Its aim is to assist technological development in poor countries, as part of a programme intended both to overcome barriers faced by their products on world markets and to promote industrial safety.

Housed at the National Physical Laboratory in New Delhi, the Commonwealth-India Metrology Centre is a result of 12 years of planning and preparations. The programme was initiated by the Commonwealth Science Council.

The opening of the centre was preceded by the establishment of the Bombay Institute for the Design of Electrical Measuring Instruments serving hundreds of local companies and offering help in technical training and consultancy, design, development, calibration, testing, tooling and prototype fabrication.

Interest in the programme has increased since the Bhopal disaster in central India in December 1984, when more than 2,500 people died and tens of thousands were seriously injured after poisonous gas leaked from a pesticide plant.

Metrology plays an important part at every level of modern technology. It is a prerequisite for industrial safety and product reliability, and a key element in the standardisation of, say, machine components and sub-systems.

The training scheme may be copied in other parts of the world passing through rapid industrialisation, which can mean a high potential vulnerability to the misuse of potent technologies.

A spokesman for the London-based Commonwealth Secretariat says: "If developing countries are to seize desperately needed industrial and economic initiatives, and particularly to increase their foreign exchange earnings, they need to be able to compete vigorously and on an equal footing. That means overcoming many traditional scientific and technological disadvantages."

"The opening of the centre and the work which has pre-

ceded it makes metrology training available to all developing countries, enabling their products to conform to world market standards."

The Asia-Pacific Metrology Programme culminating in the opening of the centre was initiated by the Commonwealth Science Council, co-ordinated by India and supported by the United Nations Educational, Scientific and Cultural Organisation, the Australian Development Assistance Bureau and the Association for Science Co-operation in Asia.

Industrial training at the centre will be sponsored by the Commonwealth Fund for Technical Co-operation, the development arm of the secretariat, and its Fellowship and Training Programme. Several other national development agencies are also expected to support the scheme by financing the training of specialists from developing countries outside the Commonwealth.

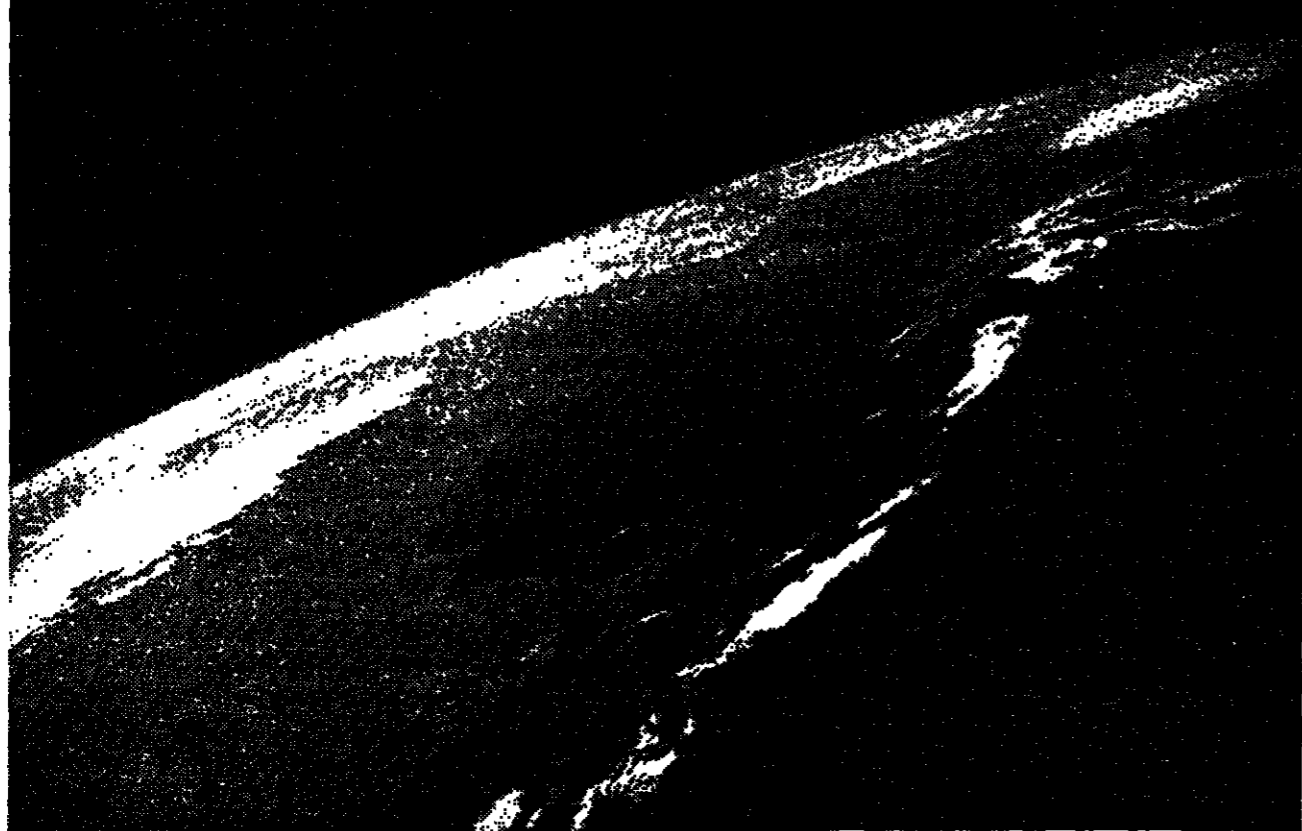
The centre was opened by Shripathi Ramphal, the Commonwealth secretary general. He said there could have been few places better qualified to house the centre than the New Delhi laboratory, which has an international reputation in science. Its resources compare favourably with those of the national measurement bureaux in more advanced countries.

Many of the standards applied in the developing countries are, by tradition, voluntary. As a result, their industrial products face increasing barriers in world markets through the enforcement of international standards.

The metrology programme is part of a global technology transfer project designed to cope with this trend. The United Nations Industrial Development Organisation has already invested \$500,000 in precision instruments as well as teaching aids and technical advice for the Bombay institution. It has also won support from technological research and training commitments in more industrialised parts of the world.

Both centres are expected to become models for similar institutions in other developing countries.

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## BUSINESS LAW

## Insider dealing's global dimension

By Thomas F. Conlon

FEW TOPICS have generated as much interest (and concern) over the past couple of years as insider trading. Possibly it has been a combination of the fortunes made, the personalities involved, the staggering penalties paid, and a popular film that helped keep the matter before the public.

It may also be that the very act of insider trading touches a nerve, a hidden fear, that the stock market (any stock market) may be a blind gamble at best and fixed horse race at worst. It is the latter view which, if allowed to persist, could cause the greatest threat to investor confidence and the inevitable resulting damage to the financial markets which would not easily be repaired.

The revelations of the past couple of years show the scope of the problem to be international, if not global, in scale. Not surprisingly, the technological advances of the 1980s have begot a rush to global trading as well as transnational mergers. Equally, not surprisingly, global trading and transnational mergers have facilitated the emergence of the "international" insider trader.

However, as yet, little is being done on a global, international or even regional basis to address a problem vital to the operation of the new "internationalised" markets.

Technology has opened a gap between practice and regulation, a "legal gap" that governments have been slow to recognise and even slower to address. The likes of Mr Ivan Boesky, Mr Dennis Lavine and Mr Milken have almost single-handedly managed to redefine the meaning of the term "arbitrage".

The underlying question remains - what is being done to prevent the next, more sophisticated (and better counselled) insiders from specifically exploiting the gaping holes in the thin net of securities regulations applicable to global trading?

Even with the obvious need for action, reaching agreement on the regulation of insider trading and other securities matters will not be easy. The law covering insider trading, even in nations with more advanced securities regulations, is still in the early stages of development. This can only add to the difficulty of attempting to put in place an interna-

tional regime to address the growing problem.

The establishment of the 24-hour trading clock covering London, New York and Tokyo should be followed by greater efforts to protect the new international investors trading in these and other open markets.

In subsequent parts of this article to be published over the next couple of months, I will focus on the development of insider trading law in the US and the UK, with reference to emergence of European Community and Japanese law and regulation on the subject.

The first part will look at the background to the complex regime of US law and regulation that has emerged since the 1928 Wall Street crash. The US serves as a good starting point as so much of the early legislation on this subject first had its expression there. Unfortunately, as is so often the case with American legislation, the body of law produced is neither straightforward nor simple.

Another reason for starting in the US is that it is expected that insider trading will be much in the news for the remainder of 1989/90 as the first wave of the insider trading (and illegal market manipulation) cases based on information supplied by Mr Boesky, are due to come before the courts. The corporate names, personalities and amounts involved are such that considerable public attention will be drawn to the trials and the alleged illegal practices employed.

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Last month the first of the so-called "Boesky cases" went to the jury in New York. Well known corporate raider, Mr Paul Bilzerian who, at the height of the takeover boom in the US, staged raids on Arco Steel, Singer, H.H. Robertson and others, was found guilty by the jury of criminal charges related to "stock parking".

Stock parking enables a corporate raider to evade the Securities and Exchange Commission's (SEC) rules requiring holdings of 5 per cent or more to be disclosed. The stocks were "parked" with a Los Angeles stock brokerage house allowing Mr Bilzerian the opportunity to increase his substantial holdings in the target companies without the SEC's and the target company's knowledge. Meanwhile, the recently pub-

lished Department of Trade and Industry report on the Blue Arrow affair raises similar serious allegations of share parking by County NatWest in the UK.

In presenting its case, the Government prosecutor relied heavily on the testimony of Mr Boyd Jefferies, the founder of the Los Angeles stock brokerage house used to park Mr Bilzerian's share accumulations. Later this year Mr Jefferies, who turned out to be the key witness in the Bilzerian case, is scheduled to testify in two major prosecutions, that against Mr Salim B. Lewis, for stock manipulation, and in the retrial of the GAP Corporation case which has already ended in a mistrial. It was through Mr Boesky that several of Mr Jefferies' activities first came to the attention of the Securities and Exchange Commission.

However, the lineage of the current wave of insider trading cases does not start with Mr Boesky but back further still. It was Mr Dennis Lavine, a US mergers specialist, who should be credited with triggering the current wave of insider trading investigations when, in June 1986, he struck his deal with the federal investigators and pleaded guilty to four felonies involving violations of insider trading laws.

It was Mr Lavine's offshore operations in Panama, the Bahamas, Cayman Islands, Venezuela and Switzerland which eventually (and suspiciously) came to the attention of his employer, Merrill Lynch's Compliance Officer, in New York. Armed with the information collected by Merrill Lynch's Compliance Department, the SEC moved in. They could hardly have guessed that years later they would still be wondering when the revelations would end.

Any doubt about the scale of insider dealing involved ended when Mr Lavine, in the follow-up civil action brought by the SEC, agreed to return a staggering \$11m in profits. Some 18 months later the stock market and public in general could only do a double take when Mr Boesky agreed to pay penalties of approximately \$100m on his insider trading charges and also agreed to help the SEC with its inquiries. The sums involved only helped to underline the magnitude of the insider trading problem. The

Boesky and Lavine penalties would pale into insignificance when Mr Milken and Co arrived on the scene in 1988.

As a result of their success, the SEC was now faced with the pleasant task of trying to figure out how and to whom the monies collected should be distributed. It was at this stage that the investor comes face to face with the reality of insider trading: that the massive frauds of Mr Lavine, Mr Boesky and Mr Bilzerian had been perpetrated on them - the general investing public.

It was the amount of insider trading involved and the number of investors effected, that caught most people by surprise. Yet we were only looking at the insider traders that were caught, a mere tip of the iceberg, some would say.

The underlying fear in any market has to be the loss of confidence of the investor in the integrity of the market. To suffer a loss due to market fluctuations is one thing, but to lose because of fraud or illegal stock manipulation would surely make the investor think carefully before committing his earnings to the market again.

Probably the most surprising thing to come out of the Boesky cases to date, except for the extent of his operations, has been the international dimension of the insider dealing network. Mr Boesky and Mr Lavine were active users of offshore companies, bank accounts, markets and personnel to make their system work. The London market and British companies were not unknown to them. Also, it is expected that the emerging Guinness case will also highlight the international dimension of the problem.

Mr Lavine and Mr Boesky trading, like global trading, is now being done on an international scale. The problem being that the regulation of insider trading still being done on a national scale with some countries still lacking any insider trading legislation whatsoever. A move towards the adoption of an international standard on insider trading can only be in the best interest of the investor.

This article is the first in a series on insider dealing. The author is Director of Legal Services at Henderson Administration Group plc and a member of the Washington DC Bar.

صدا من الامل

Markevitch's 'Icare'

ALBERT HALL/RADIO 3 Tuesday's Prom gave us Alfred Brendel and the BBC Symphony conducted by Lothar Zagrosek in repertory classics...

L'Esprit d'Icare, which was the 1932 first draft, designed for Serge Lifor but never staged, took the Icarus myth as scenario and experimented with devices like quarter-tones and exotic percussion...

Like other music from the Boulanger, Markevitch's thematic material tends to be spidery, and oddly but very neatly developed. Orchestrated vividly but sparsely - despite the raw textures...

The scenery of the myth is sharply traced, never in predictable ways: the central event, for example, Icarus's heroic flight, is rendered as an intricate surrealistic wall, and the end is neither violent nor pathetic...

David Murray

CINEMA

Boil on the brain

"Running naked round a garden insisting that a bog is spoken to by you is more than just stress, Julia"

We live in the age of endangered rain forests, lethal social diseases, holes in the sky and heaven knows what else. Robinson's last film Withnail And I showed the digital strains of a two-body-entirety Leadeners get into on a long country weekend...

What better idea? You may find yourselves thinking of several. But don't be hasty. H.T.C.A.L.A. (let me save a rain forest by shortening the title) has wonderful comic energy for about 64 minutes.

Soon the bull has grown, as bolts will, into a Hyde-like alter ego. At which point sci-fi delirium takes the film into a new dimension. H.T.C.A.L.A. is so winning when it works that one hesitates to flag it down whenever it doesn't.

HOW TO GET AHEAD IN ADVERTISING

Bruce Robinson

RUNNING ON EMPTY

Sidney Lumet

THE 'BURBS

Joe Dante

LENNY LIVE AND UNLEASHED

Andy Harris

THE KARATE KID PART III

John G. Avildsen

decides which to favour. The film is a showpiece for Grant, who more than ever resembles a Regency dandy converted to hellfire preaching.

The film, in short, suffers from substance abuse. It cannot get enough of its over-nuanced thematic highs, and ends up crashing to the floor with the celluloid still purring through the projector.

Running On Empty could be subtitled "How Not To Get Ahead In Political Activism". Married couple Judd Hirsch and Christine Lahti for five years, ever since they bombed a napalm laboratory...

At last Running On Empty is a Hollywood movie that makes a pass at being serious. No finer specimen of the prevailing silly season than The 'Burbz...

in a New England town, the boy becomes enamoured of a pretty girl (Martha Plimpton) and so impresses her music-teacher father with his piano-playing that the teacher enters him for the Juilliard.

There is an awesome amount of emotional dice-loading in this film. Would the dilemmas have been the same if Mr Phoenix had not been a pocket-size Paderewski?

The movie's only dry and level gaze is at the parents. These castaways of the counter-culture are beautifully played by Judd Hirsch (a mangy mongrel with a take-on-take-off beard) and Christine Lahti (a punchball beauty with a pouting, contralto voice).

Early visual coups promise a Dante's Inferno worthy of Gremlins. An ill-named house number from "666" into "667" the knock of a hand. And a brilliant trick opening has the camera diving into the spinning globe of the Universal Pictures logo...

ARTS



Richard E. Grant in Bruce Robinson's 'How to Get Ahead in Advertising'

are dumped into the garbage at night; and a snuffing foray by Hanks and Co in the back garden reveals - gasp, gasp - bones!

Early visual coups promise a Dante's Inferno worthy of Gremlins. An ill-named house number from "666" into "667" the knock of a hand. And a brilliant trick opening has the camera diving into the spinning globe of the Universal Pictures logo...

a diet of films like this.

Lenny Live And Unleashed is a one-man concert film recorded at the Hackney Empire and starring Mr Lenny Henry. Mr Henry, wearing clothes that would be figure-hugging on Cyril Smith, stands behind a microphone telling jokes.

As for The Karate Kid III, what can I tell you that the title doesn't already? Two more hours of chop hokey, with Ralph Macchio as the boy with the magic kick and Noriyuki "Pat" Morita as his aged mentor.

Nigel Andrews

Miss Julie

LYRIC THEATRE, HAMMERSMITH

The Comédie de Genève, as the result of whatever canton fending, is suddenly La Compagnie Mathias Lenghoff, Lausanne. At any rate, they still represent Switzerland in the London International Festival of Theatre...

In fact Lenghoff is by origin an East German director. His 90-minute Expressionistic exercise on Strindberg's doomed socio-sexual mating dance (but here it's the female who dies of it) with its set, to the director's design, by comic-strip out of German silent cinema, its heroine sporting a cluster of nearly 20 bright gas-filled balloons on her first entrance...

The production mixes painstakingly realised detail (real life as it choppers up and chewed, raw, by Miss Julie; a spurt of blood on to Julie's white clad thighs from her decapitated canary) with the illogical and absurd.

Mr Lenghoff's determinist production suggests the whole process is inevitable, cyclical. As Laurence Calame's Julie picks her way over the stalls, helped by the audience to tread over arrears and the seat-backs, on her way to suicide, another Julie enters the kitchen in a bobbing of balloons. Christine works on, strong but circumscribed; aware of the limits of her own territory and without the terrible gift of imagination and imagination's blight on the other.

Martin Hoyle

The Bolshoy Ballet

COLISEUM

The old rules hold true with the Bolshoy Ballet: who's dancing is as important as what's danced. One night you see mastery Petipa choreography danced without belief; the next, you see trash material brought to something near greatness by the dancers' conviction and colossal power.

At each Pasquita this season, for example, the Petipa choreography has alternated between ballet-competition fare (slamming through the flashy bravura, labouring over each fine point) and the brio and wit which this Fabergé confectionary calls for.

Casting makes all the difference between Bolshoy routine, which is commendable but not very rewarding, and Bolshoy vitality which is full-blooded and thrilling.

The season's revelation has been the tiny Nadezhda Pavlova - a major ballerina, now in her early 30s, never seen in London before. She isn't one of the company's silent goddesses, her dancing has the hugeness of scale, but she herself avoids any grand manner. And this July she has been the only Bolshoy ballerina whose assurance has never once turned into complacency.

Quite the reverse: on the season's second night, her London debut, she seemed so self-critical and shy that she hardly once raised her eyes to the auditorium.

And here Pavlova provided the most phenomenal moment of all, as those legs swept out and up in effortless arcs, then in and down, again and again, all in one long, calm phrase, perfectly capped by the simple arms, the flower-petal hand, and the reticent face.

In Giselle, we were well heard with Irak Mukhamedov, whose Albrecht had heroic intensity but no undue flamboyance. The innocent radiance of Pavlova's inner life emerged through simple means: her gentle manners, her sweet pleasure in dancing. She was the quietist of Giselles; even when interrupting perfidious Albrecht's liaison with Bathilde, she did so with extreme reluctance and mildness and as the Will of Act 2, her dancing acquired a new sense of the character's true strength of mind.

Dancing with Albrecht, the firm current of her ligato dancing showed her loyalty; in other passages, alone as the dance-loving Will, she was explosive. The contrast between these two aspects of Giselle's story keenly dramatic to the finish.

But Pavlova is the only new ballerina the Bolshoy has yet shown London this season. Gedinmas Taranda, also new in town, has already won an enthusiastic following for the power of his Carabosse in Beauty, and Hans in Giselle, and because he has film star looks and virile force.

We haven't yet, however, seen if he can dance. And most of the other principals are familiar from three years ago. Meanwhile, the Kirov Ballet has just ended a New York season that has succeeded chiefly on the strength of dancers aged less than 30. Can the Bolshoy renew itself too?

Nina Ananiashvili, the big discovery of the 1986 season, is now in her mid-20s and as beautiful a dancer as before. Long limbs, grand clarity of line, high jumps, marvellous spaciousness of movement. Everything she does in Beauty, Pasquita and Giselle has great distinction. But, like most seasoned Bolshoy dancers, spontaneity is not much in evidence. She and her partner Alexei Fadeychev give polished, charming, admirable performances together. But they strike no particular spark. One performance is as smooth as the next.

Where do Bolshoy dancers of this stature go from here? Glassness may hold the answer. The Bolshoy's present repertory, so sadly limited, does not.

Alastair Macaulay

June Moon

STEPHEN JOSEPH THEATRE, SCARBOROUGH

A few days after The Man who Came to Dinner opened at the Barbican, another theatrical collaboration involving George S. Kaufman is revived; this time at the Stephen Joseph Theatre in the Round in the sea-mist of Scarborough, home to the Stivewell, final resting place of Anna Jones and provincial stronghold of local favourites Richard III and Alan Ayckbourn.

Here we meet one particular innocent, Fred Stevens from Schenectady off to New York to make his name as the writer of words for songs - they call them lyrics, he earnestly informs the sweet young girl he meets on the train. Here in embryo are George and Susan from Once in a Lifetime, awfully film, terribly unaltered, blessedly optimistic and totally unaware of the disasters that may surround them as they steam with sublime confidence towards flabbergasting success. Fred, or "a fellow like I", as he refers to himself in an echo of Lorelei Lee, is strictly moral, wants a girl like his mother, believes "a

man's wife should be his pal as well as his sweetheart," and attacks the world of Berlin, Gershwin, Fats Waller and Vincent Youmans with a number whose refrain runs "Life is a game and God is a life referee. As embodied, beautifully by Adam Godley, he is a gangling youth with a boyish face and flapping arms, given to little leaps of eloquence and centers of desire.

He falls among thieves, or rather composers and music publishers and their women-folk, notably his collaborator's sister-in-law, the discarded mistress of a publisher, who takes him up on the rebound; a hussy with a Marcel wave and no ear for music. Unwittingly receiving the publisher's payoff, he incidentally hits on the successful song of the title and is taken for much of what he is

worth by the brassy Eileen. The sweet girl from the train is forgotten once nightclubbing succeeds the aquarium, the Statue of Liberty and Grant's Tomb as the acme of New York sophistication. Needless to say, all is sorted out, no little thanks to the benign session pianist "Marie Schwarz" - it's a Greek name".

The play snaps with wise cracks but has a heart of pure whipped cream. Mr Strachan's production never forgets these hard-boiled eggs have yielding centres. The gold-digger actually likes the kid, her married sister is tempted to adultery by boredom and poverty more than wantonness - and doesn't succumb. The show ends with a melody of golden oldies including "You Belong to Me", "Three Little Words", "More than You Know", "My

Canary Has Circles Under His Eyes" (eat your heart out, Southern) and a tap routine for the company that recalls the days when the RSC ended everything with a mass dance, except possibly Hamlet.

Michael Holt's design economically rings the changes between train, apartment and office with a telling use of Art Deco window frames and such furniture as a wicker-backed three-piece suite. The strong cast is dominated by Mr Godley's holy fool with notable contributions from Jeff Shankley's flagging composer and Frank Lazarus as the pianist: a real musician who, as he strums, casually reveals the seeds of "I Can't Give You Anything but Love, Baby" in La Bohème.

Martin Hoyle

July 21-27

ARTS GUIDE

EXHIBITIONS

London

The National Gallery. The Artist's Eye - this year the abstract painter, Bridget Riley's turn to take her pick of the collections. She chooses a merely seven works, but all of them masterpieces - great figure compositions by Titian, Poussin, Veronese, Rubens, El Greco and Cezanne. Daily until August 31. The Whitechapel Gallery. Juan Uslow - a retrospective of the paintings of the made by a painter who is at once the most severely objective and the most seductive of our painters of the figure. Until September 3; closed Mondays.

The Hayward Gallery. Art in Latin America - a rich and fascinating survey of the painting and sculpture that has come out of Central and South America since the early 19th century, which is roughly the period of the achievement of independence from the Spanish and Portuguese colonial empires. Daily until August 6.

Paris

The Louvre. The glass pyramid, built by I.M. Pei, the Sino-American architect, has opened to the public as a dramatic entrance to one of the world's most famous museums. Open from Sun, Mon and Wed until 9.45pm.

closed Tues

The Louvre. Les donateurs du Louvre. Apily, the new 200,000-sq-metre museum inaugurates the 1,800 square metres of space created underground for temporary exhibitions by exceptional grants made for the generosity of donors throughout its existence. 10pm, all days except Tuesdays. Ends August 27. Entry through the Pyramid, Hall Napoleon, Niveau Accueil.

The Louvre. Michelangelo as draughtsman. Some 80 drawings chosen from great international collections come to Paris after being exhibited in the US National Gallery of Art in Washington DC. Closed Tues. Ends July 31.

Bibliothèque Nationale. 1789 La Patrie: le Réveil. Rather than liberation, words like confiscation and plunder would describe more accurately the manner in which the thousands of documents, reached the Bibliothèque Nationale during the revolutionary years. 52 rue de Richelieu. Ends Sept 10.

Centre Georges Pompidou and La Grande Halle de la Villette. A mammoth exhibition - Les Magiciens de la Terre - is ambitiously subtitled the First World Exhibition of Contemporary Art. Centre Georges Pompidou. (4771233) and Grande Halle de la Villette, 311 Ave Jean-Baptiste Descola (4867722). Both exhibitions closed Tues and end August 14.

Martigny

Fondation Gianadda. A Henry Moore retrospective of some 50

sculptures, 80 drawings shown in rotation and 90 engravings

A scene of catastrophe - art in the 1930s shows works of American and European artists. Closed Monday ends August 13.

Frankfurt. Schirra, Kunsthalle, Am Rönneberg 6a. A Wassily Kandinsky retrospective (1889-1944). Wassily Kandinsky was the initiator and founder of the famous Blue Room style. Ends Aug 20.

Bonn. Kunsthalle am August-Macke-Platz, Hochstadterweg 22. Centres, Residences and Metropolises in German History. Ends August 20.

Baden-Baden. Kunsthalle, Lichtenthaler Allee 8a. A retrospective of Jean Cocteau (1889-1963) to commemorate the 100th anniversary of Jean Cocteau's birth, the Kunsthalle in Baden-Baden presents the most extensive show of his work ever with around 500 exhibits. Ends July 30.

Bremen

The Kremlin Gold. The exhibition is jointly organised by the

Bremen Uebersee Museum and the Moscow Kremlin Museum.

The presentation of around 90 pieces of Russian goldsmith's art covers the early Byzantine period through to the beginning of the 20th century. Bremen Uebersee Museum, Bahnhofsplatz 13. Ends August 13.

Vieenna. Wienermuseum. A thoughtful exhibition, called the History of the Modern Mind, deals with the works of Sigmund Freud as well as the plethora of artists who grew up in Vienna at the turn of the century. Ends August 6.

Rome. Galleria Nazionale d'Arte Moderna. The Sonnabend Collection contains a little of everything. From the 19th century, Brunan Uebersee Museum, Bahnhofsplatz 13. Ends August 13.

Turin. Russian and Soviet Art. 1870-1938. Renzo Piano, architect of the Beaubourg, has given the 250 works chosen from Soviet museums by Giovanni Carandente an immensely effective setting, turning the ground-floor workshops of the disused Fiat factory into the equivalent of an Arab tent. Ends October 20.

Washington

National Gallery. More than 400 images are part of a massive retrospective of the 150 years of photography, here represented by Alfred Stieglitz, Walker Evans, Leszko Moholy-Nagy among dozens of others. Ends Aug 13.

Chicago

Art Institute. Master drawings from the Taylor Museum, nearly 100 works of two centuries by Michelangelo, Raphael and Rembrandt.

Museo Oscar. French Impressionists from the Mellon collection at the National Gallery of Art in Washington: more than 40 works, among which are delights such as Courbet's seascapes, Seurat's La grande Jetée, and Renoir's Madame Monet and Son. Ends Sept 23.

Palazzo Grassi. Italian Art: 1900-1965. A much-amplified exhibition covering a brief period than did the recent show at the Royal Academy in London, organised again by German Celant, with the director of Palazzo Grassi, Pontus Hultén. Ends Nov.

New York

Museum of Modern Art. A retrospective of the work of Helen Frankenthaler covering 40 years in 40 paintings explores the development of abstract expressionism since the war. Ends Aug 20.

Tokyo

Nezu Museum. Exhibition of tea bowls. The Japanese Tea Ceremony is the quintessence of Zen Buddhism and rightly regarded as an art form. After admiring these masterpieces of ceramic art, do not neglect to visit the museum's superb semi-wild garden which offers a haven of tranquillity in the heart of the metropolis. Closed Mondays. Satory Museum. Edo Glassware. Over 120 glass objects from the Edo period (mid 17th-mid 19th century), including glassware imported from Europe as well as examples by Japanese craftsmen. Closed Mondays.

Riccar Museum. Ukiyo-e by Utagawa Kuniyoshi (1797-1860). Small but pleasurable exhibition devoted to one of the few mid 19th century masters of the woodblock print. Closed Monday

# FINANCIAL TIMES

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Thursday July 27 1989

## The politics of US defence

IT IS HARD at first sight to believe that the weapons procurement arguments now going on between the US Administration and Congress are taking place in a country with a budget problem. President Bush inherited from Mr Reagan a defence programme which would have cost some \$300bn more than the sums allowed in either the Reagan or the Bush budget plans over the next five years. Mr Bush proposed a freeze in real terms. Congress reduced that to a cash freeze, and the new Defence Secretary, Mr Richard Cheney, said that he would make the necessary hard choices. He has not been allowed to do so. Mr Cheney proposed to cancel three programmes - the Midgetman missile (a \$3.1bn down payment on a \$60bn programme), the V22 high speed helicopter (\$2bn), and the F14 fighter (a mere \$300m), and to reduce the naval shipbuilding programme. The aircraft have many friends in Congress and seem likely to survive after a strong House vote to reject the Administration's defence budget.

### Bargaining strength

Nobody, of course, intends that all these sums will actually be spent. Mr Bush argues that he must keep all his defence options open to increase his bargaining strength in the arms talks with the USSR. But the House of Representatives on Tuesday voted by a large majority in favour of cutting this year's spending on the Strategic Defence Initiative (SDI) from the \$4.5bn requested by President Bush to \$1.1bn - a proposal which still remains to be approved by a joint Senate-House conference. Final votes are also pending on proposals for cuts in the B2 programme, or even its complete cancellation.

## Trade, wages and the EMS

THE RESHUFFLE may have cost the Chancellor of the Exchequer a country house, but he has kept both his job and his head. Among them is the vexed issue of full UK participation in the European Monetary System. But what is happening in the UK economy makes full membership of the EMS somewhat remote, particularly if one accepts the formulation advanced yesterday by the Governor of the Bank of England.

Wage pressure is the issue of the moment, but the trade figures cannot be ignored. While even more unreliable than usual - because of the dock strike - they do have a message. The economy is slowing and the current account position has stabilised over the past three quarters and may even be improving. Nevertheless, the deficit for 1989 is unlikely to end up much below \$18bn.

### Investment boom

The growth of imports over the past year cannot be explained by the investment boom alone. Only just over a fifth of the increase in the value of imports of manufactures (excluding erratic items) rose, quite encouragingly, by 7 per cent over the year to the second quarter of 1989. The Government's explanation has, however, become more plausible during 1989. Since capital goods accounted for almost 60 per cent of the increase in the value of manufactured imports between the first and second quarters of 1989.

Economic orthodoxy suggests that an economy with high unemployment (by its own historical standards) and a current account deficit of around 3 1/2 per cent of gross domestic product suffers from excess demand and an overvalued real exchange rate. The standard remedy would be tight management of demand,

ably is not. If some programmes are eliminated in the same talks, then every penny saved in the meantime is worthwhile; but the proposed savings so far are not in the missile programmes which are likely to go. For continuing programmes, experience shows that the Congressional habit of stretching out expensive projects to meet budget targets simply inflates the final cost. For the B2, Republican leaders have sensibly argued that no production order for it be placed until the prototypes have passed stiff flying and operational tests. The armed forces have a long, sad history of discovering radical design faults only after delivery.

### Opposing views

None of these adjustments, however, makes any sense of the total programme, which exceeds US defence needs as much as its capacity to pay. This is because the preservation of the Reagan shopping list is not just a negotiating ploy. It reflects US political reality. The Administration is still arguing about the choices. Mr Brent Scowcroft, the National Security Adviser, is sceptical about SDI, and favours Midgetman, a single-warhead mobile missile which would assure second strike capability through sheer numbers. However, SDI is something of a Republican totem, and Midgetman is known as a Democratic programme. The multi-warhead MX missile, which according to the Washington defence think-tanks is the least necessary of the major programmes, was a Reagan project heavily sold to reluctant allies; a cut is not even discussed.

Party politics are also at stake: if weapons are to be cancelled, there might be advantage for Mr Bush if a Democratic Congress made the cuts. The Democrats well understand this, and are unlikely to make the Administration's choices for it; they will simply be negligent. Meanwhile, the maximum amount of highly skilled manpower is tied down on projects which may have no future. Even the Pentagon admits that this is damaging the country's industrial base, and thus its economic security.

along with a substantial depreciation of the currency. One has only to look at what has been going on in the labour market to realise the implausibility of this package. In the UK, a substantial depreciation, even in the presence of much slack demand, would generate not only still higher inflation, but little decline in the real exchange rate, because of the downward rigidity of real wages.

### Alternative strategy

The alternative strategy is "competitive disinflation", the policy pursued by France since 1983. This is also the policy consistent with membership of the exchange rate mechanism (ERM) of the EMS. But, as is clear from the speech delivered yesterday by Mr Leigh-Pemberton, it would be a highly demanding one. "We could be more confident in choosing the time, and therefore the rate, at which to enter the ERM," he said, "when there are greater signs of convergence in demand conditions and inflation performance between the UK and our major Community partners."

What would such convergence demand? To sustain competitiveness within the EMS, unit costs of tradable goods would have to be stable or fall. Even if the excellent recent productivity record were to be maintained (which is unlikely, as the economy slows), earnings per hour in manufacturing would have to rise at less than 6 per cent a year.

At the moment, however, earnings are rising by 9 1/2 per cent. The increase in wage inflation over the past two years is modest in itself, but it is from too high a base. Moreover, pay settlements are not quite as high as the 3 per cent points higher than last year.

In short, the conditions set by Mr Leigh Pemberton for a smooth entry into the ERM cannot be met other than by a very harsh economic squeeze, this being a reflection of how far the UK has strayed from convergence with its main European partners. If the UK postpones full membership until the conditions for successful entry into the EMS are met in full, the delay is likely to be almost as long as the Prime Minister hopes.

## ECONOMIC VIEWPOINT

Both the trade figures and the GBI Survey confirm that the growth of UK demand is slowing down and that some capacity is being released for exports. But the lags are so long that wage cost pressures are still rising.

Meanwhile, the usual warnings about not looking at individual months' trade figures applies in magnified form. For even the quarterly figures are misleading, containing distortions within distortions. For instance an apparent slight volume deterioration between the first and second quarters of the year could have been due to the faster impact on recorded imports of the return to work after an unofficial dock strike in mid-June.

But the present official dock strike is likely to distort forthcoming trade figures in a favourable way for several reasons, of which the simplest is that the ports affected deal more with imports than with exports.

Meanwhile the July GBI survey reveals some of the pressures on companies which are having to compete more for orders, but are finding capacity a slightly less important constraint. Skilled labour, however, is as scarce as ever, showing how the inflationary flashpoint has moved to the labour market.

The increase in factory gate prices reported by the CBI is the lowest for two years. Yet, the increase in costs is the highest for four. The squeeze on margins will in time feed back into pay, and is therefore good news.

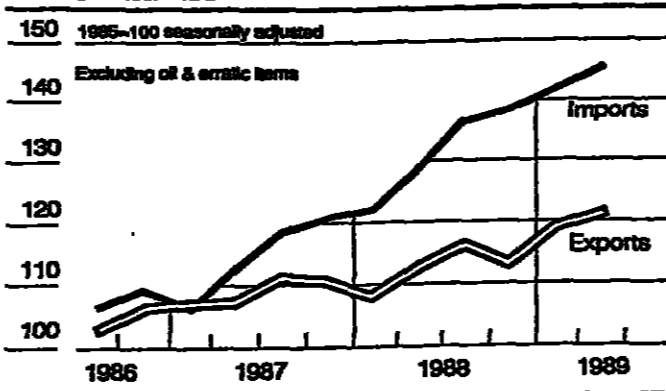
The cost in terms of lost output of reducing inflation will indeed be a test of the supply side improvements. But the process will not be uniform. Where pay is determined on the ground in a decentralised way, there will be a tendency for forward-looking and the turnaround in pay pressures could come quite quickly. The stagflationary lags will be longest in those areas most dominated by the sluggish and backward-looking forces of centralised collective bargaining.

As the gimmicky British Cabinet reshuffle comes apart, we face a real possibility that Labour might win the next election. I therefore thought it my duty to read the final report of Labour's Policy Review with an open mind and overcome my aversion to the peculiar language of party political documents.

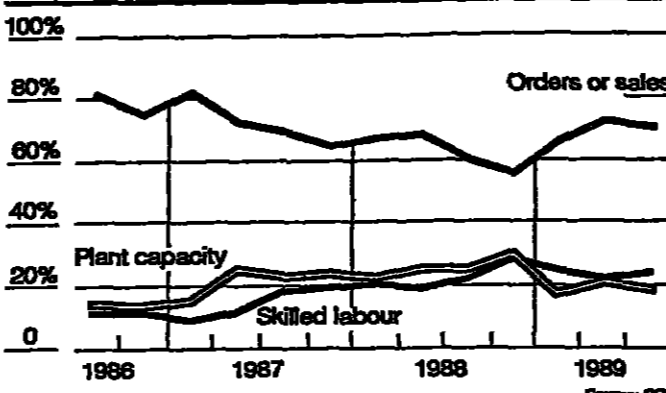
What did I find? Thank heavens the hatred and class warfare of the policy documents of a decade ago have been put behind. But in its place is the old interventionism of the 1960s and 1970s. We are threatened yet again with an Industrial Strategy and a "transformed Department of Trade and Industry" to put the Treasury in its place. It will be concerned with strategic intervention in key sectors. The aim will "not be to pick winners but to create conditions in which winners can come through."

The authors were obviously instructed to say something in favour of markets and a con-

### Trade volumes



### Factors likely to limit output



## Rising cost of Labour

By Samuel Brittan

cept known as the "enabling state." But they are a very long way from taking on board even the cautious endorsement of the market principle by the "revisionist" Labour MP, Giles Radice, in his new Macmillan paperback, Labour's Path to Power. They have clearly spent their professional lives pouring scorn on markets and have still to come to terms with the daily evidence now pouring out from eastern Europe and the Soviet Union of the far greater injustices and inefficiencies resulting from lack of them.

The head of economics at the OECD, David Henderson, has often stressed how governments of all political parties are behind the drive for deregulation, decentralisation, greater use of markets, and even privatisation, as a result of experience with the opposite. The Labour Governments of Australia and New Zealand (especially the latter) have been in the vanguard. Yet the authors of the Labour Policy Review obviously want no part in this movement. They have assembled a rich collection of international market distortions which the countries responsible are struggling to move away from, and have presented it to us as a "supply side socialism." Indeed, a Hungarian or Polish reformer reading the Policy Review would learn with dismay that his

efforts to combine political and economic competition are on the wrong track. What is lacking from the review is any feeling for the cumulative effects of masses of specific interventions. The economists involved in this document seem only to know the writings on market failure. Everything written on the economics of politics, which highlights the offsetting failures of government, seems to have passed them by, as have the warnings about a "rent-seeking" society of client groups spending their energies on securing government money or contracts rather than on competitive success. A professor of politics who has been a lifelong Labour supporter found himself blackballed from a think-tank job because he showed interest in these wider aspects. An 85-page closely printed document would be surprising if it did not contain some sensible ideas somewhere; and one of the better parts is the section on tax. One interesting idea is a conversion of the main personal allowance into a zero rate band. Another is a switch from the present easily avoidable so-called inheritance tax to a recipient-based tax which really would help to diffuse wealth.

The worst chapter is, however, the first, Competing for Prosperity, which seems to

## Jolly Botham weather

Symbolic stuff, cricket. If all else fails, as everything from play to morale has failed England so far this summer, there are always comparisons to fall back on. For it is Botham and Paul Jarvis, the latter sacked since the last Test match, read Paul Chanon and John Moore. Barnett, like the former Transport Secretary, has always given the impression of being a nice man. He is a good feller and an unlucky batsman, subject to wrong decisions like his ill-disputed at Headingley and rushes of blood like the grotesque swipe with which he got himself out at Lords. Not a good way to run transport.

As for Jarvis, he tried too hard and bowled too desperately, being what the commentators call "a pragmatic little man." There is something of the former Social Services Secretary in that, though Jarvis might make a comeback. This heavy, humid weather with the ball swinging all over the place, but there is no Botham in the Cabinet while Michael Heseltine remains outside. Tim Robinson, Tim Curtis and Nick Cook all recalled far too late.

Selection to open the English bowling is like getting Northern Ireland; you have to pretend you are pleased with the choice. Neil Foster is a cricketer form and was fined last week for uttering an obscenity under pressure. Dilley is in dreadful form. Whispers of "Gloves" Russell looks happy behind the stumps; Angus Fraser, like Chris Patten at the Environment, had a young, grim start and deserves a whole further series of chances, in England and the West Indies. Gower is Margaret Thatcher, an out-of-form leader of a losing team. But at least she conjured up John Major, who turns out to be a cricketer fan.

## OBSERVER

### Honest Labour

Floozies and fax machines are among the latest weapons being deployed by the French Government in its campaign to keep plenary sessions of the European Parliament in Strasbourg.

Pressure from many MEPs for a move to Brussels has been building up for some time, not least to save the estimated £30m a year cost of the monthly exodus to Alsace. In an effort to soften their resolve, the French this week offered to supply a variety of free gifts, including satellite TV sets and paging systems to keep members in touch with the outside world.

The British Labour Party, however, is not to be corrupted. John Tomlinson, its Eurobudget spokesman, said: "This is only one step short of being offered a credit card for the massage parlour."

### Governor's word

The Bank of England is going through a strong period. No one doubts that it had a lot to do with the original appointment of Lord Alexander to succeed Lord Boardman as chairman of NatWest, and now with the speeding up of his taking office. Yesterday Robin Leigh-Pemberton, the Governor, ventured further into the public domain with his lecture to the Institute of Economic Affairs on the Future of Monetary Arrangements in Europe.

The word in the Bank used to be that Leigh-Pemberton went along with the Dehors Report on monetary union largely because he would never be able to look his fellow central bank governors in the eye again at the monthly meetings



"Then of course you'll be needing a passport."

in Basle if he did not. And even yesterday the Governor was careful to stress that the Dehors Committee did not address whether European Monetary Union was desirable or recommend a timetable for achieving it. But it was the most forthright statement from the Bank so far that Britain not only will, but should, join the exchange rate mechanism in the not-too-distant future.

In doing so he lined himself up firmly with Chancellor Lawson and the deputy Prime Minister, Sir Geoffrey Howe. It will be harder now for Mrs Thatcher to resist, even if John Major, the new Foreign Secretary, is on her side. Phrases like "conjunctural convergence" - that is, a convergence in the cyclical, rather than structural, position of the economy - are not among those most easily associated with Leigh-Pemberton. But clearly Europe has rubbed off

have missed out on the agonising debates which have led most governments - including that of President Mitterrand - to a policy of "non-accommodation" of domestic cost pressures. The frequent incantations against an over-valued currency suggest a readiness to resort to devaluation which is guaranteed to perpetuate the high interest rates of which the authors complain. The conditions put forward for joining the EMS exceed those of Mrs Thatcher herself in their unreason.

Contrary to report, the Policy Review does not show willingness to accept the union legislation of the last 10 years - except over secret ballots. Indeed, the authors have quite cunningly highlighted for repeal the odd clause slipped into the various Tory Acts which really might bite on union power.

Surely the success stories of the last 10 years are those areas where collective bargaining has quietly faded away. Even if the Labour drive to restore such bargaining; we are also threatened with a minimum wage, eventually to reach two thirds of the national male average. This is not only guaranteed to destroy jobs, but is the denial of the right of one human being to make a contract with another; as usual the worst affected will be those for whom Labour claims special concern.

The best idea in the Policy Review is not economic at all, but the ingenious transformation of the ritual pledge to abolish the House of Lords into a proposal for a second chamber sufficiently different in its powers, manner and timing of election to act as a check on an elected dictatorship. (Indeed, I was about to write that this might be a non-economic reason for voting Labour, when a few pages later I came across the Minister for Women.)

The section of the review that made me really angry, however, was that relating to social security and pensions. This ought to be Labour's home ground. One could forgive much else in Labour policy if it did redistribute income towards the least well-off in the most effective way. But not merely is there a dogmatic rejection of all ideas for integrating tax and benefits - which the present Government could have drafted - but the centre-piece is the usual headline-catching, unthinking increase in the basic pension. This time it is to "at least" £5 a week - at a cost of at least £2bn per annum - with annual re-rating by the faster of prices or earnings growth.

Labour's fiscal generosity in its first year of office - when it is likely to be at its greatest - is thus to be wasted, as it was under past Labour Governments, on the least deserving. An 85-page closely printed document would be surprising if it did not contain some sensible ideas somewhere; and one of the better parts is the section on tax. One interesting idea is a conversion of the main personal allowance into a zero rate band. Another is a switch from the present easily avoidable so-called inheritance tax to a recipient-based tax which really would help to diffuse wealth.

The worst chapter is, however, the first, Competing for Prosperity, which seems to

on him. Probably it will rub off on Major as well.

### New Paymaster

Who is the Earl of Caithness, the new Paymaster General? The answer is that he is the 20th Earl, has a number of other titles besides, will be 41 in November and will be the Government's chief economic spokesman in the Lords.

He is an extremely popular fellow who has held various government appointments since 1984, including a spell at the Scottish Office. The opposition likes him for his general health and as a diligent. He also has some flair for publicity. As Under Secretary at the Department of Transport, he agreed to be parachuted into the sea during an air-sea rescue demonstration. And as Minister of State at both the Home Office and the Department of the Environment, he showed a more felicitous touch in dealing with "green" issues than his political chief, Nicholas Ridley.

Some 200 years ago Paymaster General was a lucrative post. The holder was entitled to draw the pay of the public service, invest it and keep the interest for himself. Not any more, but there have still been some eminent recent appointees: the late Reginald Maundling, for example. Caithness's immediate predecessor was Peter Brooke, now the Secretary of State for Northern Ireland.

### Making light

Among the jokes floating round NatWest's head office in London yesterday, two candidates are proposed as chairman and vice-chairman respectively - Lester Piggott and Ken Dodd.

And someone from the Bank of England tells us that in Barnet in north London there is an advertisement "Looking for a job? Blue Arrow is just the place for you." The building just opposite is the NatWest.

## BOOK REVIEW

# A healthy scepticism

IF Mr Kenneth Clarke, the British Health Secretary, succeeds in pushing through his unpopular reforms, British health care will increasingly resemble that in the US. Big differences will remain: the National Health Service will continue to offer care free, or nearly free, at the point of delivery, whereas in the US around 37m people lack health insurance and thus have no guarantee of care.

But the systems will be quite similar on the supply side. The main aim of Mr Clarke's reforms is to make hospitals and doctors compete more vigorously. He is hoping to cut across public/private boundaries and create a market for care in which contracts are won by the institutions offering the best service at the lowest price. This kind of competition has been a way of life in US health care for decades.

Rosemary Stevens' masterly history of the American hospital system provides an excellent starting point for those wishing to learn from US experience. Professor Stevens, British born and familiar with the NHS, is a social scientist at the University of Pennsylvania. Her analysis offers a host of insights, but the point most likely to impress itself on British readers is the lack of correlation between competition and efficiency in health care.

This is obvious at the macro level. The US is a far richer country than the UK and it spends twice as much of its Gross National Product on health care. But it has little or nothing to show for the additional spending. There is certainly no evidence to suggest that Americans enjoy better health than the British. The extra dollars are spent on much higher salaries, costly billing and information systems, high-tech medicine, and unnecessary treatment for the well-insured.

By the early 1960s, the flaws inherent in a pure market approach to health care were well understood. Many elderly and poor people could not afford health insurance. Those who could were bewildered by the mosaic of benefits offered by almost 80 Blue Cross plans and more than 800 insurance companies. Ms Stevens recalls a male comedian's one-liner: "I have health insurance. If a stroke hits me on the shoulder, I get \$18, provided I am pregnant at the time."

The shortcomings of private health insurance arguably have little direct relevance for the UK. But the same cannot be said of the US government's response to the problems - the setting up of the Medicare and Medicaid schemes. Under these programmes, the state acts as a purchaser of care on behalf of millions of elderly and poor Americans. Service provision remains the responsibility of independent hospitals and doctors in the private sector. This purchaser/provider

### IN SICKNESS AND IN WEALTH: American Hospitals in the Twentieth Century

By Rosemary Stevens  
Basic Books, \$24.95

split, with the public sector buying services from competing suppliers, is precisely the kind of structure Mr Clarke is trying to create in the UK. It sounds like an ideal way of containing costs and boosting efficiency. But the US experience has been far from happy. The federal government's first mistake was to agree to reimburse all reasonable costs incurred by hospitals in treating patients covered by the schemes. Hospitals had "a licence to spend"; expenditure on Medicare more than doubled between 1970 and 1975 and doubled again by 1980.

Early in the 1980s, the Reagan Administration attempted federal control over the programmes. Instead of reimbursing costs, Medicare paid a set fee per case, with the fee varying by type of diagnosis; for convenience, diagnoses are arranged in 467 diagnosis related groups (DRGs). A pricing system for Mr Clarke's health care market has yet to be agreed; but many observers believe that something akin to DRGs will be needed.

DRGs, however, have not proved the expected panacea. Spending on health care has continued to rise rapidly through the 1980s. The problem is that once hospitals are encouraged to put financial factors first, they can turn almost any payment system to their own advantage. Recognising that some diagnoses would prove more profitable than others, they rapidly adjusted their reported case mix in order to maximise income. The system, says Ms Stevens, gave hospitals an incentive to provide a minimal service because they could keep the difference between the DRG payment and the actual cost of care. Studies also suggest that patients were released "sicker and quicker."

Entrepreneurial behaviour on the part of providers was what the pro-competition rhetoric of the early 1980s demanded. But it has forced the US authorities to impose ever more detailed controls on US hospitals. The irony, says Ms Stevens, is that a competitive regime, by creating perverse incentives, can require more regulation than a system such as Britain's NHS which trusts medical professionals to behave responsibly.

Americans deceive themselves, she argues, when they claim not to have a national health service. A *de facto* national service exists; it just happens to have high costs and few social benefits. If Mr Clarke's reforms go through, Britain may soon be in a similar pickle.

Michael Prowse

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Victor Mallet on the chances of a weakening in the Arab League's economic boycott of Israel

When Mr James Baker, the US Secretary of State, bluntly told Israel in May to forswear annexation of the occupied territories and lay aside "the unrealistic vision of a greater Israel," his audience of pro-Israeli lobbyists was so taken aback that the rest of his speech was all but forgotten.

Dodging the Arab blacklist

He must know that the primary Arab boycott of trade with Israel - their official refusal to trade with the Jewish state - is unlikely to disappear soon. But the new peace process over the past year has revived hopes that the boycotting of foreign companies linked to Israel will be quietly shelved. It is this "secondary" aspect of the boycott which has been the bane of many of those seeking to do business with the Arab world since Israel's founding in 1948.

The Coca-Cola story is cited as evidence that the secondary boycott is losing its grip. "We believe it's getting weaker," says Mr Will Maslow, General Counsel of the American Jewish Congress and Editor of Boycott Report, which monitors the Arab boycott and its impact on US corporations. "More and more American companies are making investments in Israel."

Few people doubt that the boycott has damaged the Israeli economy by inhibiting foreign investment. But the arbitrary way in which the blacklist is applied by individual Arab countries makes it difficult to judge with any degree of accuracy the effectiveness of the boycott - or the effectiveness of US legislation against it.

Such hopes have been further nourished by Egypt's recent readmission to the Arab League, a decade after it was suspended for signing the Camp David accords and the subsequent peace treaty with Israel. "Abolishing economic boycotts" was one of the "associated principles" of the accords.

Companies blacklisted by the twice-yearly meetings of the Arab boycott commissioners are not singled out merely for trading with Israel. But investment in Israel, a licensing agreement, or assistance to the Israeli military can be an "offence" - even if US military contractors are not blacklisted because of their importance for Arab defence requirements.

To police the boycott, the Damascus-based Central Office for the Boycott of Israel or individual governments often send suspect companies questionnaires about their links with Israel, and Arab importers routinely require "negative certificates of origin" to show that no part of the goods was made in Israel.

Some countries, especially in north Africa, have always ignored the secondary boycott and only 13 of the League's 22 members apply it. But the hardliners include the Gulf states, where oil money and hot weather make good customers for soft drink manufacturers. One new Pepsi-Cola products have had some 70 per cent of the Gulf market.

US compliance with the boycott has been stiffed, first by the 1976 Ribicoff amendment, under which a taxpayer with operations in countries applying the boycott forfeits foreign tax credits if he has cooperated with it, and secondly by the boycott provisions of the 1977 Export Administration Act. This forbids participation in boycotts not sanctioned by the US and requires companies to report boycott-related requests to the Commerce Department.

The Department's Office of Anti-Boycott Compliance receives some 25,000 such reports a year, mainly from exporters and banks, and in fiscal 1988 it levied \$3.9m in penalties. Safeway Stores agreed to pay a record \$995,000 after facing a number of charges which included submitting the names of potential suppliers to supermarkets in Saudi Arabia for "boycott clearance," although the set-

Coca-Cola began production in Oman last year for sales both there and in the United Arab Emirates. Involvement elsewhere in the Gulf has been increasing rapidly. Before long the company expects to be producing in Bahrain and Saudi Arabia. Cadbury Schweppes, whose products are sold under licence in Israel, is still blacklisted despite attempts to have itself cleared. In a letter written four years ago and subsequently leaked to the media - the letter's authenticity was neither denied nor confirmed by the company - Cadbury Schweppes promised the Arabs that it would terminate its Israeli bottling and trademark arrangements. Its executives are watching Coca-Cola developments with interest.

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Such a clause would have been illegal for a US corporation, but is perfectly legal in Britain, where there is no anti-boycott legislation despite mild official disapproval. France and the Benelux countries enforce some regulations, directed partly against anti-Semitism.



approved by a local chamber of commerce. It is then passed on to the Arab-British Chamber, which in turn sends it to the appropriate Arab embassy for "legalisation."

The great strength of the boycott is its vagueness - neither the rules nor the blacklist have ever been published in full by the League - and the hapazard way in which it is enforced. Some principles have been established by precedent, but companies tend to err on the side of caution: the Arab world is a much bigger market than Israel, and it is difficult for anti-boycott campaigners to say where normal commercial decisions end and craven boycott compliance begins.

One man defiant about the boycott is Mr Cyril Stein, Chairman of Ladbroke and a prominent Zionist. Ladbroke was blacklisted earlier this year, a move which theoretically threatened the operations of some Hilton International hotels, although most of the 12 hotels owned or managed by Hilton in the Arab world are in countries such as Egypt where the secondary boycott does not apply. The exceptions are in the UAE and Bahrain.

"It hasn't had the slightest effect on business," declares Mr Stein, who says he has not even been officially notified of the blacklisting. "It may be because of my personal involvement in the Zionist movement in this country... we certainly wouldn't stand for economic blackmail." It is arguable whether European anti-boycott legislation would have the effects desired by Israel and its supporters. As in the case of sanctions against South Africa, European businessmen fear that their competitors in the Far East would reap the benefits.

Although any acceleration of the Middle East peace process following the Palestine Liberation Organisation's adoption of a more moderate stance towards Israel should ease the boycott pressure, it is probable that the boycott - however full of holes - will continue to cause headaches for businesses in the foreseeable future. "It's political more than economic," says Mr Mahmoud Riyad, a former Secretary General of the Arab League. "It's a moral question. It shows that the Arab countries are angry... We are not ready to live with them [the Israelis] with normal relations unless they withdraw from the West Bank and Gaza and Lebanon."

While the boycott exists and while compliance is legal, many companies working in the Gulf will continue to comply with it.

LOMBARD

Snouts in the trough

By Max Wilkinson

WHEN that apostle of Western capitalism, Mrs Margaret Thatcher, complains about the incentives awarded to top management, it is time to ask whether Britain's boardrooms have been embracing the enterprise culture a little too freely. It must, to say the least, irritate the Prime Minister that rises awarded last year to some captains of industry were substantially greater than her total official salary of £54,257, especially when she is foregoing some of her own pay to set an example of restraint. No wonder she said that some recent increases were totally unjustified.

encouraged senior executives to think they were worth a good deal more. A substantial adjustment in rewards was certainly necessary, not only to restore morale and incentives, but by the more objective test of international comparison and that shadowy spot market in top jobs conducted by the headhunters. The surprising fact is that the "adjustment" should be continuing, not just here and there, but at a spanking pace across the board.

Probably she was not referring to the £80,000 per annum increase won by Sir Denys Henderson, ICI's chairman, which only brought him up to £78,000 a year, not far from the average for the UK's best total official salary of £54,257, especially when she is foregoing some of her own pay to set an example of restraint. No wonder she said that some recent increases were totally unjustified.

On some criteria no doubt the best top executives are worth every liver of their emolument to shareholders. Sir Peter Walters, for example, is reckoned to be an outstandingly good chairman of BP. Nevertheless when salaries are measured in hundreds of thousands, there is a grave danger that those directors who unashamedly have their snouts in the trough will be fattened without any eye to the market.

There is also a danger that public opinion will start to believe that the private sector has lost its sense of proportion and fairness, particularly in view of the steep reduction in higher tax rates under the present Government, which gave a huge after-tax bonus to many executives.

Other comparisons than with the prime minister's salary can be made. A decade ago there was at least a rough equivalence between the rewards of top hospital consultants (now at £78,000) and senior businessmen. What should one think of a society in which the top of the caring professions cannot even live in the same district as the company executive?

The Government must press ahead with stopping up the loopholes in the disclosure rules, so that the total "package" of rewards and their cost to the company (preferably including the many non-cash benefits which add to the comforts of the senior executive's life style) is explained to shareholders, and boardrooms must show much greater sensitivity to public feeling, giving clear, reasoned and detailed arguments for large rises. If they do not, the pressure for a return to punitive taxes will become irresistible.

There is also a danger that public opinion will start to believe that the private sector has lost its sense of proportion and fairness, particularly in view of the steep reduction in higher tax rates under the present Government, which gave a huge after-tax bonus to many executives.

LETTERS

Street-wise earnings

From Mr Peter M. Brown. Sir, A street-wise intelligent 18-year-old in his last term at school faces three earning options up to the age of 30.

Reconnaissance mutuelle

From Professor Sir Frederick Warner. Sir, David Buchan's article from Brussels (July 20) gives the welcome news that the European Commission is to promote professional harmony by reorganising the qualifications of each other's professions. At last this conforms with Article 57 of the Treaty of Rome which, in the French

text, refers to "reconnaissance mutuelle des diplômes, titres etc." When we joined the European Community, the English translation did not translate "titre" in its sense of legal entitlement but as "evidence of equivalent qualification." For years this has encouraged endless discussion between European academics, jealous of the

status of "diplomas." Would it be too much to hope that the Foreign Office linguists would now try to caveat their translation efforts for harmonisation, when mutual recognition should suit us all? Frederick Warner, Chairman, Council of Science and Technology Institutes, 20 Queensbury Place, SW7

Shared sovereignty

From Mr John Dunlop. Sir, Probably the most friendly gesture the British Government could make today to ease relations with Argentina and help the new Government of Mr Carlos Menem would be to persuade Her Majesty to offer to share her sovereignty over the Falklands with the President of Argentina, at the same time giving self-govern-

Problems in UK schools

From Mr H.G. Allack. Sir, David Thomas's article (July 22) provokes a comment: Over 20 years in teaching have taught me that the reasons for the present problems are primarily: discipline and respect by pupils, probably exacerbated by the slovenly and too friendly attitudes adopted by some teachers. I know of teachers who have left

the King of Spain, over Gibraltar, Britain's stock among all Spanish-speaking peoples would rise immensely. A similar offer to the Chinese Government over Hong Kong might well prove to have attractions for all parties. John P.C. Dunlop, 17 Randolph Crescent, Edinburgh, Scotland

main scale salary. Professor Heinz Wolf says (Radio 4, July 24): "There can be no science without sums." But this is what is being inflicted on us in schools. Science taught across the whole ability range is quite impossible and unnecessary. H.G. Allack, 18 Edgeborough Close, Kenilworth, Northampton, Suffolk

'Casino activity' is not the source of prosperity

From Mr Leslie Tolley. Sir, The control of the UK economy by high interest rates and artificial exchange rates is once again - as in 1980-1981 - accelerating the demise of our manufacturing industry. This sector of our economy always carries the burden when this method of control is used while the money manipulators and the City of London casino again reap a financial harvest.

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From Mr Leslie Tolley. Sir, The control of the UK economy by high interest rates and artificial exchange rates is once again - as in 1980-1981 - accelerating the demise of our manufacturing industry. This sector of our economy always carries the burden when this method of control is used while the money manipulators and the City of London casino again reap a financial harvest.

It is not our field, but there seems to be some indication that children in private schools are strongly influenced by their parents to take the graduate route. Faced with the escalating offers of large, respectable companies desperate to fill their promotion ladders with bright and ambitious 18-year-olds, we wonder for how long this can last. Peter M. Brown, The Reward Group, Reward House, Stone Business Park, Stone, Staffordshire

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Table with 4 columns: Age, School leaver, Graduate, Graduate average. Rows show data for ages 18 to 29.

This second serious decline in our main wealth-producing activity could be terminal. No one is going to engage all the problems of manufacturing when their capital can earn more merely as buy all they want from overseas at artificially low cost. In the last few years we have been deluding ourselves over industrial output and produc-

tion through the use of inadequate statistics. Growth in output has been largely in "screw-driver" activities, with more and more components and sub-assemblies imported. Labour utilisation has been disguised by such activities and a tremendous increase in sub-contracting. I suspect that if "value added" were used instead of "value of output," the picture would be very different. We cannot correct our balance of trade (even with our own oil and gas) while we allow our capacity to produce the goods we need and to create essential wealth to decline even further. A complete market economy and monetarist deflation will not encourage the restoration of our essential wealth-producing sector. While we have an economic policy which allows

ridiculous rewards for those whose only attributes are the buying and selling of companies rather than their creation, and the manipulation of money rather than making things and the management and encouragement of people, then we shall continue our downward progress to a point where we cannot pay our way in the world. Action now to change course and direct our resources into the activities which really matter for our future could still save the day, but who will do it? J.M. Keynes wrote that "when the capital structure of a nation depends upon the activities of a casino it is seldom done well." How right he was. L.J. Tolley, Excelsior Industrial Holdings, Whitlands Road, Ashton-under-Lyme, Lancashire

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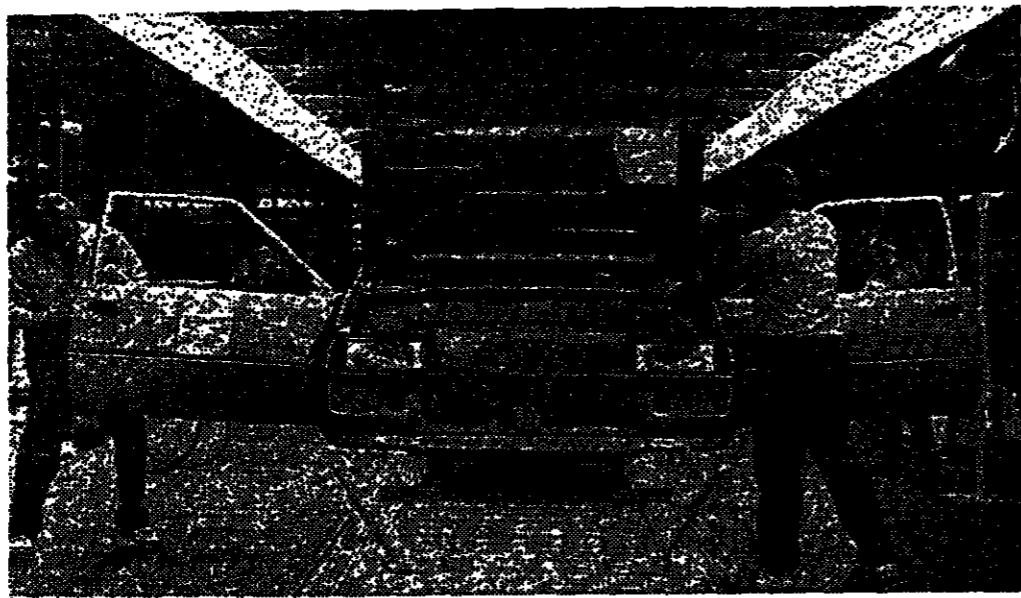
FINANCIAL TIMES

Thursday July 27 1989

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Gearing up for the battle in the Bible Belt
Anatole Kaletsky reports on the future of organised labour inside a US Nissan plant

Later today, in the lush, peaceful farm town of Smyrna, Tennessee, a number of illusions may be shattered about the future of American industry...



Toeing the line: Nissan's US plant in Smyrna, Tennessee may vote for union membership

Since 1983, Mr Jones and his 3,000 buddies at the Nissan Motors car and truck plant just outside town, have made Smyrna a showpiece of America's industrial revival...

UAW activists claim that as many as half Nissan's workers signed, while even company officials have conceded that there may have been about 1,000 signatures...

ture of the UAW campaign at Nissan, as well as of the company's counter-attack against the union, is what it reveals about America's attitude to the Japanese industrial model...

ers leading the organising effort have been disabled by months and repetitive strain injury, leading to chronic pains in the back, shoulders and arms.

Of course, people are injured all the time in car plants, with or without trade unions. But the union has managed to turn "safety" into a code word for a multitude of broader grievances...

The UAW campaign has



been based not on pay, which is generous enough at Nissan. The real issues have been safety and productivity, the latter summarised by the increasingly unpopular Japanese slogan 'Kaizen'...

suggests that such workaholics may be in a dwindling minority. They are just squeezing us too much - they're trying to turn us into Nissan robots...

But isn't that exactly what the Japanese have been renowned for doing? Perhaps, but Mr Holt points out that senior management at Smyrna are all Americans, mostly recruited from Ford in the late 1970s...

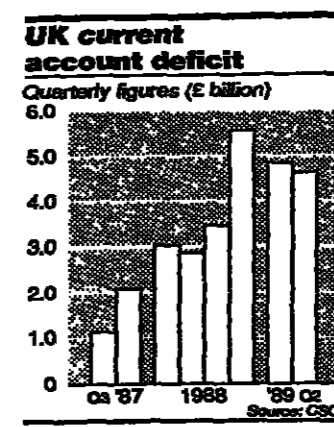
Indeed, some of the company's anti-union propaganda, featuring veiled threats of layoffs and lurid videos of picket-line violence, does suggest a throwback to an earlier, more antagonistic age.

As for the company's celebrated "door policy", which encourages workers to take their complaints and suggestions directly to managers is just a trap, Mr Holt says.

Of course, many other Nissan technicians strongly disagree. Most praise the flexibility of the job rotation system and many say their grievances and their suggestions are treated sensibly and fairly...

Chipping away at the deficit

The pound's strong showing yesterday had far more to do with the weakness in the dollar than anything else, but there is no denying that the UK trade deficit is now beginning to shrink...



It is not encouraging that the first big land auction in Hong Kong since Tiananmen Square made two-thirds as much as forecast last spring...

However, this is still the more optimistic scenario and the alternative view is that the deficit remains stubbornly large for several years to come, resulting in an abnormally high interest rate level...

High UK interest rates are once again working in sterling's favour, but the foreign exchange markets are notoriously fickle. Given the continuing political uncertainties in Europe and Japan, the dollar's recent weakness may well be a passing phenomenon...

Given that July has seen bidders offer £850m for three quoted property companies, pricing each one at around net asset value, Mounleight is doubtless more exasperated than usual with institutional shareholders.

Officials refused to be drawn on which countries or which projects would be hit hardest. They will, however, be using a Commission compendium of state aid, which shows that the biggest overall spenders are Italy, West Germany, France and Britain...

One by one the grand old names of British fund management are selling themselves to wealthy, and often little-known, Continental banks. Yesterday Foreign & Colonial joined the unseemly scramble by joining forces with a regional West German bank...

The Bank of England has chosen a good moment to pronounce on the subject of Europe. Mr Major may not yet have decided whether to side with his predecessor or with his boss on the vexed question of the exchange rate mechanism...

UK Bank chief warns on EMS membership

By Ralph Atkins, Economics Staff, in London
BRITAIN should not become a full member of the European Monetary System if the Government's anti-inflationary strategy is put at the risk of being compromised...

ting up a centralised policy-making structure ahead of progress towards economic integration. It could leave some regions relatively disadvantaged and damage cohesion in the community.

nor drew a fine line between the arguments of Mr Nigel Lawson, the Chancellor, in favour of joining the ERM and those of Sir Alan Walters, the economic adviser to Mrs Margaret Thatcher, the Prime Minister, who has outlined potential disadvantages.

Commission to review state aid

Continued from Page 1
Several years ago still deserve to be assisted under the EC Treaty's Article 92, as well as to catch up on illicit subsidies. Some projects might no longer deserve aid because their market situations might have changed, explained Sir Leon.

Chip pricing plan angers computer makers

By Peter Montagnon, World Trade Editor, in London
EUROPEAN computer manufacturers are mounting a fierce campaign to forestall a new semiconductor pricing arrangement between the European Community and Japan...

production to the Far East," he said. The proposed arrangements will produce "massive windfall profits" for Japan and "massive costs" for European systems companies.

brought by Siemens and the European offshoot of Motorola of the US over two years ago. But on a visit to London last week, Mr Frans Andersson, External Affairs Commissioner, said the arrangement would be announced "very shortly".

Hong Kong land sale

Continued from Page 1
government-owned plots on territory, which showed prices down by 25-35 per cent on earlier predictions. Mr Bob Pope, the Government's acting director of building and lands, said he was "satisfied" with the winning tender.

Table with columns for location, temperature, and weather conditions. Includes cities like London, New York, Tokyo, etc.

Boardman blames former executives

Continued from Page 1
to believe they were in any way incompetent. Whether they were or not is another matter. The DTI inspectors did not believe they were open to any criticism.

chairman of Charterhouse, who Mr Villiers is presently director in charge of corporate development at Abbey National.

investigation was perfect, but it's the most thorough one to have been done so far. According to the DTI's inspectors, Michael Crystal QC and accountant Mr David Lane Spence, Mr Cohen and Mr Villiers both accepted assurances from Mr Nicholas Wells about the legitimacy of how the Blue Arrow issue was handled.

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FINANCIAL TIMES THURSDAY JULY 27 1989

SECTION III

# FINANCIAL TIMES SURVEY



The country should be reaping the rewards of five years of economic reform.

There is currently, however, a profound sense of self-doubt and business morale remains low. To this has been added a marked increase in racial tension, writes Richard Evans

## The job stands half-finished

NEW ZEALAND'S Labour government should now be sailing into the calm waters of steady economic growth following five years of fundamental economic reforms that have affected every aspect of society. The timing would have given a perfect launch pad to an unprecedented third general election triumph in the autumn of next year.

But it has not worked out quite like that. The Cabinet and the Labour Party are badly divided over the extent and direction of further reforms, unemployment is at a record high, and business morale remains stubbornly low.

To the visitor to New Zealand, a country of awesome natural beauty and undeniable economic potential, the profound sense of self-doubt and the lack of confidence comes as a shock. So pervasive is the cynicism and pessimism that it is only in rugby football that New Zealanders feel able to take on the world and win.

Yet to the outside observer so much has been achieved in a remarkably short time that such pessimism seems irresponsible. The seeds have been sown for what could become a remarkable success story. It is a measure of the failure of the political parties that this message has not got through.

When Labour won power in 1984 New Zealand was one of the most rigidly regulated, protected and subsidised countries in the developed world, having failed to come to terms with the traumatic impact of the oil crisis and the loss of Britain as a captive market with its accession to the European Community in 1973.

There had been some internal deregulation by Sir Robert Muldoon's National government but wages, prices, imports, rents and interest rates were all centrally regulated. The economy was stalled down the blindest of alleys.

Labour had to do something different and, in Mr Roger Douglas, Mr David Lange, the prime minister, had a finance minister who knew what that

something had to be. He immediately set about dismantling the elaborate structure of controls.

Almost single-handedly he deregulated New Zealand's financial markets, floated the currency, removed import licensing and tariffs, commercialised government departments, launched state asset sales, introduced a much more comprehensive consumption tax than VAT, and slashed personal and corporate tax rates.

The Organisation for Economic Co-operation and Development, in its latest survey of New Zealand, describes the new tax system as "probably the least distorting in the OECD." Critics would call some of it so crushingly effective that it inhibits normal business.

Defenders claim that New Zealand's real problem is that it has the economic structure of small countries that do not raise much taxation, but the social policy aspirations of those that do.

The government's aim was to demolish the inflationary "cost plus" psychology of a generation and to transform New Zealand from a swaddled super-welfare state to a robust and competitive free market one.

What was novel was the extent to which the private sector helped the Labour government. Business tax legislation and the implementation of the value added tax was put together by consultative committees of largely private sector tax lawyers, accountants and economists. It was this that led to the success of VAT and kept it free of concessions.

Mr Douglas acted with a ruthlessness Mrs Thatcher might envy, and the legacy of what has come to be known as Rogernomics is remarkable for the sheer scale and speed of what was achieved. But therein lay the seeds of Mr Douglas' own downfall. He probably tried to do too much, too soon - difficult anyway in conservative New Zealand, but

doubly so for a Labour government.

Tensions within the Cabinet became so intense that either Mr Lange or Mr Douglas had to go. The crunch came last December when Mr Douglas was dismissed after a public slanging match, the ramifications of which are still dominating New Zealand politics.



Mr David Lange

Mr Douglas was determined to extend his free market policies from the economic and financial sectors into Labour's heartland of the labour market and social spending. This, because of the potentially catastrophic impact on the Labour Party, was too much for Mr Lange.

The conflict continues. In an interview recently in his constituency office south of Auckland, Mr Douglas insisted: "If we had gone ahead with the plans for social reform, we would have become New Zealand's natural party of government."

The government's problem now is that the job is only half-done, and the election is approaching fast. Mr David Caygill, who replaced Mr Douglas as finance minister, is pledged to continue his policies, but the impression left by the hickering is of a government deeply wounded and lacking a sense of direction.

Economic indicators are beginning to look more favourable and the recession has been relatively short. Most

forecasters now expect some growth from 1989 and beyond, but few expect the growth to produce a serious dent in unemployment for some time. This is now the key economic problem for the government.

Unemployment is at 7% per cent on internationally comparable statistics, and New Zealand is more uncomfortable than most at this level, given its record of heavily subsidised full employment in the past. The level was 4% per cent a year ago and it is still rising.

The OECD, in its generally favourable review of the New Zealand economy published in May this year, said that four years of extensive reforms had put the economy in a better position to achieve sustainable, non-inflationary growth than for decades. It predicted a steady but low level of real growth of gross domestic product of just over 1 per cent in 1989 and 2 per cent in 1990.

But the possible fragility of the progress made is underlined in Mr Caygill's graphic phrase that the economy is "teetering on the brink of recovery".

In an interview in Wellington's "Beehive" Parliament building, Mr Caygill stressed that he intended to pursue the policies of Rogernomics, including the privatisation programme that many in the Labour Party vigorously oppose, but there are unlikely to be early moves to deregulate the labour market, or to reform welfare benefits as Mr Douglas advocates.

Given the obvious divisions within the Cabinet, which have resulted in a number of attempts to oust Mr Lange, the business community is uncertain how strong the commitment to Rogernomics really is. Some development programmes have already been put on hold, with damaging results to the economy.

There is a widespread impression that people are waiting for the next election and for an indication of the policies likely to be pursued by an incoming National govern-

ment. These remain rather sketchy.

Some National Party leaders like Mrs Ruth Richardson, the free market finance spokesperson, advocate a development of Rogernomics into deregulation of the labour market and a cut-back in public spending, but others in the party hierarchy

favour a return to Muldoonism and more government intervention to create jobs.

At present, rather than spell out its policies more specifically, all National Party leaders have to do is sit back and watch Labour bicker away. The party's lead in the polls is now a record 30 points.

Over and above the country's economic and political difficulties has come a further worry, potentially the most disturbing of all - racial tension. Within the last year the issue has forced itself to the forefront of politics, and it now dominates many middle class social gatherings.

New Zealand was always regarded as a country with praiseworthy race relations and virtually no tension between the *pakehā* (Europeans) and the Maoris and Polynesians. That is no longer true.

One reason is the growth in unemployment, which has inevitably hit the Maoris - who are mostly in unskilled jobs and manufacturing industries - worst. Social deprivation has led to the formation of gangs, particularly in the Auckland area, and an increase in crimes of violence.

Maoris now comprise 12 per cent of New Zealand's 3.3m population but they are a growing proportion because of a high birthrate and because more mixed race New Zealanders are declaring themselves Maori.

But a more significant reason for the increased tension is a general renaissance of Maori culture and a recovery of self-confidence under a new generation of capable and confident leaders. This has been fuelled by new government policies and legal rulings that have given added significance to the much-flouted Treaty of Waitangi, under which sovereignty was ceded to the British crown in return for guarantees of continuing tribal control over their land, forests and fisheries.

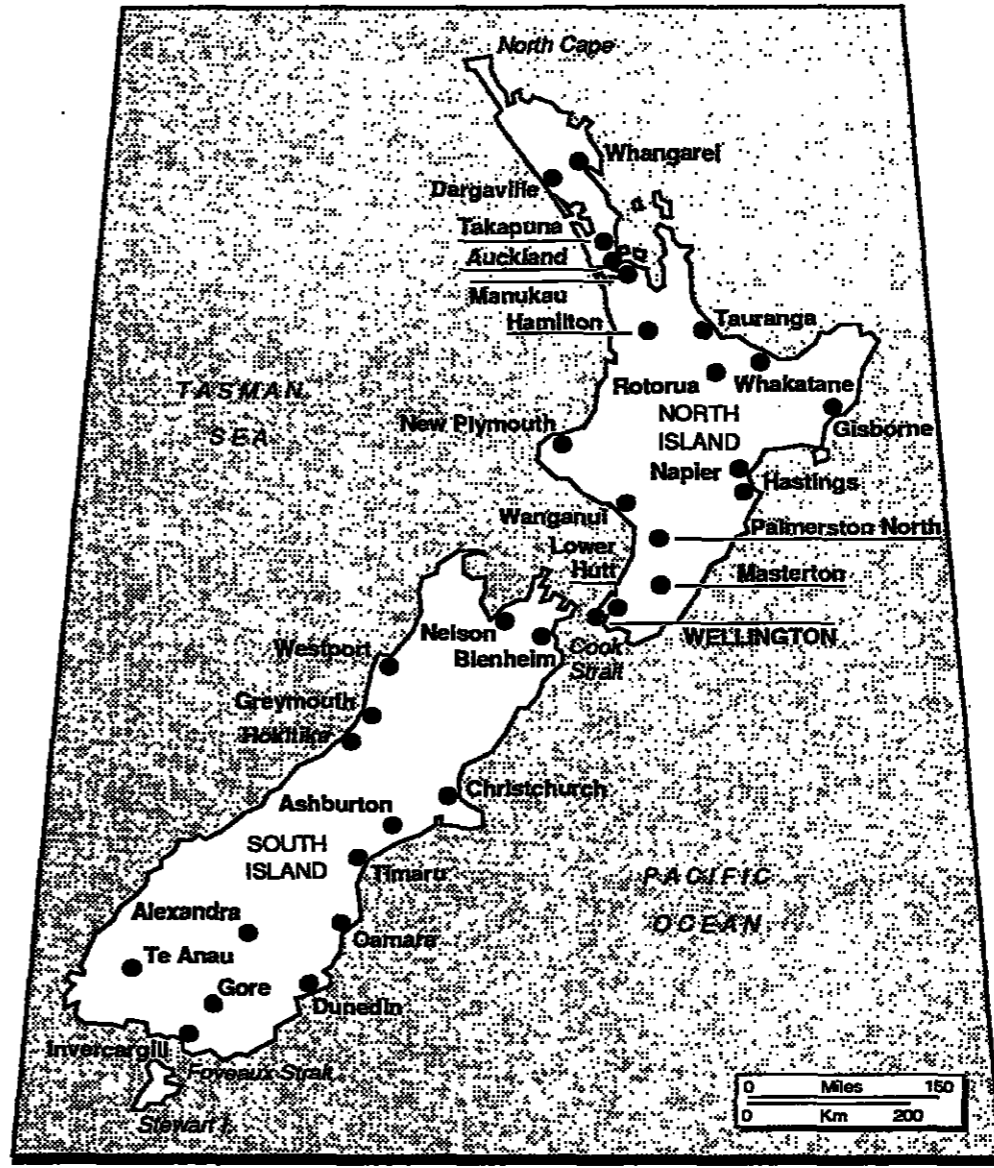
These debts are now being called in under a welter of legal claims, some of which are demanding the return of huge amounts of land. The European population regards the whole Pandora's Box with a mixture of guilt, fear and anger.

The government is accused of presenting Maoridom with hopelessly unrealistic aspirations which cannot possibly be met, and which can only create severe racial tensions as the white population feels increasingly threatened.

The National Party is adopting a line critical of the government, and the issue could decide the future course of New Zealand politics as much as the economy.

Mount Egmont seen across Lake Mangamahoe: the country has awesome natural beauty

# New Zealand



0 Miles 150  
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Economy	3	Tourism; agriculture	5
Banking and finance	3	Maori claims	6

## KEY FACTS

Area ..... 268,000 sq km  
Population ..... 3.35 million  
Prime minister ..... David Lange

GDP per capita ..... 1987 US\$ 10,620; purchasing power parities 10,690; Denmark 13,241; Australia 12,612

Real GDP growth ..... 1988 + 0.3%; 1987 - 0.1%; 1976-88 av 1.7%  
Inflation ..... 1988 6.4%; 1987 15.7%; 1979-88 av 12.6%

Merchandise exports ..... 1988 US\$8,773m; 1987 US\$7,216m  
Merchandise imports ..... 1988 US\$ 6,777m; 1987 US\$6,672m

Trade Balance ..... 1988 US\$ + 1,996m; 1987 US\$ + 544.0m  
Current account balance ..... 1988 US\$ - 757.3m; 1987 US\$ - 1,730m

Budget deficit ..... % of GDP 1987/88; 1.1% 1986/7 1.9%  
Government debt ..... 1987/8 NZ\$39.1bn; 1986/7 NZ\$ 42.5bn

% of GDP 1987/88 86% 1986/7 80.1%

Share of agriculture in GDP, % ..... 8%; Ireland 10%; Finland 7%; Spain 6%; Denmark 5%

Principal exports 1987/88 % of total ..... Meat 18.1%; wool 13.0%; dairy produce 11.5%

Principal imports ..... 1987/88 machinery & mechanical appliances: 35.7%; vehicles & aircraft: 12.8%

Main destinations of exports % of total: Japan 16.7%; Australia 16.7%; US 14.7%; EC 20.8%

Main sources of imports % of total: Australia 21.4%; Japan 17.5%; US 16.0%; EC 22.6%

Currency ..... 100 cents = 1 New Zealand dollar

Average exchange rates 1988 ..... US\$1 = NZ\$1.5244  
£1 = NZ\$2.7156

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**NEW ZEALAND 2**

NEW ZEALAND may have a pleasantly temperate climate, but the same cannot be said of its politics which are more akin to a constantly rumbling and occasionally torrential tropical storm.

The country's politics have entered a new period of volatility with widespread cynicism following falling popularity of Mr David Lange's trailblazing Labour government and the failure of the opposition National Party to capture the public's imagination with attractive new policies. "A plague on both your houses," best sums up the mood.

The country is shell-shocked by the remarkable spate of economic reforms that have changed virtually every aspect of New Zealand life since the Government's election in 1984. Equally, it is disoriented by the apparent lack of direction and internal squabbling that now dominates the Cabinet and the Labour Party.

Mr Lange is undergoing a running leadership crisis which really began in 1987 when he fell out with Mr Roger Douglas, his former Finance Minister and the architect of the country's economic restructuring. At issue was the pace and the extent of the reforms.

Long gone are the days when

Mr Lange was seen as the charging knight brave enough to take on the entrenched interests of farmers and industrialists over economic reforms, and the Americans over New Zealand's popular anti-nuclear policy.

He is now accused of equivocal leadership, of not consulting his Cabinet colleagues, and most damaging of all, of falling to be in command of the government and its policies.

The constant talk in Wellington, which has a much more gossipy, hothouse atmosphere than Westminster, is whether there are going to be more moves to oust Mr Lange, and if so, who will mount them. The premier survived a confidence vote last month and has promised a Cabinet reshuffle in October.

After a golden first three-year term in office and a triumphant re-election in 1987, things have gone badly wrong, and Labour is now at an alarming new low in the opinion polls. It now has 31 per cent support, the lowest so far, com-

pared with the National Party's 58 per cent.

With little more than a year before the next election is due in October 1990, many pundits believe the battle is already lost.

"Lange has brought the government to its knees, he's dead in the water, he's history," said

**The country is shell-shocked by the spate of economic reforms**

one observer.

Others argue more optimistically that much can happen in a year, especially as positive signs of economic recovery are now appearing which could mean that the critical adverse factor of high unemployment could become less of a handicap.

There is, moreover, a belief that Mr Lange, who remains a

charismatic orator and who commands a great deal of loyalty within the Labour Party, is the best leader the party has. He remains a politician not to be underestimated.

However, there are three possible alternatives: Mr Geoffrey Palmer, the deputy premier who has supported Mr Lange loyally but who has blotted his record with his handling of the ultra-sensitive Maori rights issue, Mr Mike Moore, the third ranked minister who has insufficient support in the party caucus, and Mr Douglas, whose proposals for developing his economic strategy would split the party apart.

In spite of the constant rumours and in-fighting it will therefore be no surprise if Mr Lange leads the party into the next election. As the deadline approaches it will become more difficult to depose the leader.

There has already been one splinter from the party with the formation earlier this year of the New Labour Party by the left-wing MP Mr Jim

Anderton.

It should, in truth, be called the Old Labour Party because it espouses the old interventionist policies adopted by both the National Party under Sir Robert Muldoon and the Labour Party prior to the introduction of the Douglas reforms.

Mr Anderton has attracted some support from party activists and from trade unionists. He could form an effective spoiling force as his main priority is to see the defeat of Labour so that his party could become the natural opposition to the National Party.

The dilemma for the Government is that if it tries to recapture the disillusioned who have decamped with Anderton, it will have to put the Douglas reforms into reverse and damage any prospect of economic recovery, while without broad spectrum support Labour is in danger of further disintegration.

The Government's pursuit of change on so many fronts and the turmoil this has aroused

should by the normal rules of political logic have buried it by now. But the National Party is in some ways in little better shape, so there remains an outside prospect that Labour could recover to return for an unprecedented third three-year term.

The internal tensions within

**Mr Lange is undergoing a running leadership crisis which began in 1987**

the National Party are primarily between a "dry" group around Mrs Ruth Richardson, shadow Finance Minister, who advocates the extension of the Government's deregulation strategy into social policy and the labour market, and another group content to exploit the social discontent generated by the recession. Many of these

**Richard Evans observes a turbulent political environment**

**Storm clouds gathering on the horizon**

ble that of the uninspiring Mr Bolger.

But his views in favour of relaxing monetary policy to stimulate economic growth and for heavy state subsidisation of employment are diametrically opposed to those of the drier than dry Mrs Richardson.

One of the key features to watch in the coming year, which will show whether there is to be an effective upturn in economic fortunes in advance of the election, is the prospect of any reconciliation between Mr Lange and Mr Douglas.

There has been a series of informal meetings between the two and there is tremendous pressure within the Cabinet and the party caucus for a mending of fences.

But Mr Douglas is demanding a guarantee that Cabinet decisions will not be overturned, and he will not easily compromise on future economic reforms affecting Labour's social policies. Mr Lange, on the other hand, knows he risks splitting the party even more if reforms of the labour market are given the go-ahead.

Prospects for a meaningful reconciliation do not look promising, which could mean Labour losing the next election rather than the National Party winning it.

**Foreign and defence issues have aroused intense feelings**

**Bridge over troubled Pacific**

civilised even though many of our allies disagree with our policy," he says.

The country's relations with the US have cooled enormously, but Washington has made it the issue that has given David Lange's government its highest profile internationally in recent years.

There are hints, particularly from the US, that the government's high moral anti-nuclear stance, which has resulted in a ban on port visits by nuclear capable ships, has damaged its domestic standing as well as adversely affecting New Zealand's ties with its closest allies, but there is little evidence of this.

It is much more the aggressively free market economic strategies of the Lange government and the disruption these have caused within the Labour Party that has affected its political popularity, and its unswerving anti-nuclear stance has probably helped to deflect further criticism.

Mr Russell Marshall, New Zealand's Foreign Minister, admits that the Government's anti-nuclear views have had a marked impact on relations with the US. "But there has been little difficulty with anyone else. It has all been very

The newly-appointed US ambassador to Wellington, Mrs

Della Newman, has hinted that the US intends to maintain pressure on New Zealand to change its anti-nuclear stance, but she will not find the task easy.

Opinion polls show that support for the anti-nuclear policy has firmed up rather than weakened. In 1986 polls showed that 62 per cent would choose to remain in Anzus even if this required visits by nuclear ships. But now the same percentage, if forced to choose, would retain the ships ban and let the Anzus link go.

The Labour Party, way behind in the polls, is searching frantically for popular campaigning issues with a general election no more than 15 months away. The opposition National Party is committed to the Anzus alliance, which it acknowledges would mean resumed ship visits, so the issue is set to stay in the forefront of politics.

The whole defence issue is now particularly volatile

because of the proposed purchase by New Zealand of four frigates to be built in Australia to replace four obsolete Leander class ones.

The difficult issue now having to be faced by the Lange government is whether to spend up to NZ\$200m on sophisticated warships when a large section of his party and of public opinion would prefer to see the money spent elsewhere.

Mr Lange is believed to be personally in favour of the joint Australia-New Zealand project, although he has said the costs "are higher than any of us would like". A majority of nearly five to one in the Labour caucus of Ministers, MPs and party representatives either oppose the purchase or have reservations, so political turbulence lies ahead if the order goes ahead. A decision is imminent.

Should New Zealand pull out of the project, it is clear from statements made both in Wellington and Canberra that joint

defence links, regarded as very much in New Zealand's favour, will suffer. A cooling in the wider political and trade area could not be ruled out, so the stakes are therefore high.

If a pull-out heralded a general scaling down in the navy's deep sea and Antarctic capability, as some critics advocate, this could indicate a move towards isolationism.

The project is widely seen as a touchstone of Australian collaboration with New Zealand, not only in defence matters but much more widely. Mr Bob Hawke, the Australian premier, has already warned that the two countries' Closer Economic Relations (CER) agreement would certainly suffer should New Zealand withdraw from the project.

An assessment last month of the 1983 CER agreement, which provides for free trade between the two countries from next year, showed that New Zealanders have benefited eight times as much as Australians

from the progressive freeing of trade. It estimated Australia was set to gain NZ\$856m a year and New Zealand NZ\$1.44bn a year when the agreement is complete.

The development of CER illustrates the growing bilateral ties with Australia, by far New Zealand's closest friend and ally despite some coolness caused by the anti-nuclear stance. The Canberra government found itself in exposed middle ground in the row between New Zealand and the US, but managed skilfully to retain excellent relations with both.

However, there has been a slight blip in recent weeks over the Antarctic minerals convention, under negotiation for six years, which New Zealand supports. But Australia, backed by France, now says it should be abandoned in favour of a comprehensive environment protection programme. The change of strategy has caught New Zealand on the hop and

irritated ministers.

Like Australia, the UK has managed to retain cordial relations with New Zealand despite the nuclear ships ban which means no Royal Navy ships now enter New Zealand ports. But Sir Geoffrey Howe, British Foreign Secretary, has pointed out that the defence stance has made it more difficult for Britain to fight New Zealand's corner within the European Community on issues such as

**Opinion polls show that support for the anti-nuclear policy has firmed up**

access to Britain's butter market.

New Zealand's relations with the Community are marked by a volatile mix of close common interests on the one hand and by bitter policy differences over the level of EC farm subsidies and the limited access for New Zealand produce. The twin issues of New Zealand's butter quota and the terms of access for its lamb continue to expose underlying tensions

over trade policy. Little attempt is made in Wellington to hide distrust of the French, but over sheepmeat and butter negotiations, and over a range of issues much nearer home including French nuclear testing at Mururoa in the south Pacific, differences over French rule in New Caledonia, and the lingering resentment over the Rainbow Warrior affair.

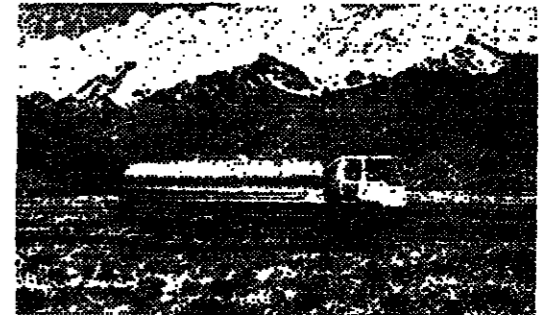
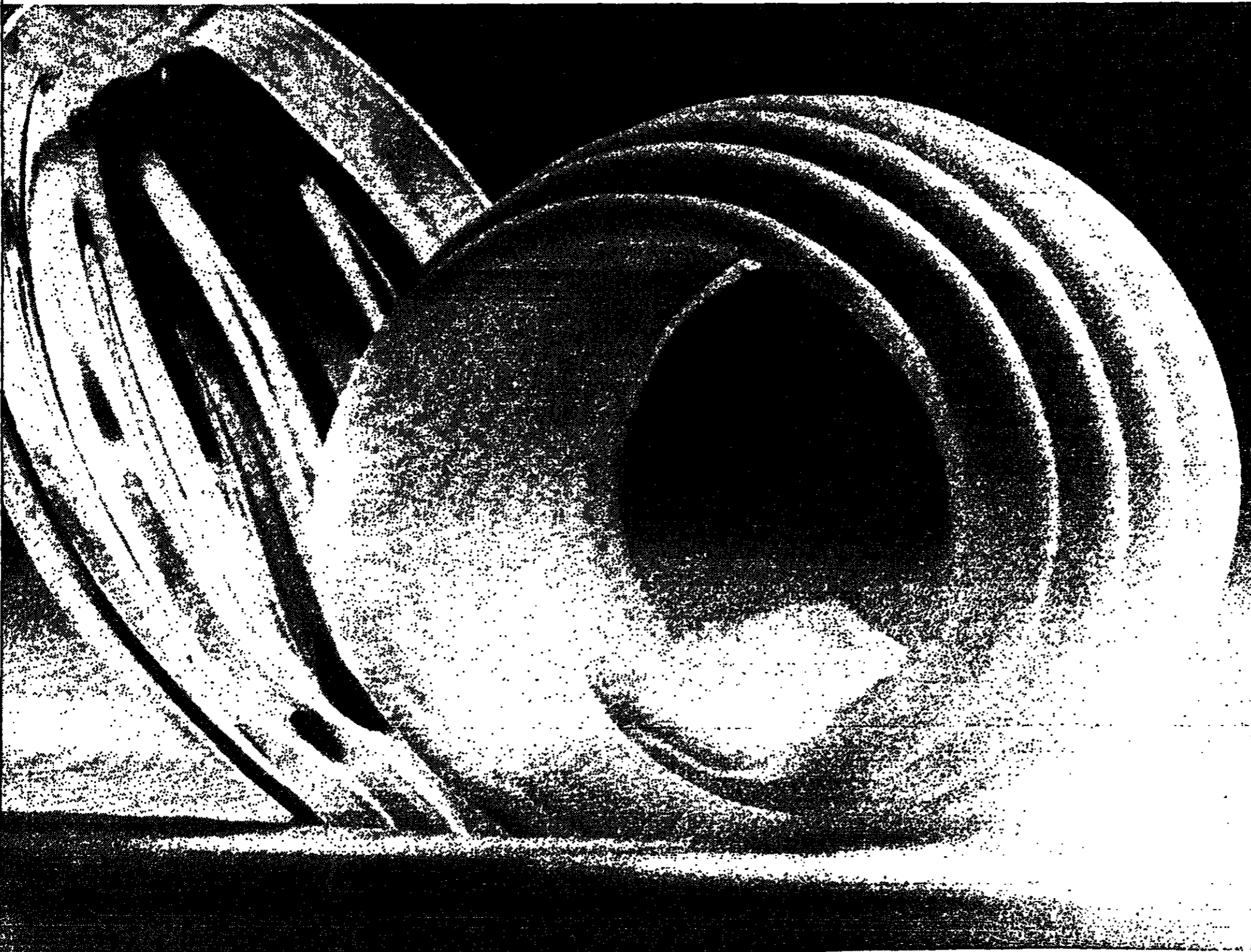
Generally, New Zealand sees itself as ideally placed to act as a bridge between the US and EC on the one hand and the newly-emerging nations of the Pacific on the other. Its location, non-threatening attitudes and cultural affinity give it considerable standing among Pacific island nations.

This role has become much more significant in recent years because of unrest in areas such as Fiji, New Caledonia, Tahiti and Papua New Guinea, where stability is of interest to the world powers.

"It is a recognition of our place in the world. We are in the south Pacific but we still retain many European attitudes. It is a mix we can usefully deploy," says Mr Marshall.

Richard Evans

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NEW ZEALAND 3

BANKING AND FINANCE

Regulatory reforms

THE carnage from New Zealand's speculative bubble which burst in October 1987 is still settling. The October crash has had a profound effect on the economy by exposing inherent problems and forcing financial institutions and the authorities to take remedial action in the short term.

The crash coincided with a process of rapid deregulation of financial markets and institutions. At the start of the 1980s New Zealand had one of the most regulated financial markets in the OECD but by 1987 it had the most open market of all.

This aggression led to a very liberal prudential supervision framework which was not always matched by in-house systems to monitor exposure. Consequently, there was a rapid build-up in corporate debt, with the concentration in commercial property and investment companies which had a disproportionate weighting in sharemarket listings.

A booming financial services industry was boosting demand for commercial property, and there was considerable personal lending to finance sharemarket activity. The historically high tax and high inflation environment encouraged high debt loadings. Twenty years of inflation had caused New Zealanders to forget that asset prices could also fall.

At the same time micro-economic reforms were leading to enormous changes in relative prices. The country was also in the final phase of a tight monetary policy disinflation strategy which was not relaxed in the aftermath of the crash.

This confluence of forces has led to a huge casualty rate in the corporate and banking sectors reflected in the fact that 21 months after the crash four of the top 10 companies listed on the stock exchange in 1986 have disappeared. Even more

significant is that more than 10 per cent of listed companies have gone into receivership. Most of these were newly-listed investment and commercial property companies.

The effect on the stock market has been shattering. In 1988 there were no new floatations and annual turnover has declined by 82 per cent from \$4.5bn to \$1.7bn. The stock market index is still down 50 per cent from October 1987.

The profits of the big banks have declined markedly. In June the partially privatised Bank of New Zealand announced a loss of NZ\$634m

for the year to March 1989 - the biggest loss in New Zealand's corporate history - and provisions for bad and doubtful debts of NZ\$1.3bn. NZI Corporation, listed at five on the stock exchange in 1986, announced a loss of \$30m for the year to March and is now subject to a full takeover by major shareholder General Accident.

The failure of some third level finance companies and the collapse of Equitcorp has refocused attention on the security of lending and deposits and the hardest hit banks may have become overly cautious in their lending.

Before deregulation there were five banks. Today there are 16 and most analysts agree New Zealand is overbanked. This is leading to the sector beginning a process of rationalisation and regrouping. Many foreign banks have already pulled out but Australian banks have a different policy.

Closer integration of Australian and New Zealand business means these banks now view New Zealand as a part of their domestic market.

It is predicted that the industry will rationalise into a few large players, accompanied by small specialist niche market institutions.

However, deregulation has not just been a rout. It is generally agreed that there is now a higher degree of efficiency and innovation. Margins have narrowed and are expected to continue to do so as banks are pressed into further operational efficiencies. The retail market has become much more competitive with more savings instruments and more sources of mortgage finance.

Deregulation has also deepened financial markets and allowed monetary policy to be conducted in a market-orientated way.

The Reserve Bank is tightening up prudential supervision. Reserve requirements and ratio controls have been abolished by 1985 and prudential supervision policies were directed at the stability of the system. Rather than guaranteeing any institution, this meant facilitating a tidy exit and the Reserve Bank could only intervene once an institution became insolvent.

In retrospect, the Bank has acknowledged this was too loose an arrangement and that more explicit rules might have revealed the warning signals sooner for some banks. New legislation is in the pipeline to install capital adequacy requirements along the lines of the BIS framework.

Suzanne Smith

NEW ZEALANDERS can see no end to high real interest rates and high unemployment. These two issues dominate the opinion polls on the Government's handling of the economy.

It is not hard to see why. While inflation has fallen to 4 per cent people are still paying 15 per cent for their home mortgages. The number of unemployed has risen by more than 40 per cent over the past year and is now 7.4 per cent of the labour force. The polls give an overwhelming failure rating to the government.

But the economic reality of New Zealand is mixed. An outstanding achievement has been the weaning of business from the old government life support systems. The productivity increases have been large, though at the expense of employment.

At the micro-economic level, government has been steadily winding itself back. That relative prices do matter has been the crusade of New Zealand's economic reform. Micro-level reforms, in all but the labour market, and a disinflationary monetary policy have led to big changes in relative prices.

In spite of some high profile business trauma, overall economic activity is now only 1.2 per cent below the peak in the present cycle.

There is broad consensus that recovery is under way. Macro-economic stabilisation is looking closer than it did in 1984 when New Zealand came to the brink of international insolvency. The Government's deficit has fallen from 7 per

Suzanne Smith discusses the economic outlook

Unemployment gloom

cent of GDP in 1983-84 to a surplus of NZ\$1.6bn. Included in this surplus are the proceeds from the privatisation of state corporations. Public debt ratios are also falling. Through fiscal surpluses and business sales the Government plans to retire NZ\$14bn or one third of public debt by 1992.

The current account deficit has improved from 8 per cent of GDP in 1985 to 1.2 per cent in 1988. While a trade surplus is currently running at more than NZ\$3bn it is overshadowed by the cost of external debt servicing. New Zealand's external debt burden still threatens calamity. Total external debt is now NZ\$46bn or 72 per cent of GDP.

The debt overhang coupled with the higher tax burden compared to 1984 and the rising unemployment levels still leave the economy vulnerable to new external shocks.

The crusade on relative prices has driven tax reform, industry deregulation and public sector reform. It began in agriculture with the removal of subsidies and tax incentives.

This resulted in massive fall-out for land and livestock prices which retreated to levels that reflected their underlying ability to generate income. Recovery in the rural sector is now underway. This is feeding through service industries and

reviving the rural economy. These sectors are barely represented in the stockmarket.

At present the spotlight is on finance and commercial property. Finance sector restructuring began with deregulation in 1984/85 and the entry of new banks. The explosion of financial services and the boom in lending collided with the disinflation strategy, reinforced by the stockmarket crash in October 1987.

There have been some spectacular receiverships and losses. Both finance and commercial property have heavy weightings in the sharemarket. This partly explains the present sharemarket malaise.

Elsewhere, there has been ongoing removal of internal regulations on prices and industry licensing. This has presented the public and private sectors with opportunities, and forced retrenchment.

Most utilities are in government hands, although this will change as the privatisation programme advances. The state sector has undergone major productivity improvements after departmental trading operations were turned

into separate corporations. The three largest operations, Electricity Corporation, Telecom Corporation, and Forestry Corporation, which owns much of the country's exotic forests, have been spectacular successes. Real costs per unit of electricity have fallen by 15 per cent over the past year. Telecom has had big improvements in the quality of service and the workforce will have been halved by next year. During 1988 the output per worker in the Forestry Corporation has risen by 18 per cent. The forestry assets will soon be privatised. The utilities are being deregulated and prepared for full or partial privatisation. They plan major investment programmes soon.

But the labour market has been the sticking point. Political pressures have kept old wage fixing institutions intact. Wage increases stayed high and old working habits stayed rigid while product markets were opened up. The rise in unemployment has been dramatic. High unemployment is a relatively new phenomenon in New Zealand. Its origins are the retrenchments in the still highly protected manufacturing sector and the state sector.

The economic recovery to date has been driven by the export sector. However, forecasts about its strength differ considerably. At the optimistic end of the spectrum are predictions of 3 per cent growth in the years to March 1990 and 1991, driven by falling domestic interest rates and rising foreign investment. The more common view is that growth for the next two years will be a more mediocre 2 per cent. These forecasters believe that depressed consumer confidence will prevent the fast rebound.

Unemployment has been the traditional gauge by which the Government's performance is evaluated. While it continues to grow it will act as an uncertainty overhang for macro-economic policies. On the interest rate front real rates are not out of line with countries which have similar inflation and debt accumulation records. Today's budget statement may help credibility and give greater confidence about fiscal control to financial markets.

A possible change in government late next year introduces future uncertainty over fiscal and monetary policy restraint. However, a new government will not affect the public budget until the fiscal year to June 1992. And the present government is introducing legislation to give the central bank greater autonomy.

Price stability is defined at 0.2 per cent inflation by the early 1990s. Any change to this target will require disclosure to the Parliament. Together with the discipline of having one of the world's most deregulated financial markets this raises the likelihood of the present settings being projected into the future.

Profile: Fletcher Challenge

An emphasis on global growth

FLETCHER Challenge Ltd has been the corporate winner following the 1987 sharemarket crash and the Labour government's desire to sell state-owned assets.

Alone among New Zealand companies its share price emerged relatively unscathed from the crash. This was an acknowledgement of its substantial off-shore business. This left FCL with the borrowing capacity to acquire undervalued assets in New Zealand.

The disaster facing NZ Forest Products after the crash allowed FCL to buy many of its choice forests. Brierley Investments, under pressure to ease its debt, sold Winstones, a major building supply group; it picked up Dalgey Crown, a major stock and station business, and merged it with its own Wrightson NMA to give it a dominant role in servicing the rural sector.

It also picked up some state-owned assets such as Petrolco, for prices much less than government had hoped for before October 1987.

FCL has vigorously restructured these businesses. The former Wrightson and Dalgey business has been reduced from more than 4,000 staff to 1,600, a level of efficiency which should ensure it performs well in the revival of farming fortunes that is now under way.

The company continues to keep a close eye on other New Zealand opportunities. It wants to buy the Rural Bank, another state-owned asset, as well as New Zealand Steel, the troubled group which is being sold by the receivers for Equitcorp.

In spite of its apparent emphasis on New Zealand, Fletcher Challenge is the most international of New Zealand companies with substantial investments in western Canada, the United States, Brazil, Chile and Australia. The companies include British Columbia Forest Industries, the biggest forestry group based in Vancouver with related investments in the United States. Other forestry investments include ownership of Tasman, New Zealand's major pulp and paper producer, and substantial forestry-related investments in Chile, Brazil and Australia.

FCL also owns Wright Solutions, Dinwood Construction and Pacific Construction, three large construction groups that operate in Los Angeles, San Francisco, Seattle and Hawaii. It has a controlling interest in Australia's biggest home builder, Jennings Industries, and its subsidiary Fletcher Construction is similarly the largest home and commercial

builder in New Zealand. FCL also has substantial investments in building products and fishing.

In an interview Hugh Fletcher, chief executive, a grandson of the Scots builder who began the business in Dunedin in the 1920s, said the group is changing its emphasis from concentrating on Pacific rim countries to one of globalisation.

"I suppose the purchase of the Minnesota fine paper plant this year and the move into Brazil last year indicated our change of emphasis," Mr Fletcher says the group is exploring opportunities in Europe, including Scandinavia, as well as further expansion in South America.

This global emphasis does not include South Africa. FCL announced this month that it was severing all links with South Africa. This followed a protracted campaign by anti-apartheid groups, although Mr Fletcher said the decision was due to the group's wish to market its equity around the world.

"We might have earned NZ\$50,000 per year from our stone and slate business with South Africa," he said the group's international image was more important than such a minimal interest.

FCL manages its host of businesses through a streamlined chain of command that reports to Mr Fletcher in Penrose, an industrial suburb of Auckland.

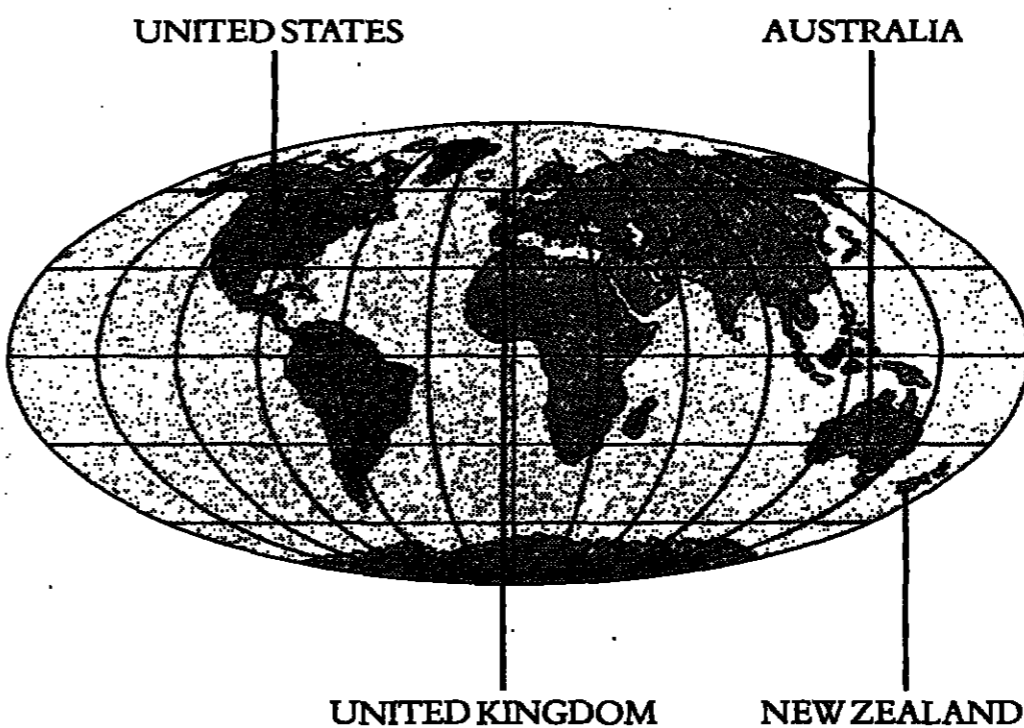
This was the headquarters of the old Fletcher company which Mr Fletcher joined in his twenties after completing university studies in the United States.

The merger with Challenge, a rural-based conglomerate, saw the head office spend six years in Wellington. It then shifted back to the comparatively small but extensively upgraded building that sits easily among steel and plastic fabricating sheds when Mr Fletcher became chief executive, with the retirement of Sir Ronald Trotter, who remains chairman.

Within New Zealand, FCL has a reputation for picking winners and Mr Fletcher has surrounded himself with high-flying executives of whom much is expected. A major thrust of his leadership has been to lessen the traditional reliance on economic cycles. Mr Fletcher acknowledges that the pulp and paper cycle is nearing a peak but hopes that any downturn will be picked up elsewhere in the group's operation.

Terry Hall

BRIERLEY INVESTMENTS LIMITED



For further information contact BIL Director, Trevor Beyer at: Brierley Investments Ltd, 10 Eastcheap, London EC3M 1DJ. Tel: 01-621 9072

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\*Speaking to the New York Association for International Investment, April 1989.

Richard Evans charts the government's progress on privatisation

**Sales continue but at reduced rate**

ONE OF the first and most controversial decisions taken by the incoming Labour government in 1984 was to detach itself from the huge infrastructure of enterprises controlled by the state and to promote increased efficiency by allowing market forces to operate. Impressive gains in productivity have been achieved but because of the methods adopted, some of the disposals have led to political rows over procedures and the modest prices obtained.

But, despite a slowing down generally in the application of the government's economic reforms following the dismissal of Mr Roger Douglas as finance minister in January, there is no indication that the programme of state disposals is being shelved. It is more a matter of what will be next to go and when.

When Labour won power the carefully cosseted state institutions had been developing steadily for years under both Labour and National administrations until they dominated much of the economy.

Despite its stated belief in free enterprise, the previous National government of Sir Robert Muldoon had done little to reverse the trend and, by the mid-1980s, public sector involvement in marketable activities amounted to 12 per cent of gross domestic product and covered banking, mining, engineering, transport, tourism and much more.

Although little indication was given to its supporters of fundamental change, the Labour government under Mr David Lange, Mr Roger Douglas, and two close colleagues, Mr David Caygill, the present finance minister, and Mr Rich-

ard Prebble, decided it all had to change if the economy was to be made efficient. There was an ideological constraint in that the option of straight privatisation was not available initially because of implacable Labour Party opposition. The course chosen was corporatisation.

This involved unravelling the previous "Think Big" strategy by setting up separate state owned enterprises (SOEs) accountable to independent boards of directors responsible for all commercial decisions. In some cases, whole government departments were made to operate along business lines.

The first step was to put the SOEs on a commercial footing while retaining government ownership - so-called corporatisation.

There were two reasons for this intermediate step prior to privatisation, apart from political difficulties from Labour Party activists. First, the poor financial state of a number of the enterprises would have made it difficult for the government to sell them at a reasonable price. Second, the authorities were able to remove, or lessen, the impediments to competition such as regulatory controls, before offering the enterprises for sale.

The speed with which ministers, particularly the pugacious Mr Prebble, operated was extraordinary. In 1987 nine large government departments engaged in commercial activities were transformed into SOEs and productivity improved dramatically in a number of cases.

Output per worker in the forestry and coal corporations

doubled and there were major cost reductions in Electricity and in the postal services. Financial reports for 1988 show that eight of the nine SOEs were operating profitably despite having to meet large redundancy payments. Government subsidies have virtually ceased to exist and estimates suggest that total subsidies fell from 20 per cent of GDP in 1984 to about 0.5 per cent in 1988, probably among the lowest ratios of the OECD countries.

The success of the corporatisation operation, thanks

Output per worker in the forestry and coal corporations doubled

partly to a number of able business leaders moving in from the private sector, led ministers to consider the next logical step of privatisation, although this had never been talked through the party.

Privatisation was seen by ministers to have two advantages over corporatisation. First, incentives in the private sector could be more conducive to greater efficiency and, second, government debt could be reduced. A target set last year was to cut external debt by NZ\$14bn by 1992, chiefly through asset sales.

Although the government has undertaken a minimal number of flotations of public shares, it has generally preferred to sell enterprises to a single buyer, partly because such a buyer could more easily reform management structures, and partly because they were prepared to pay a pre-

mium in order to acquire control. Petrocorp and New Zealand Steel were sold in 1987-88, although NZ Steel is now back on the market following the collapse of the original purchaser, Equitcorp, and the abandonment of its more recent purchase by Minmetals of China.

Other completed sales have been in the Development Finance Corporation, the Health Computing Service, Post Bank, and the Shipping Corporation. Air New Zealand has been sold for NZ\$660m, with 65 per cent of the shares to be held by New Zealand nationals, and 35 per cent by foreign purchasers. The government retains a single "kiwi share" to enforce this provision.

Enterprises currently subject to sale include the troubled Bank of New Zealand, the Coal Corporation, the state's commercial forestry assets, the government's printing office, the tourist and public information department, the Tourist Hotel Corporation, government property services, and the Rural Banking Finance Corporation.

Some, like the forestry assets, where the state owns over 50 per cent of planted forests, and the TBC, could be delayed because of Maori land claims now before the courts.

was originally 100 per cent government-owned but a 13 per cent stake was floated off in 1987 despite ferocious Labour Party opposition. A further chunk was nearly sold to Brierley Investments in December, but the government got cold feet and pulled back at the last moment. A later offer from National Australian Bank was also rejected.

The government holding will now be diluted to around 53 per cent from the end of August with the sale of 29 per cent to Capital Markets, but at a much lower price because of the recently announced loss by BNZ of over NZ\$630m.

The rush towards more sales was one of the prime reasons for the current discord within the Cabinet and the Labour Party, Mr Prebble, the state-owned enterprises minister, was dismissed by Mr Lange last year after a blazing row over the method of sale to be deployed.

The Prime Minister was clearly seeking to distance himself and the government from the growing unpopularity of some sales, and to check growing criticism within the party.

Mr Prebble has been replaced by Mr Stan Roger, the labour minister, who is broadly in favour of the sale of assets but who is more cautious of party opinion. So the sales will continue, but at a reduced rate.

There is unlikely to be any reversal of policy whoever wins the next election. An incoming National government, although it has not made its views entirely clear, would be unlikely to put the process of privatisation into reverse.

**STOCK MARKET**

**Slow return to normal**

embryo and kauri gum flotations. There was even one for an engine that, it was claimed, allowed cars to run in water.

The effects of the October crash were particularly severe because it became obvious that much of the bull market had been based on money expensively borrowed by both individuals and corporations. Companies like NZ Forest Products turned out to be part of a linkage of important firms that was brought to near ruin because of their involvement in Rada, the over-borrowed investment company which collapsed. Control of NZ Forest Products, for over 20 years the biggest company on the stock exchange, passed to the Australian group Elders.

Twenty months after the crash, companies continue to fall. Over 40 companies that were listed on the stock exchange are now either in receivership or have been placed in statutory management by the government to allow an orderly rationalisation of their affairs.

Stock exchange indices portray the depth of the fall. On September 30 1987, the total capitalisation of companies listed on the stock exchange was NZ\$4.2bn. On October 16 it stood at NZ\$45.6bn. On October 17 it was NZ\$43.8bn, and on October 30 NZ\$37.9bn. By the end of December it had moved down to NZ\$23.1bn and, by the end of February, it registered a low of NZ\$19.8bn. In mid-July this year it stood at NZ\$21bn.

As measured by the Barclays index, the market fell from 3,794 on September 30 to 2,925 on October 20, to 2,168 by the

end of November and 1,946 by December 30. It hit a low of 1,635 on February 28, and stood at 1,919 on July 11.

The collapse of the market, and the subsequent serious difficulties of companies like the Bank of New Zealand, Equitcorp and Chase has seriously damaged the standing of the stock exchange. Its reputation has not been helped by a number of member firms being forced to go out of existence.

**Too much money is now chasing too few stocks**

Today a more positive air is returning to the stock market. The companies that survived unscathed are being sought for their expertise in management. These include companies like Fletcher Challenge, Carter Holt Independent Newspapers and Brierley Investments, the share prices of which either held up well during the downturn or are being reassessed. The share prices of these stocks is being underpinned by an ongoing scrip shortage, made worse by the continued interest from overseas.

Some of this has been speculative: some UK and Australian investors have done well by buying Brierley shares earlier this year at NZ\$1 to see the price virtually double. Low prices for assets has encouraged British and Australian parents to buy up their local subsidiaries. These include ICI, Barclays, McKechnie Bros and Cerebos Pacific. Further

adding to the shortage of quality stocks has been Brierley Investments, Corporate Investments and Fletcher Challenge which has used the opportunity of low share prices to absorb formerly large companies like Lane Walker Rudkin, Newsmax and Petrocorp. Most of today's share trading is concentrated on 10 key stocks out of the 40 on the Barclays Index. Two others, Lane Walker Rudkin and ICI are being removed, while question marks hang over a number of others, usually because of involvement in the troubled financial or property areas.

The market is now in the strange position of too much money chasing too few stocks. There are signs of renewed interest by both institutions and overseas and local private investors, in part due to the solid gains of key shares this year.

There is growing confidence in the improved economic indicators, including inflation and the balance of payments. However, the recession continues to bite and corporate profitability is low.

Brierley Investments' chief executive, Mr Paul Collins, sums up a widely-held view on the economy. He says companies that have survived have become "much more efficient, lean and hungry" and will produce some startlingly good results when the economy picks up. This is expected to occur next year, coinciding with the general election. There are still doubts about how strong this recovery will be, and Brierley is only investing and buying assets to link

with existing investments. It is concentrating its major share buying in the northern hemisphere.

Another sign of this underlying lack of confidence is the decisions of companies like Magnun, Steel and Tube, and ICI to make large dividend payments to shareholders following asset sales, rather than reinvest the money in their own businesses. Mr Collins says this wariness to invest comes through at Brierley board level when divisional managers make it clear they are not looking for capital to expand.

There are only two major investments under way in the country at present: the NZ\$230m revamp of the Elders NZFP mill at Kinleith, and Comalco's proposed expansion.

The share market is still a long way from full health. The property market faces a substantial oversupply, and the finance sector remains fragile with the retiring chairman of the Bank of New Zealand, Mr Frank Pearson, saying it will take two years for it to recover from its problems.

But there are bright spots. The coming floatation of Air New Zealand is certain to spark renewed interest in equities since the airline is performing well at present. This should help ease the scrip shortage with an attractive new stock.

Other privatisations of state-owned assets are planned, including Telecom and Equitcorp. These will also be keenly sought, if these coincide, as seems probable, with further evidence that New Zealand is facing a slow, sustained recovery, the share market as a whole should increasingly put behind it the painful memories of October 1987 and its aftermath.

Terry Hall

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صحة من الامم

NEW ZEALAND 5

Tourist chiefs are drawing up new strategies

Shift in holiday trends

HALF the tourists at the splendid hongi, or Maori feast, in the International Hotel in Rotorua on an off-season June Saturday night were Japanese, easily outnumbering the Australians and Americans and British.

New Zealand's unique character for a South Pacific country, its spectacular and varied scenery and its reputation for hospitality have helped to fuel a tourist boom over the past six years, but the rate of growth has shown worrying signs of flattening out.

Initially, the rise was based primarily on visitors from Australia and the US, but recently totals from these countries have shown a sharp decline, and tourist chiefs have had to rethink their strategy.

A carefully developed overseas marketing campaign by the New Zealand Tourist and Publicity Department, a government body, coupled with a decline of the kiwi dollar, has begun to pay dividends by attracting visitors from a wider spread of countries.

In the year to March, more than 887,500 overseas tourists visited New Zealand compared with a projected 900,000. It was an increase of only 1.4 per cent compared with a steady 5 per cent to 6 per cent in previous years. In fact, the holiday market recorded a decline of 3.6 per cent, but this was boosted by an increase of 13 per cent in business visitors.

The decline was blamed partly on special factors such as the US presidential election, the death of President Hirohito of Japan, and the Australian bicentennial celebrations, but there was also evidence that high prices, particularly in hotel accommodation, had made New Zealand a less attractive destination.

Tourist authorities are analysing reasons for the levelling off and planning ways to counter it, and discussing how best to develop the tourist industry in the longer term. A special task force has been set up to report to Mr Jonathan Hunt, Minister of Tourism, by the end of the year.

The latest problems in the industry partly reflect the diffi-

culties New Zealand has been facing throughout its economy. Tourism has come close to pricing itself out of the market for Australians and Americans because of three factors.

First, when the plethora of regulations that dominated the New Zealand economy were lifted by the Labour government in 1984-85, wages went up and prices increased sharply.

Second, the tax regime was relaxed at the same time and a goods and services tax of 10 per cent - now increased to 12 1/2 per cent - which applied to all tourist services was introduced. Third, the kiwi dollar, when floated, rose sharply, making the country much more expensive to overseas visitors, particularly Australians.

These factors hit the tourist industry hard, but the impact

The industry's growth rate has shown signs of flattening out

was countered by a fall in inflation - the main target of the Government's economic policy and by a relative weakening of the currency.

"We are now becoming much more competitive and New Zealand now gives good value again," said Mr Rodney Walsh, who chairs the tourism task force.

Another significant factor in the changing patterns has been the deliberate targeting of new markets by the tourist authorities away from over-dependence on Australia and the US. Here, the real breakthrough came six years ago with the launch of direct flights between Auckland and Tokyo, and the big growth market is seen as Japan and other Asian countries with growing economies such as Taiwan, Indonesia and Thailand.

Australians still dominate the totals, however, with 289,000 visitors in the last year, but this was a drop of more than 8 per cent on the previous year. Similarly, although the US held its second place with 180,000 arrivals, it also showed a decline of more than 8 per cent on 1987-88.

The Japanese, in third place with 95,000 visitors, showed an increase of 19 per cent on the year. "I expect the Japanese to move up to second place

within two years and to take first place within five years," predicts Mr Walsh. "The 1990s will without doubt be the decade of the Japanese in world tourism."

Equally impressive has been the increase in visitors from other Asian and Pacific rim countries such as Indonesia, up 61 per cent although from a low base, Thailand up 48 per cent, and the north Asia group of countries such as China, South Korea, Taiwan and Hong Kong up 35 per cent.

The intention is to broaden the tourist base so as not to be too dependent on one or two markets. A strong marketing push is also planned in Canada and in Europe, where West German visitors have increased by 13 per cent and Britain, up 8 per cent.

The target is to attract 1m visitors by 1990 and there is already talk of 2m by 2000. With so many natural attractions, the potential is clearly considerable, but numbers could be affected by two important factors.

One is the future pattern of air travel. With a new breed of passenger aircraft now coming into service with big carrying capacity and the ability to fly long distances non-stop, it will be important to be on a major route and to act as the hub for a series of subsidiary "spoke" services. Auckland has already been suggested as an airport hub, with a second in Australia, serving the Pacific basin.

The other factor is the potential for big tourist developments based on holiday resorts with attractions such as Disneyland. These would certainly attract many more visitors and provide a great deal of employment, but they would change the character of the New Zealand industry and a strategic decision has yet to be taken.

With the warning signals from Australia and the US heeded, aggressive steps are being taken to ensure the latest figures are a blip on an upward tourist trend. Events scheduled for 1990, such as the Commonwealth Games and the Whitbread round-the-world yacht race, together with the America's Cup in 1991, should ensure New Zealand maintains a high profile in the increasingly competitive world tourism industry.

Richard Evans

AGRICULTURE

Climate begins to warm a little

NEW ZEALAND farmers are at last beginning to feel the chill winds of recession diminish and optimism return after a series of disastrous years caused by drought and the Government's abolition of subsidies.

The broad conclusion of a recent Ministry of Agriculture report on the future of New Zealand's primary industries was that agriculture was on the mend, led by the dairy industry which capitalised last year on rising world prices.

According to Mr David Peterson, Federated Farmers' meat and wool chairman, the outlook is brighter than at any time since the Government began its restructuring programme in 1984.

Mr Murray Gough, chief executive of the Dairy Board, agrees that the picture is one of bottoming out of the recession. But he says that although dairy prices are two to three times the 1985 trough level, they are still no more than equivalent to 1982 returns. "We are simply back to where we were then," he maintains.

The important question is whether the trauma of restructuring and increasing efficiency has made the industry more capable of taking advantage of future market opportunities. The signs are that it has.

Over the past five years Mr David Lange's Labour government has removed virtually every agricultural subsidy and most other types of special support as part of its deregulation of an over-protected economy. New Zealand is operating the nearest thing to a free market system for agriculture of any country in the developed world.

Faring was one of the earliest targets in the Government's attempts to free the economy from a daunting array of controls accumulated over decades by Labour and National administrations. This meant that at the same time that subsidies were removed, farmers were affected by high interest rates and by an appreciating currency, which made lamb, beef and dairy products much harder to sell on world mar-

kets. Many hundreds have gone bankrupt.

"We have taken a real hammering and we are only just recovering from it," says Sir Peter Elworthy, former president of Federated Farmers, the equivalent of Britain's National Farmers Union, which was in favour of the removal of subsidies in 1984, but which became critical of the Government for failing to launch similar programmes throughout the economy.

The picture varies widely. The dairy industry and wool producers are better placed than sheep and arable farmers.

Mr Gough predicts that dairy exports should reach NZ\$1.5bn this year, a third up on last year, and some in the industry estimate that gross income of dairy farmers could rise next year by an additional 25 per cent.

The lower exchange rate of the New Zealand dollar and improved overseas prices have contributed to increased confidence. The dairy industry could become New Zealand's biggest exporter, earning 20 per cent this year of an expected NZ\$1.5bn in total merchandise exports.

Since 1970, when 60 per cent of the industry's total export income came from bulk butter and cheese sold to the UK, the industry has achieved remarkable success in its diversification strategy. This year Britain will provide less than 15 per cent of total dairy industry export earnings, and produce is sent to 110 countries, none of which takes more than 15 per cent of any product.

The rise in commodity prices has meant higher prices for wool, but farmers are not too optimistic about their returns this year. The industry has had substantial setbacks through droughts and floods and the higher prices have been warmly welcomed.

But production remains a problem as farmers cut back severely on stock because of the economic downturn. There are 3m fewer sheep than three years ago, and producers might not be able to meet keen market demand. Continued on next Page

PROFILE: BRIERLEY INVESTMENTS

Back to the basics

BRIERLEY Investments has reverted to its founding principles of seeking out undervalued assets, and selling them at a profit when the time is right. This philosophy extends to its 59 per cent-controlled subsidiary Industrial Equity Pacific, which is a large investor in Britain and the US.

BIL's attitude was spelled out early this month when it went ahead with plans to sell Industrial Equity (IEL) which has been part of the Brierley stable of companies since the late 1960s when Sir Ron Brierley went to Sydney to look for a vehicle to expand the horizons of his New Zealand company. This had been founded in 1962 with the express purpose of asset-stripping and corporate share market plays.

Sir Ron took a hands-on role with IEL, only passing over control in the early 1980s when he decided to spend more time between Wellington and London with the development of Industrial Equity Pacific as an international investor.

The Brierley organisation, and its main listed subsidiaries, expanded rapidly in the 1980s, thanks to the remarkable performance of the New Zealand market in which it was considered a leading stock. Shareholders rushed to take part in cash issues every year, and the group became involved in the management and ownership of everything from newspapers to paper mills.

The October 1987 share market crash forced a sharp rethink on these policies, as the share price slumped from \$5 to about \$1. Sir Ron returned from London to analyse the company's strengths, and from this developed a large, and sometimes painful asset realisation programme. The group decided to drop certain moves, such as a costly bid to start a morning newspaper in Auckland which cost \$24m. Instead it would revert to Sir Ron's founding principles, under the direction of deputy chairman Mr Bruce Hancock, and chief executive, Mr Paul Collins.

Control was brought firmly back to Wellington, and Sir Ron Brierley concentrated his attention on helping develop the British base of the operations, although he returns for monthly board meetings. BIL bought the 51 per cent control of IEP from IEL, and

attempted to reassert control over IEL in the belief that it should perform better. But such control did not rest easily with the management of the 51 per cent-controlled subsidiary, and its Australian-based shareholders made it clear they would not accept a takeover from the Brierley parent.

There was also mounting frustration on BIL's part because the existence of the high profile IEL, with its own listing on the stock exchange effectively meant Australia was off limits to BIL. The Wellington-based company was compelled to confine itself to indirect investments by way of IEL, and did not always agree with that company's investments or strategy.

Mr Hancock said the issue was resolved at a board meet-

The October 1987 market crash forced a rethink on policies

ing in Wellington some months ago when Sir Ron himself decided "it was time for the oldest child to leave home."

Initially it was planned that Goodman Fielder Wattle would buy IEL, but his bid was frustrated by IEL management buy-out, assisted by Mr Abe Goldberg, a Melbourne businessman.

The company is a much leaner organisation following its asset rationalisation programme in New Zealand last year to repay debt. But it remains a substantial company in New Zealand terms with assets in subsidiaries worth \$3.5bn. Considerable work is being done to strengthen these, such as the move by BIL subsidiary Magnum to buy Wilson Neill's liquor business. This will make Magnum virtually equal in size to Lion Nathan, and give the two market dominance of nearly 78 per cent.

Mr Collins says that the forecast economic downturn in Australia will produce cheap assets there sometime in the future. Its remaining New Zealand subsidiaries are performing well, and picking up undervalued assets that are being incorporated with their own businesses. These will perform strongly when the economy picks up. "We've got an exciting portfolio, with plenty of new projects to work on," Mr Collins says.

Terry Hall

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**NEW ZEALAND 6**

Suzanne Smith investigates the effect of Maori claims

**Muddling through a legal morass**

RACIAL tensions are mounting in New Zealand. Claims for the return of land and fisheries by the indigenous Maori people, who make up 9 per cent of the population, could lead to a redistribution of economic resources and affect the future management of natural resources and the Government's privatisation programme.

Maoris want the return of unjustly alienated resources and the government has agreed to negotiate. But the Government has said there is no scope for the return of privately-held property.

The full extent of the claims and what they might mean in terms of tax funded compensation and the transfer of ownership rights is only starting to strike white New Zealanders.

The implications have only recently dawned on the Government. It had meandered down a legislative path without thinking ahead of the consequences and the middle has contributed to the Government's fall from grace.

These claims could invite a white backlash if clumsily handled, or a Maori backlash if high expectations are let down. The claims are centred on the Treaty of Waitangi signed in 1840 giving the British Crown sovereignty over New Zealand.

The English version of the treaty guarantees Maoris the "full exclusive and undisturbed possession of their

lands and estates, forests and fisheries" as long as they wished to retain them. In the event, much land and the fisheries were taken by force. But the treaty was never written into law. For most of the time since it was signed in 1840 it has not been regarded by white New Zealanders as having any constitutional, social, or political relevance. The principles of the treaty are

**The full extent of the claims are only just starting to strike white New Zealanders. The implications have only recently dawned on the Government which meandered down a path without thinking of the consequences**

also far from clear and it has been described as "an embryo rather than a fully developed and integrated set of ideas".

There is disagreement over the legal basis for British sovereignty, the legal status of the treaty, how the treaty should be interpreted, whether it should be regarded as a domestic law contract or an international treaty, and whether it should be viewed as a constitutional document evolving in its application with changing times.

In 1985 the Government set up a tribunal to investigate Maori grievances going back to the treaty's signing in 1840 but

the Waitangi Tribunal has no power to enforce its findings.

The present situation was triggered by the public sector reform process and, in particular, the setting up of 14 new state-owned enterprises in 1988. This involved a massive transfer of Government land to the state corporations.

The new Land Corporation was to get farm land and land under lease. Forestry Corpora-

tion in the Act setting up the enterprises should contravene the principles of the Treaty of Waitangi. While the principles are not clear, it gave the treaty some legal clout.

The new corporations had to "pay" market prices for these transferred assets. It was assumed that any property surplus to the needs of the new businesses would be sold. Assets held privately would then not be recoverable to Maoris.

This triggered injunctions against the Government to stop the asset transfer until the Government by legislation protected resources against loss through on-sale.

As a result there is now a "memorial" on land and interests in land transferred to all state-owned corporations. If claims before the Waitangi Tribunal are found to be justified, it is possible that the assets will be transferred back to Maori ownership.

This memorial is likely to affect the price the Government receives from the sale. The degree of discount will reflect the likelihood of a claim and security of compensation. Further litigation has held up office accommodation. The three Post Office corporations were to get city, suburban and rural retail sites and in the case of Telecom, sites for transmission equipment.

The implications for state forests have been particularly complex. Ordinarily, compensation for public re-acquisition of privatised forests would not have covered the subsequent

investment in downstream processing.

This would have distorted the development of the forestry industry which sees huge volumes of timber coming on stream in the next few years.

The Government is trying to see if there could be another agreement which could take account of the Treaty of Waitangi.

It is possible that water rights issues could have implications for a future sale of Electricity Corporation.

The largest compensation claim before the Waitangi Tribunal is due for judgement later in the year and involves around half the land area of New Zealand's southern and largest island. The claim encompasses national parks, large catchment areas, lakes

**The Maoris' claims have been an embarrassment for the privatisation programme**

and rivers. Compensation is sought in the form of land, cash, and resource management powers.

Claims against alienation of the fisheries have been declared valid by the tribunal. The Government is in the process of trying to devise what form compensation will take. It has proposed a transfer of 50 per cent of the fisheries over the next 20 years.

There are suggestions that this could cost the Government NZ\$500m.

The fishing industry, meantime, fears slow strangulation from losing control over New Zealand's fisheries.

The claims and the implications for privatisation, the fisheries, and resource management are a morass of complexity.

For the privatisation programme the claims have been an embarrassment. As the Minister of State Owned Enterprises expressed it: "They are very difficult. They require a great deal of patience. It is a potential trap for us. We realise this is offputting for foreign buyers."

Richard Evans

PROFILE: FAY RICHWHITE

**A cupful of fame**

INTERNATIONALLY, Fay Richwhite and Co are probably best known for their battle to win the America's Cup. This is the public face on the aggressive, innovative financing group which last month gained control of New Zealand's proudest company, the Bank of New Zealand.

These two activities are not unconnected. Fay Richwhite's growth from obscurity in 13 years has a great deal to do with marketing. Principal David Richwhite acknowledges the bid to win yachting's most prestigious trophy was a marketing ploy to get itself noticed on Australian, British and Asian money markets.

In 1983, after Alan Bond won the cup and took it to Fremantle, the founding partners, Michael Fay and David Richwhite, decided they were going to win it next time. And they nearly did.

A series of costly legal battles led to the controversial challenge between their giant monohull and Dennis Connor's catamaran, which in turn led to further legal battles. The New York Supreme Court subsequently awarded the cup to New Zealand, and the matter is once more before the courts.

Mr Richwhite says that both men spontaneously decided on the challenge. "Michael and I arrived at work together that morning and said 'let's have a crack at it'. It wasn't intended as a way to make money - you should see the ways cash runs away during a challenge - but as a unique way to raise our corporate profile and open doors."

In pursuit of the cup, Mr Fay took three years leave of absence, spending much of the time in Fremantle. Now he concentrates on the Bank of New Zealand, in which Fay Richwhite subsidiary Capital Markets, which is listed on the stock exchange, gained a 29 per cent shareholding in May.

Mr Richwhite says the group "never in its wildest dreams" believed it could win effective control of the BNZ. Mr Fay, with another Fay Richwhite director, Dr Robin Congreve, is actively assisting the attempt to turn the bank's fortunes around following its massive losses after the 1987 sharemarket collapse.

Unlike many of its competitors in the New Zealand financial scene, who also got into

serious difficulties or failed in the aftermath of the crash, Fay Richwhite continued to prosper through policies of not exposing itself to property or related investments. "We like to be a cash business," Mr Richwhite says.

In the past six months the company's Australian operations, which were started in 1983, have become profitable. It argues that once it gains a foothold in a market it will stay there till this happens. It is now building up its London operations, a costly exercise, where it is budgeting on at best a break-even situation for some years.

It is aware that the image of New Zealand-based financial groups is not high in Britain after the debacle of Equititrust and Guinness Feed.

"What we are out to prove is that we're skilled operators who are here for the long haul," Mr Guy Williams says. London manager, says. Mr Richwhite says the Lon-

**Today the group is dominant in the areas of specialist fixed interest dealing, and is the leader in debt financing**

don operation is going well, and it will be developed as a base to help the company expand its Asian and Australian business.

Fay Richwhite is also expanding its existing "substantial" debt business with Japan, and is opening an office in Tokyo to deal with that country's sophisticated financing structures.

The group has expanded slowly and steadily since 1974. Both men had met at a university rowing regatta, and encountered one another again when Mr Fay, a lawyer, and Mr Richwhite, with degrees in accountancy and marketing, joined the fledgling finance group Securibank. This company had a high reputation as a money market and bond dealer, but crashed in 1974 largely because of a big exposure to property.

Both men had resigned the previous year after disagree-

ments with the way the group was being run. They decided to join forces in a company that would be a specialist financier, and "stick to its knitting" and not become involved in areas such as property, which caused Securibank's demise.

"Securibank taught us a lot. We decided to concentrate on the areas of raising debt finance as an intermediary and dealing in the bond market."

In New Zealand today the group is dominant in the areas of specialist fixed interest dealing, and is the acknowledged leader in debt financing. It has, however, expanded on its original brief and is now playing a leading role in merger and acquisition work, particularly in advising the Government in the sale of state-owned assets. It also holds a sharebroking licence.

In Australia Fay Richwhite also concentrates on debt financing and fixed interest, and is an authorised Government stock dealer. It is rated in the top five in the Australian futures and bond markets, but does not corporate work there. This could change if the Canberra government follows the New Zealand lead and begins privatisation on a big scale.

Mr Richwhite says the privately-owned company has expanded slowly and steadily, although there was a period in the early 1980s, under the intense regulatory regime of former Prime Minister Sir Robert Muldoon, when profits soared. "It's easy to generate money when everything is regulated because of the distortions that occur."

However, in 1984, with the arrival of the Labour government, which swept away controls, Fay Richwhite developed a substantial Eurokiwi business. This ended, Mr Richwhite says, when leading international banks realised how profitable it was, and intensified competition. "We got squashed."

From its inception the company has marketed itself determinedly. It actively became involved in sporting and, to a lesser extent, arts sponsorship to get itself noticed. It was this philosophy that led to the America's Cup challenge which, Mr Richwhite says, the company is determined to win on the water in Auckland.

Terry Hall

**Farming climate begins to warm**

Continued from previous Page

Another question mark is the political uncertainty in China, which is the largest buyer of New Zealand wool. Last year China bought 60,000 tonnes of wool, about 26 per cent of the total. This was two-and-a-half times as much as the next biggest customer, the Soviet Union.

But farmers' returns could suffer more next season from further fluctuations of the volatile US dollar, in which most of New Zealand's wool exports are denominated, rather than from the troubles in China.

The rural downturn has been particularly hard on the meat industry and sheep farmers, who have had four years

of the lowest real returns for lamb and mutton since records were first kept. The number of lambs killed has plummeted from 89m in 1984-85 to 27m this year and an estimated 24m next season, when the Meat Board estimates that at least 30m could be sold. The main reason for the shortfall is the severe drought in the South Island.

The prognosis is better for beef, which has now passed lamb and mutton as New Zealand's most valuable agricultural export. Decreasing beef production worldwide has led to the best prices for years and with the opening up of markets in Japan and Korea, and improving demand from the

US, the Meat Board predicts the boom could last some years.

The meat industry, fragmented and with many trade restrictions, is in some turmoil over plans to restructure, possibly along the lines of the successful Dairy Board, which acts as a single seller, promotes the industry worldwide and gets the best prices because of its strong bargaining power. The kiwifruit and apple and pear industries are already following this formula successfully.

Kiwifruit growers, who have faced volatile markets recently, have been warned by the Agriculture Ministry not to be over-optimistic about

prospects for the 1989-90 season. Without an increase in returns many growers will face real problems remaining in the industry.

A recent study suggested that 90 per cent of growers made losses in 1987-88 and more than half had serious debt problems.

The Ministry predicts that variations between the different sectors will widen over the next 18 months. It forecasts moderate to strong growth in dairying, beef, deer farming, goats and fine woolled sheep, but further retrenchment in crossbred sheep farming and kiwifruit.

Richard Evans

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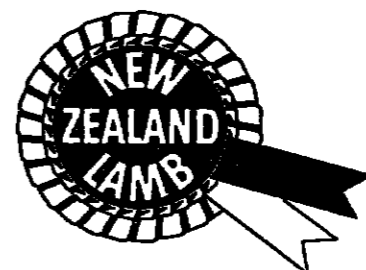
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## ACCOUNTANCY COLUMN

# Cheaper cover for small firms

By Richard Waters

TWO years ago indemnity insurance premiums cost Beavis Walker, a small London-based accountancy firm, £40,000 a year for cover of £2.5m. Today the firm, now with six partners and annual turnover of £2.5m, is paying almost exactly the same - but the level of cover has gone up to £2.5m.

This case, and many others like it, offer a clear sign that indemnity insurance premiums - for several years one of the most substantial costs of being in business as an accountant - are beginning to ease for smaller firms.

An insurance market professional says that, over the past year, premiums for small firms (turnover up to £5m or so) have fallen by around a fifth. Firms with turnover of up to £15m-£20m might also see lower premiums, though more in the region of 10 per cent.

The higher level of cover or lower premiums are not the only signs of better times. Beavis Walker's deductible (the part of a claim which partners must pay themselves) has fallen from around £25,000 to £17,500 and the insurance cover is for each and every claim, rather than an aggregate £25,000 for each year.

The last detail, says partner Mr Simon Noakes, is psychologically important. The firm may never get near the ceiling of its cover, but it is comfort-

ing to know that one large claim would not leave the partners uncovered for the rest of the year.

This is a far cry from the dark days of 1985, when all accountancy firms, whatever their size, found themselves tarred with the same brush. The realisation in the insurance market that huge claims against auditors could make

the insurance market has had to accept the fact.

Helping to drive things in the right direction has been the emergence of Mapic, the mutual insurance company which now has around 450 members. Mapic was prompted by the belief that small firms and sole practitioners could insure themselves more cheaply than the market. This is tempered by the fact that Mapic is not isolated from the market. It lays off much of its risk through re-insurance at Lloyd's, and so is affected by market rates.

Also, by its very nature, mutual insurance should be cheaper than that bought in the market. There are no brokerage fees, and the mutual is not there to make a profit but to serve its members (its organisers take a management fee).

Beavis Walker is one of the firms insured through Mapic - indeed, Mr Noakes is a Mapic director and, unexpectedly, an enthusiastic supporter of the idea of mutualism (a management fee).

Large audit firms, meanwhile, continue to make insurers very nervous. Early this year Arthur Young in the UK made the second biggest settlement ever by an audit firm when it paid nearly £50m in connection with Johnson Matthey Bankers, which had to be rescued from collapse by the Bank of England in 1984.

Then, to make matters worse, a critical report in the US highlighted the blame being placed on auditors for the wave of disasters in the savings and loan industry, which has cost the US taxpayer billions of dollars (and will cost many billions more) to prop up. Little of this was news, but seeing it all brought together in one place, with most of the big names in the auditing business implicated in one way or another, did much to unsettle the market.

The result: insurance premiums for large auditors are staying stubbornly high, and the level of cover depressingly low - though mutuals have helped to ease the pressure here as well, of course.

Against this background the UK Government's proposal to allow companies and their auditors to agree a ceiling to the auditors' liability provides scant comfort. Auditors will be able to offer cheaper audits in return for being allowed to accept a lower risk, but it seems unlikely that many shareholders will be prepared to accept the lower level of protection in return for what to them will be an infinitesimal reduction in their companies' total costs. And this is leaving aside the difficult legal question of how, and whether or not, auditors can be protected against legal action from shareholders or third parties.

	% CHANGE IN AUDIT FEES 1982 to 1987		
	UK*	IRELAND#	AUSTRALIA
1987 over 1986:	(1.80)	72.4	(3.50)
1986 over 1985:	(0.49)	(16.00)	(4.40)
1985 over 1984:	(1.00)	9.85	(5.50)
1984 over 1983:	(4.30)	(4.80)	(11.00)
1983 over 1982:	(4.10)	4.20	(0.58)
1987 over 1982:	(11.00)	60.30	(23.00)

NOTE: average sample of companies: \*100, #20, 100

## Competitive edge creates price cuts

By David Waller

OVER LUNCH last week the senior partner of one of the Big Eight firms sought to calm fears that competition might dwindle with the wave of mega-mergers.

He advanced a number of elaborate theories on the nature of competition in an oligopolistic market, but his winning argument was a reference to the personality traits of those at the top of the big firms.

"We all know each other rather well," he said. "I doubt if you could find a more entrenched bunch in any other profession, in any other part of the world."

This fierce competitive spirit has clearly had an impact on audit fees, if statistics from the Centre for International Financial Analysis and Research (Cifar) are anything to go by.

The figures lend weight to the belief - widely held in the profession, but on the basis of

little more than anecdotal evidence - that audit fees have been falling in the UK over recent years. According to Cifar's figures UK fees fell by a total of 11 per cent between 1982 and 1987.

The experience in other countries where information on the size of audits is available shows a 23 per cent fall off in Australia over the period, a 25 per cent decline in New Zealand and a 17 per cent fall in South Africa. Fees grew spectacularly - by 60.3 per cent - in Ireland and by 25.4 per cent in India.

The calculations are not done on the basis of absolute fee income but on fee income expressed as a proportion of either sales assets of the client company, depending on its industrial sector.

International Accounting and Audit Trends, Publications Department, Cifar, 601 Ewing St, Princeton, NJ 08540 USA. Price: \$285 (plus shipping).

## ACCOUNTANCY APPOINTMENTS

## Financial Director

West Midlands

£30,000 + Bonus + Car

Our client is a leading manufacturer of domestic products (to £30m) and part of a major UK plc with strong international connections.

The Financial Director will have total responsibility for the finance function with particular emphasis on effective financial controls and the improvement of management information reporting systems. Furthermore, as a key member of the executive team the Financial Director will be involved in the running of the division and ensuring that future expansion plans are implemented.

Candidates should be qualified accountants, aged early thirties to early forties with a positive style, good inter-personal skills and proven

experience gained in a manufacturing environment. Career prospects are good and relocation assistance will be provided where appropriate.

Please telephone or write enclosing full curriculum vitae quoting ref: 833 to: Nigel Hopkins FCA, 97 Jermya Street, London SW1Y 6JE. Tel: 01-839 4572

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

## APPOINTMENTS ADVERTISING

Appears every Monday Wednesday and Thursday

for further information call 01-873 3000

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## Financial Controller

£30-35,000 + f/e car

Watford

Our client is the UK subsidiary of a leading international company manufacturing and supplying specialist components, primarily to the automotive industry. Worldwide turnover is c.£850m with the UK division highlighted as a growth area, forecast to quadruple in size in the next 5 years.

Reporting to senior level and working with a team of 7 staff, the appointee will be closely involved in the financial management of the business. Major responsibilities are to develop the systems and controls currently operating, including review and implementation of computer needs and the provision of timely and accurate management and financial information both locally and to international head office.



**Arthur Young Corporate Resourcing**

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Candidates will be qualified accountants whose previous experience will ideally include automotive, manufacturing and/or supply, distribution exposure. A knowledge of importation and customs requirements would be advantageous as would previous experience in currency management. Personal skills will include a proactive approach, drive and determination and a desire to take on new challenges. Good communication skills and the ability to perform in a team environment are essential.

Please reply in confidence quoting Ref ER194 giving concise career, personal and salary details to Brendan Keelan, adviser to our client at: Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 9TB.

## Finance Director

Civil Engineering - The North/Midlands

Excellent salary + equity share + car

Our Client is a newly established company resulting from a management buy-in of a reputable and successful civil engineering and contracting company engaged in open cast mining. It has the potential to become a leader in an industry exhibiting prime growth potential. To complete the top management team a high calibre Finance Director is required to set up systems and control the financial function.

Based at the existing headquarters in the North Midlands, the person appointed will be responsible for providing the financial perspective in all aspects of the corporate strategy. Key tasks will include establishing systems and procedures for cash management, credit control and contract control, the production and critical analysis of financial and management information, corporate planning and systems development.

The successful candidate will probably be aged between 28 and 40 and be a qualified accountant. Hands-on experience will have been gained at a senior level managing a finance function within the contracting or construction industry. Applicants must also have a strong level of commitment along with first class technical and inter-personal skills.

This key appointment offers the opportunity to join a company at a strategic stage in its development, along with significant career development potential and rewards.

If you are interested, please telephone Stuart Adamson FCA on 0532 451212, or send your CV, in confidence, quoting reference number 668, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4CY.

**ADAMSON & PARTNERS LTD.**

Executive Search and Selection

## Finance Director

West End

to £80,000 + options

Our client is a sizeable and rapidly growing PLC active in property development and trading. The company culture is driven by a young and highly entrepreneurial team.

They currently require a Finance Director to work closely with the Chief Executive as a key member of the Executive Committee responsible for corporate development. In addition to overseeing all financial matters, the major focus will be in assessing substantial projects and deals from a commercial viewpoint.

The opportunity will appeal to a commercially-orientated financial executive, probably aged 32-40, whose career has progressed from an accounting qualification and line controllership experience to wider involvement in the

business decision making process. Property exposure is not essential. Characteristics required include ambition and energy with strong intellectual and analytical abilities.

Interested candidates should write enclosing a comprehensive curriculum vitae and daytime telephone number, quoting ref: 351 to Philip Rice, MA, FCMA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

**Whitehead Rice**

MANAGEMENT SELECTION

## Group Management Accountant

Worldwide Scope  
Advising Top Management  
Dynamic International Group  
Up to £35,000 + car

This is a "group" role with exceptional prospects, working to the high profile top management team of one of the UK's most successful international companies. The group's strategic direction has been effective in producing strong growth, leading to further substantial business opportunities. In this environment timely management information and critical interpretation for each region of the global operations are key inputs for group management decision making. The Group Management Accountant has responsibility for the provision of these inputs via a modern screen based information system.

The appointee, aged 26-32, will be a qualified accountant with 3/4 years post-qualification experience

In a multi-national environment or alternatively be working in a major accounting firm with a diverse range of experience in the corporate sector. Well developed systems skills (PC Network) and strong personal and inter-personal attributes are also sought.

The rewards include an attractive remuneration package with executive benefits including fully expensed car and top management exposure with excellent opportunities for rapid career development.

For further information in strict confidence please telephone Jonathan Williams on (01) 240 1040. If you prefer, forward a brief resumé to our London office quoting reference 10/594.

**Morgan & Banks**

Search and Selection P.L.C., 114 St. Martin's Lane, London WC2N 4AZ. Tel: (01) 240 1040. Fax: (01) 240 1052. Offices also in: U.S.A., Australia and New Zealand.



## CORPORATE FINANCE

Train with a Leading Merchant Bank  
Newly/Recently Qualified Accountant

City

To £28,000 + Mortgage + Profit Share + Car

This internationally respected UK investment bank has offices in Europe, USA, Australia and the Far East. They now seek a young qualified accountant to join their expanding Corporate Finance department, whose clients include major Blue Chip organisations as well as smaller companies experiencing rapid growth.

Operating within a young dynamic team, the position offers unrivalled experience and variety, providing high level financial advice on business deals around the world, including:

▲ MERGERS ▲ FLOTATIONS ▲ ACQUISITIONS ▲ MANAGEMENT BUY-OUTS

Exceptional career and earning opportunities exist within the department. Young ACA's direct from public practice (or ACMA's/ACCA's with some financial services experience), seeking a move into the City and a training in Corporate Finance should call ANDREW FISHER.

**ALDERWICK PEACHELL AND PARTNERS, Financial and Accountancy Recruitment, 125 High Holborn, London WC1V 6QA. Tel: 01-404 3155.**

THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE

### CHIEF ACCOUNTANT

**CITY c.£35,000 + CAR**


The London International Financial Futures Exchange has grown swiftly to establish itself as a major European marketplace for the trading of financial futures and options contracts.

Continuing expansion has created the need for an experienced, professionally qualified accountant to assume full responsibility for the Exchange's own financial and management accounting functions. The proposition should appeal to high-calibre individuals who can respond to the challenge of developing a first-class professional function that can meet the demands of a rapidly growing organisation.

As well as having "hands on" experience of the preparation and presentation of budgets and management information, you will need to be familiar with taxation and treasury management. You should also be able to contribute to the introduction of a new generation of accounting software. Excellent communication skills are, of course, essential.

Starting salary, in line with experience, will be backed by the benefits expected of a major international financial institution.

Please apply with full cv to Helen Jenkins, Personnel Manager, LIFFE, The Royal Exchange, London EC3V 3PL.



## Head of Corporate Management Accounting

**Northern Home Counties c.£40K + quality car & share options**

Our client is a major force in UK retailing with a successful trading formula and annual turnover approaching £1 Billion. Its growth and profit performance is well in excess of its competitors. The Company's credo specifies a strong and continuing commitment to its customers and to the communities it serves, its employees and to its suppliers. Developments for the 1990's are ambitious, carefully planned and will ensure continuing success.

Following promotion within the Finance Team a Head of Corporate Management Accounting is now being sought.

Reporting to the Financial Controller this is a Senior Management role and the postholder will be expected to contribute to and influence, all aspects of the business as well as possessing the potential for further 'fast track' career progression.

Key areas of responsibility will be to develop and implement the Finance Division's plans to achieve both corporate and divisional objectives, via the leadership and management of a team of up to 40 professional, admin and clerical staff.

The right candidate will probably be a graduate and qualified accountant with strong commercial awareness and a record of achievement in a successful business environment. Strong interpersonal, communication and team-management skills are mandatory and he/she will be the type of person who will relish working in a dynamic, committed and informal environment. Likely age range 29-35.

The benefits include a very competitive salary, fully expensed quality car, share options, good pension scheme, health cover etc. Relocation assistance is also available where appropriate.

If this opportunity interests you, please write in strict confidence quoting ref. HCMA 906 to: Dirk Degehart or Vinit Veda, Dirk Degehart & Partners Limited, Management Search & Selection, Swan Centre, Fishers Lane, London W4 1RX. Tel: 01-996 1331 (office hours) 01-994 2157 or 01-960 5619 (evenings & weekends 7-9pm) Fax: 01-994 9288 (24 hours)

## FINANCIAL CONTROLLER MEDIA/TV


**London W1 c. £30,000 + car + benefits**

This is an exciting opportunity to join a small, but extremely fast growing, privately owned company whose business is mainly in TV post-production work. It currently employs over 100 people. The company has ambitious growth plans, and the successful candidate will play a key role in supporting their implementation.


The position will report to the Finance Director and manage all accounting functions but will focus on the provision of relevant and meaningful management information to the board. It will manage a motivated and extremely competent group of six, and will supervise their relocation from Bromley to the West End.

You are likely to be a young, graduate chartered accountant with at least three years experience in a fast moving and creative service environment, looking for a chance to get some real hands on experience and take on more responsibility.

Please send a comprehensive CV including salary history and daytime telephone number quoting Ref. 3057 to Bruce McKay, Executive Selection Division.



Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR. Telephone: 01-353 7361.



## Financial Controller

**£30-35k + Fully Expensed Audi Quattro Tunbridge Wells, Kent**



PPP Beaumont is a recent joint venture between PPP, the major private health insurers and Egerton Trust PLC. The company presently owns or operates eight nursing care centres and the shareholders are embarked upon a programme of expanding the business aggressively through development and acquisition.

A Financial Controller is presently sought to take full responsibility for all the company's financial affairs, including statutory and management reporting, financial strategy and planning. Responsible for a team of eleven, and reporting directly to the Managing Director, you will also be required to take an active supporting role in treasury matters and mergers/acquisitions work led by the Finance Directors of the two parent companies. In addition, you will be expected to attend board meetings and make a full contribution to the general management of the company.

A qualified accountant, your track record should demonstrate a proven ability or potential to control the financial affairs of the business. A solid grounding in the application of financial modelling supported by computer literacy developed through regular practise as a user is also necessary. Critically, however, we will look for evidence of a commercial approach to your work, as well as a flair for innovation.

Located in pleasant offices, convenient for the local BR station, this position carries with it a remuneration package which also includes private health care, contributory pension and, if appropriate, relocation assistance. In addition, there is every prospect of progression to Finance Director for an individual capable of demonstrating the required calibre.

Interested candidates should write to Hamish Davidson enclosing a full CV and salary details quoting reference MCS/4034. Alternatively, telephone in confidence during normal working hours. Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1, 9QL. Telephone 01-334 5833.

## Profit from Success

Ultramar Exploration Limited is the operating subsidiary of a highly successful British independent energy company with interests in the UK and overseas. Its commitment to continued growth in the UK is evident by recent acquisitions and the imminent development of several oil and gas fields. Due to this expansion, the following career opportunities have occurred.

### Internal Auditor


Reporting to the Finance Director, you will be involved in the regular audit of all company activities and departments. This will entail leading and participating in Joint Venture audits. You will review control systems and procedures, providing advice and recommendations on future operations. A qualified Chartered or Certified Accountant, you have up to 2 years' post qualification experience.

### Partnership Accountants

You will be responsible for the financial control of the company's non-operated oil and gas fields. Working closely with the relevant operators and internal departments, you will ensure that Joint Operating Agreements and accounting procedures are being followed. With a detailed management accounting knowledge, ideally you have a minimum of 3 years' oil industry experience gained in a production/development environment.

Based in prestigious new offices in Chiswick, you will enjoy an excellent remuneration package which includes non-contributory pension plus a range of attractive benefits. A company car is provided for the Internal Auditor.

In complete confidence please write with CV to Diana Scott, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Tel: 01-629 5909.



## Management Accountant


**London c. £25,000 + car & benefits**

With assets valued at several billion pounds spread throughout England and Wales, this highly capital intensive business is now entering a period of exciting and challenging commercial development. The central Management Accounting and Business Planning Department will play an important role in achieving future growth and success.

Probably in your mid to late twenties, and commercially aware, you will be a qualified Accountant with management accounting experience gained in the profession or industry. Ideally you will have had exposure to capital intensive businesses. You will be persuasive, with strong technical abilities and good interpersonal skills.

As a key member of this department, you will provide a comprehensive service either at Group level or in the field and will contribute to the formulation of management accounting policy and systems for the business as a whole. Core responsibilities will include budgetary control, the critical review of performance; and the appraisal of business plans and capital investment projects.

Please reply in strict confidence to Paula Hanstray with details of career experience and salary progression, education, qualifications and age, quoting reference 5294/FT on both envelope and letter.



Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## TWO ASPIRING MANAGING DIRECTORS

**Attractive salary + bonus + car**

### Could you take the kinks out of an unfolded paperclip??

And would you enjoy it? Could you then fold it back to its original shape and find three innovative ways of using it? All this whilst keeping a cool but friendly exterior and providing the leadership for a team of people working on similar tasks!

For two rare individuals who:

- thrive on problem solving
- have a sound knowledge of the property market
- are dedicated to delivering quality service
- have the self confidence to lead by example
- and believe in getting results through others


we have two equally rare opportunities.

**IN THE FIRST CASE**  
You will take responsibility for an established business segment, providing property related services to employees of many of the best known names in the corporate world. Starting from a base of UK market leadership and an emerging role in continental Europe, your task will

**IN THE SECOND CASE**  
You will take responsibility for an emerging business segment providing 'private label' property services to financial institutions and major UK corporations through the acquisition management and disposal of sensitive assets. The challenge here is to combine intellectual dexterity, financial acumen and logistical control over an area that is expected to grow into a major business segment in its own right.

Our client is a European plc and part of a multi-national corporate services group. It is a progressive and determined player in this market where personal development, responsibility and accountability are encouraged to thrive. If you believe in these values and opportunities and think that they match your own then please write to:

Nevis and Company Ltd, Alby House, 259 High Road, London, N12 8QA, enclosing a comprehensive CV, quoting Ref N562 and N563 for the respective positions. Alternatively telephone 01-445 0494 for an application form. Fax: 01-445 5151.



## YOUNG ACCOUNTANT

### Strategic Planning & Investment Appraisal

**London c£25,000**

Following a management buy-out, our client, a £75m turnover catering and retail services company, is poised for significant expansion.

This is an outstanding opportunity for a young qualified accountant to work closely with the Finance Director on the development and implementation of the business expansion strategy. This will include investment appraisals and acquisition studies; capital budgetary control; business and strategic planning; monitoring the head office budget and numerous ad hoc projects.

Strong interpersonal and analytical skills and commercial awareness are essential requirements for success in this exciting position which provides exposure to senior financial and operational management. Future prospects within this fast moving leisure business are excellent.

Please write with full career details to David Tod BSc FCA quoting reference D/852/LF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3449

LLOYD MANAGEMENT



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# HALIFAX. WHERE EXPECTATIONS ARE MATCHED ONLY BY AMBITION.



## QUALIFIED/EXPERIENCED ACCOUNTANTS £19,000-£27,000 + CAR AND OTHER EXCELLENT BENEFITS

Here at the Halifax, we pride ourselves on our progressive approach to business, not least because it's brought us proven success as the world's No. 1 Building Society.

We've expanded into new and exciting areas of financial services, offering an ever-increasing range of products, service and advice to our 14 million customers and further major growth is planned. These changes have resulted in the need for more and better financial information. We're looking for ambitious accountants who are keen to develop vital roles in areas including Financial Control, Management Accounts, Taxation, Business and Product Development, Systems, Financial Modelling and Housing Project Appraisal. As well as skills that are second to none, you'll need to be bright, enthusiastic and highly-motivated. These are high profile appointments and confidence in your ability to influence the way we do business is essential.

Within this fast-changing environment, you'll find that achievement is recognised and rewarded. You'll enjoy a competitive salary, a profit related bonus scheme and impressive financial benefits including a concessionary mortgage, contributory pension, life assurance and free BUPA membership.

To find out more, please apply in writing with a full C.V. to Divisional Manager, Group Central Services, (Ref QEA), Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.

Halifax is fully committed to equal opportunities for all.



...a varied role in financial and commercial management...

## Finance Manager

Rural Oxfordshire

c.£35,000  
+ bonus & benefits

Our client is long-established as one of Britain's leading grain traders and has played a major role in developing export markets for British cereals. The Group's excellent reputation and sound financing places it in a strong position in this dynamic and competitive sector.

Reporting to and working closely with the Managing Director, you will play a key role in the business, comprising both financial and commercial management. Responsibilities will include risk management, corporate treasury, stock financing, budgeting and management accounting. You will also be involved in key business negotiations at a senior level.

Preferably aged around 30, you will be a qualified Accountant with sound technical skills and familiarity with using

personal computers. Strong interpersonal skills are essential in order to manage effectively in this energetic team. Your approach will be commercially-minded, outgoing, flexible and positive. Promotion to the Board is possible in due course. Please reply to Christopher Evans in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5292/FT on both envelope and letter.

### Deloitte Haskins + Sells

Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## Financial Services Sector

# Management Consultancy – if you're not convinced, read on

Deloitte Haskins & Sells has achieved its leading position in Management Consultancy through providing a broad range of business services to an impressive portfolio of blue chip clients – organisations who will never be satisfied with less than complete professionalism and consistently good advice.

That's why moving into Management Consultancy with Deloitte is a wise career step for people who want to build on previous experience and reach the top. In fact, given our long-term career options, training support and management structure, Deloitte is the top. We have thrived by developing professional, enduring and mutually beneficial client relationships, offering practical solutions based on real market understanding.

Demand for our services in the finance sector has created new opportunities for Accountants with the special blend of training, attributes and attitude we require. We're keen to meet people with experience in one of the following:

- ▶ Financial and Treasury Systems
- ▶ Financial Control
- ▶ Treasury Management
- ▶ Budgeting and Cost Management

Able, enthusiastic, and an excellent team player, you'll need a good degree (2:1 or better) plus ACA, ACMA, or ACT qualification. Your background will include experience with a major organisation in the finance sector, a large accountancy firm or a consulting practice.

In addition to outstanding career prospects we envisage a salary in the range £25k to £45k – although salary is not a limiting factor. You can also expect to work in a friendly environment where achievement gets the recognition it deserves.

Convinced? Then please write with full personal and career details (including daytime telephone number) to Stephen Mitchell, quoting reference 3166/FT on both envelope and letter.

### Deloitte Haskins + Sells

Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## Group Taxation

Southern Home Counties  
c. £40,000 + Car + Share Options

This vigorous and highly profitable British industrial based multi-national with a turnover in excess of £1.2 billion take a pro-active view, requiring its tax function to take a high profile and contribute fully to business performance. The tax function also commonly finds itself in the vanguard of new developments in tax planning and tax advice.

An enthusiastic Corporate Tax Specialist is sought to join the Tax Team as Deputy Group Taxation Manager. Key areas will include UK

and international tax planning, DTR and negotiations/discussions with the Revenue.

With a background either within the profession or commerce, considerable experience should have been gained in an innovative environment and ideally would include exposure to international transactions. Personal qualities will include a strong intellect, flexible style and excellent communication skills.

A highly competitive package will include a fully expensed car, executive

stock options and relocation assistance where necessary, as well as other benefits.

Interested candidates should write in confidence quoting reference MCS/4036 enclosing a full CV and salary details. Alternatively, telephone Hamish Davidson on: 01-334 5833.

Executive Selection Division  
Price Waterhouse  
Management Consultants  
No. 1 London Bridge  
London SE1 9QL

Price Waterhouse



## Financial Controller

North London

c£35,000 + Car

Our client is the UK sales and marketing subsidiary of an international office space environment group; itself being part of a £450m turnover quoted group.

The UK operation was established several years ago and has grown to a profitable turnover, in excess of £30 million, in a primarily contract orientated business with plans well in hand to grow the business at least 20% per annum through maximising its market share.

Continued growth together with a more definitive emphasis on managing the bottom line has generated the need to strengthen the management team with the appointment of a Financial Controller, with short term prospects leading to a Financial Directorship.

You will have responsibility for a small team handling all the financial, cash management, company secretarial and information technology matters affecting company performance. Particular emphasis will be placed upon commercial input to managing, directing and controlling the

business which will require considerable strength of character – with diplomacy, ie "an iron fist in a velvet glove." There will also be a need for considerable systems development to create an effective management information system.

The successful candidate will be a qualified accountant, preferably ACA, and is most likely to be aged between 29 and 34. Your industrial experience will have been in a sales and marketing company, most probably at Assistant Controller level. The personal qualities that we are seeking include drive, enthusiasm, energy and commitment, together with very strong professional skills and ethics. Language skills, whilst useful for European career progression, would be helpful but are not a prerequisite of this position.

Interested applicants should submit their CVs to Wayne Thomas, Executive Division, Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.

Michael Page Finance

International Recruitment Consultants  
London Bristol Windsor St Albans Leamington Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Assistant Treasurer

C. London

Substantial package

A unique opportunity has arisen for a highly talented Treasury professional to join the Corporate Treasury team of one of the UK's most exciting, diverse and innovative international financial services groups.

The Central Treasury function has an extremely high profile within the Group and the Assistant Treasurer will be involved across the whole range of treasury activities. The Group is constantly seeking innovative solutions to complex financing and cash management issues, consequently there is a significant project orientation to this role. In addition, there will be close involvement with the treasuries of each operating division, overseeing their funding requirements and ensuring efficient policies and procedures are in operation.

Aged 28-35 you will be a qualified accountant of high intellect and numeracy together with a background of several years' treasury experience ideally gained within

an international organisation. Strong interpersonal and technical skills are essential in order to quickly establish authority and credibility throughout the Group.

The highly competitive salary package is negotiable depending on experience and qualifications. Performance will be rewarded.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 349 to Barry Oller, Whitehead Rice, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

## Appointments Advertising

For further  
information

call 01-873 3000

Deirdre McCarthy  
ext 4177

Paul Maraviglia  
ext 4676

Elizabeth Rowan  
ext 3456

Patrick Williams  
ext 3694

Candida Raymond  
ext 3351



Bed Division

FINANCIAL CONTROLLER  
£26,000 PACKAGE + CAR  
WEST MIDLANDS BASED

Coloroll Bed Division is a fast growing business with Coloroll Group plc. The No. 1 name in home fashions manufacturing a range of merchandise for both the retail and contract Bed markets.

The Division is seeking a Financial Controller, reporting direct to the Managing Director, to take charge of its accounting and administrative function.

Emphasis will be particularly on the development of accounting and information systems necessary to support the continuing successful growth of the business.

The position requires an energetic hands-on approach and a desire to make a major contribution as a full member of the Senior Management team.

The successful candidate will probably be a qualified/past finalist C.M.A. with good management accounting systems experience (age 28-35yrs).

Please write enclosing full c.v. to  
Allan Walton, Managing Director,  
Coloroll Bed Division, Pedmore Road, Dudley, West Midlands DY2 0RA



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## Chief Financial Officer Commodities

City

£35-45,000 + Bens

Our client is a medium sized 'soft' commodities trader with offices throughout the world. As the result of a recent reorganisation, they wish to appoint their first Chief Financial Officer to head the existing accounting function.

Reporting to the Managing Director, the successful candidate will take full responsibility for the financial management and control of the London operations. The role will include the conventional accounting, reporting, compliance and treasury responsibilities as well as the provision of general financial support to senior management.

Candidates should be qualified accountants, who have gained

previous experience within the commodities sector at a senior level. They should, in addition, retain a flexible, 'hands on' approach combined with first class communication skills and a clear commercial insight. This is a key position within the organisation which requires a high level of commitment.

Interested candidates should contact Charles Macleod, Manager, Financial Services Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH, enclosing a comprehensive curriculum vitae or telephone him on 01-831 2000.



**Michael Page Finance**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Finance Director Designate

South East London

£30,000-35,000 + Exec Car

Our client is a young, rapidly expanding service group. Within two years of operation, the company has established itself as a market leader and already has an impressive blue-chip customer base. The company's success is founded on a progressive and dynamic management style, combined with an innovative and unique product line.

As Financial Director Designate, you will quickly establish yourself as a key member of the management team. You will have overall responsibility for the computerised accounting systems, financial and management reporting, investigating potential acquisitions and corporate finance work. You will also need to recruit and manage a small team.

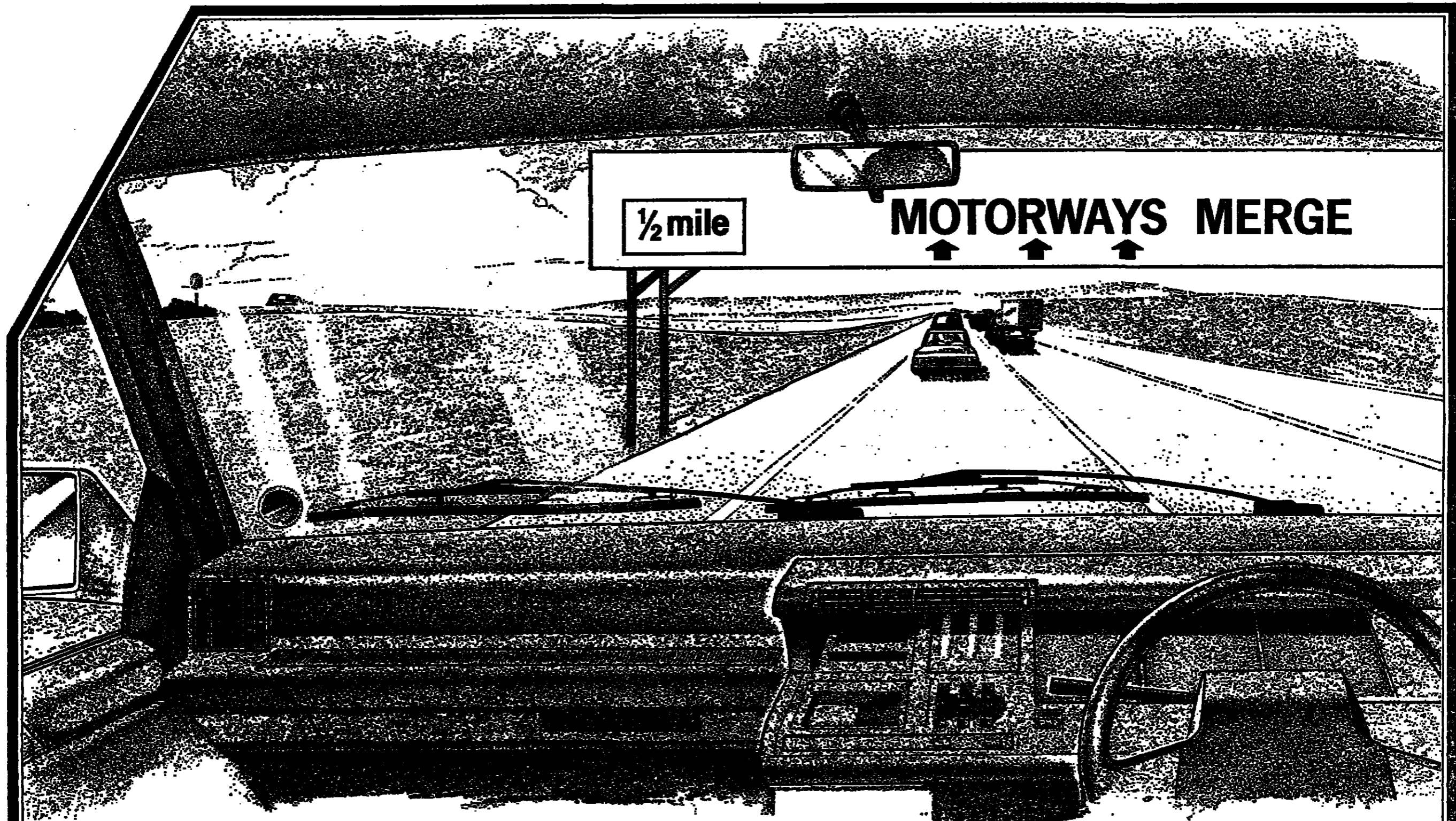
The successful candidate will be a commercially minded qualified accountant, aged 28-35. Experience in a small or medium sized company environment would be an advantage and experience in rental or leasing agreements ideal. You will have a high level of commitment, combined with a practical approach and the ability to communicate effectively at all levels.

If you believe you have the drive and determination that our client requires, contact Tim Forster on (0372) 375661 (Fax No: (0372) 370101) or write to him enclosing your CV at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey, KT22 8AG.



**Michael Page Finance**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



# Avoid the jam

You know the feeling.

One minute the road is clear and you're moving fast. Then you see the merging traffic. You don't know how long the blockage will last. But you do know that the more crowded the road the longer and more frustrating it will be to reach your destination.

If your career progression has been slowed by an unexpected merger, there's still a route to avoid the congestion.

At Coopers & Lybrand the way ahead is clear. We are dedicated to client service - a strategy which has generated substantial growth and which means that we can always offer the best professionals real progress - in the fast lane.

So while everyone else is merging, shouldn't you investigate the alternative route?

Coopers & Lybrand, Plumtree Court, London EC4A 4HT.  
Telephone 01-583 5000.



**Coopers & Lybrand**

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Contact Steve Boley

**Management Consultants**  
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Coopers & Lybrand is one of the UK's leading firms of accountants and management consultants.

**REED... accountancy**

<p><b>CROYDON</b>      <b>£26k + car</b></p> <p><b>Financial Accountant</b> Major American Banking and Finance corporation requires recently qualified accountant for the departmental control of management and statutory accounts, internal control developments and international tax related matters. Ref 34207A7 For further details contact: The Manager, Reed Accountancy, 52 George Street, Croydon 01-680 4034 Fax 01-686 5413</p>	<p><b>EC3</b>      <b>£28,000</b></p> <p><b>Financial Manager</b> Small, fast growing insurance subsidiary offers intellectually challenging role in Finance with a strong international cash management bias. Young, dedicated team environment offering great development potential. Ref 23/0/7/B5</p> <p>For further details contact: The Manager, Reed Accountancy, 192 Bishopsgate, EC2 01-283 3761 Fax 01-623 2929</p>
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Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.


## Financial Director

**to £50,000 + Car + Bonus + Benefits  
London**

A household name in domestic appliances with a turnover of c.£55 million seeks a Financial Director to be responsible for all financial aspects of the company and in particular the management of a substantial Finance Department, the production of all statutory accounts and the provision of an effective and pro-active financial service to management.

The ideal candidate will be a Chartered Accountant aged between 35-45 with experience of manufacturing, investment appraisal, strong man-management skills and an energetic and innovative approach to problem solving. M&A experience would be an advantage.

This is a high profile opportunity within a renowned manufacturing company with a new management style, which is in the process of accelerated change, product diversification and growth. For further information please write, enclosing your curriculum vitae to Fiona Vickers, EAL International, 18 Grosvenor Street, London W1X 9FD quoting reference VB.828.



## Controller - Audit & Financial Consultancy

**WEST MIDLANDS, TO \$40,000**

For a major industrial company providing a vital product to industrial and domestic users and with a turnover exceeding \$2 billion. The Company employs some 10,000 throughout the UK and is currently undergoing a period of exciting change and development. It now seeks an experienced financial manager to play a key role in identifying opportunities for improving operational efficiency and in managing compliance with corporate financial guidelines.

Reporting to the Executive Director of Finance and leading a substantial team of professionals, you will work closely with senior line managers throughout the organisation helping them to reduce costs, improve methods of operating, and to utilise the

most efficient systems and procedures. An important member of the management team, you will be expected to contribute on a wide range of business issues.

A qualified accountant, with a minimum of 7 years post qualification experience, you will have wide financial experience which includes operational and financial audit gained in major private sector companies or perhaps at a senior level in a leading accounting firm. An experienced manager of staff, you should be conversant with modern audit and investigation techniques and be able to contribute to the financial management of the organisation.

You can expect to be involved in all facets of the Company's business and to be well placed to take

advantage of the excellent career development prospects.

Résumés please including a daytime telephone number to Robin Alcock quoting reference RA525, Coopers & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5JT.

Executive Resourcing  
Coopers & Lybrand

## MACARTHY PLC

**Require  
2 Commercially Minded  
FINANCIAL CONTROLLERS**

**Circa £27,000 + Car  
Northampton - Shrewsbury**

The Wholesale and Distribution Divisions of Macarthy PLC supply high quality Pharmaceuticals for use in both the human medical and veterinary markets. Success in this highly competitive and fast moving environment is dependant upon high levels of customer service coupled with strong financial controls.

The implementation of the next phase of the Division's development has led to the creation of several autonomous operating units each with a turnover of several millions. To manage and control this phase of development the opportunity has arisen for the appointment of 2 commercially minded Financial Controllers to play an active part of the management teams in Northampton and Shrewsbury.

Working closely with the Chief Executive of each operating unit the 'hands on' nature of these positions will necessitate a thorough involvement in all aspects of the business, together with the development and application of strict financial controls.

The successful candidates will be self starters and will have already gained experience in a Distribution environment or possibly within Retail. Experience of working at operational level within the disciplines of a large Group of Companies would also be an advantage.

A positive attitude and an ability to succeed will be rewarded by a competitive salary and a wide range of benefits including a Company car and relocation expenses where appropriate.

Please forward your detailed C.V. in the first instance to: Roger Edwards - Divisional Personnel Manager, Macarthy Medical Limited, Chestnut House, Chestnut Close, Romford, Essex RM1 4JX, quoting reference: FT/N - Northampton, FT/S - Shrewsbury.

*Are you looking for a role with Forecasting and Planning?*

## TWO EXCEPTIONAL MANAGEMENT ACCOUNTANTS

**Herts      Aged 23-30      £25,000 package**

With an impressive record of growth to date, our client is a major international pharmaceutical company with a reputation for innovation and development.

Two opportunities have arisen to provide a key divisional information service to senior managers. The first role is involved within the fast moving development area where the emphasis is on communication with the non-financial manager. The second role centres around the finance and administration area with emphasis on the planning aspects.

In each role your responsibilities are challenging, providing you with exceptionally good experience in order to progress. In addition to responsibility for budgets, periodic management reports, forecasting and planning, you will have involvement in investigations and 'one off' project assignments, with exposure to other company areas.

Progression from these roles is flexible and could be into Marketing, Production, R&D, or Group Finance.

The ideal candidate will be a newly or recently Qualified CIMA/ACA/ACCA aged under 30 who is both computer literate and technically competent. You must have the ability to work independently supervising a member of staff and you will view yourself as a businessperson.

Interested applicants should telephone Howard Lancet on 01-250 3033 or write to him enclosing a detailed CV at 1 St John's Square, London EC1M 4DF.

business selection

ACCOUNTANCY AND FINANCIAL RECRUITMENT

## Accountancy

The Journal of the Institute of Chartered Accountants in England and Wales

### MANAGING EDITOR

**London, W.C.1      Salary £40,000 p.a.  
plus usual large Company benefits**


The Institute of Chartered Accountants in England & Wales is proposing to appoint a Managing Editor to head its highly successful monthly Journal - an acknowledged leader in its field.

The post is a new appointment, following a review of the senior management structure, and the successful candidate will take full charge of the Journal.

He/She will have a proven track record in editing a quality professional Journal. Commercial experience and the ability to lead a department of 45 are essential. A background in financial publishing would be an advantage.

The Managing Editor will report to the Managing Director of Commercial Operations and will lead the Journal into new markets.

Please send full CV in the first instance to:  
Nicky Tudor, Recruitment Advertising Manager, Paul Whitaker & Associates Ltd.,  
2 Well Lane, Chapel Allerton, Leeds LS7 4PQ.



RECRUITMENT DIVISION

## GROUP FINANCIAL ANALYST

**£28-30,000  
City**

Our Client is a market leader in its field, marketing a wide range of integrated communications services. Group activity includes cellular communications, telemarketing, paging and personal message handling services. Recently acquired by a major US company, the Group is committed to maintaining current expansion rates both in the UK and Europe. Consequently a high calibre finance professional is required to fill a newly created position.

The responsibilities of this broad commercial role will include the co-ordination of divisional budgets, the monitoring of monthly reports and participation in the production of 5 year plans. There will be extensive liaison with senior non-financial management.

Candidates will be qualified Accountants offering previous financial planning and budgeting experience. A thorough knowledge of Lotus 123 will be essential.

Please apply directly to Jane Prior at Robert Half, Freeport, Water House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 01-546 5657. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists  
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## Finance and Accounting Manager


**Springfield**

Kent Highways Direct Labour Organisation is a civil engineering contractor operating within local government in competition with the private sector. It employs more than 250 people and carries out works of maintenance and construction of highways and bridges. A Finance and Accounting Manager is required to fill this new post and to provide the DLO Manager and his management team with informed, effective advice and support, in the running of a successful and competitive business. The postholder will be a member of the DLO management team.

We are looking for a professional accountant who enjoys challenging work and has a proven track record, commercial acumen, a knowledge of the civil engineering industry and private and public sector financial management systems. The successful applicant will also be expected to take a key role in the decision making process at the highest level.

Salary and benefits will be negotiable and commensurate with the high level of responsibility associated with the job. We can offer a generous relocation package, mortgage subsidy and equity sharing schemes. A lease car scheme is also available.

For an informal discussion please telephone Brian West on Maidstone (0622) 671411 ext 3804. For a job description and application form write to Highways and Transportation Department, Kent County Council, Springfield, Maidstone, Kent, or telephone Brian Carter on Maidstone (0622) 671411 ext 3868. Closing Date 11th August. (AG10804)



Kent County Council  
HIGHWAYS AND TRANSPORTATION

## Finance Director

**Property Development and Investment**

**Sheffield      c. £25-30,000 plus car**

Hallamshire Investments is a recently formed plc dedicated to the regeneration of Sheffield and the surrounding areas. Widely supported and financially backed by both public and private sectors, it is actively engaged in property development and other investment projects which will benefit the community as well as providing a sound return on investment. Several flagship projects will be announced in the coming months and the Chief Executive now wishes to appoint a Finance Director to assist him in his task. The main responsibilities will be the preparation of financial and statutory accounts for the new company, the provision of appropriate management information to the Board, and the management of a comprehensive, P.C.-based, company secretarial and administrative system. Beyond this, there will be a requirement to investigate and manage the financial packages relating to prospective investments, to monitor and review current wholly-owned projects and joint ventures, and to assist with the general management of the business.

Applications are invited from qualified accountants who have experience of providing a comprehensive financial and administrative service to a small but growing company. Knowledge of the property development market, of relevant sources of finance (including grants) and of portfolio management would be advantageous. Well developed inter-personal skills, appropriate to operating at the highest levels within the financial and business community, are essential.

The initial remuneration is expected to be in the range shown above, with a range of additional benefits including a fully expensed 2 litre car.

To apply please send a comprehensive C.V. or request an application form from Ross Monro, Theaker Monro & Newman, Regency Court, 62-66 Deansgate, Manchester, M3 2EN, (061-832 0033) quoting ref. 3614.

Theaker Monro & Newman

RECRUITMENT AND PERSONNEL CONSULTANTS  
MANCHESTER - BIRMINGHAM - LONDON



## PAN AMERICAN WORLD AIRWAYS

### MANAGER, INTERNAL CONTROLS AND ANALYSIS LOCATION: LONDON

We require an experienced financial accountant to join our restructured Field Accounting Department for the Atlantic Division. Reporting to the Division, your key responsibilities will include analysis and reconciliation of balance sheet accounts including bank accounts, perform field reviews to identify areas of exposure and present findings and recommendations to Senior Management for quick resolution, perform special projects and analysis as requested by field management, and management of 4 staff.

You should be a qualified Accountant with several years of experience preferably with a large organization and exposure to US GAAP.

Please apply directly to Victor Hook in our Personnel Department

Personnel Dept.  
Cargo Terminal  
Shoreham Road East  
Heathrow Airport  
Hounslow Middlesex TW6 3RD

صحة من الامل

## FINANCIAL CONTROLLER

**With flair for man-management**


**Leeds c. £33K**  
**Age 28-35 + benefits + car**

ASDA Stores - currently achieving a turnover in excess of £2.7 billion through 130+ superstores - has pursued a vigorous development programme over the last five years. This has significantly enhanced its profile and profitability, as well as putting it in a strong position for the 1990's. The company has further exciting plans in the pipeline. In response to these increasing demands, the company is implementing structural changes at the Leeds headquarters which have created the need for a Financial Controller within the centralised accounting function.

Reporting directly to the Divisional Director, this important role spans a number of key features. You will take first-line responsibility for financial accounting within the company, focusing in particular on cash management, particularly supplier payments, banking arrangements and other treasury matters. You will also ensure the smooth and effective operation of the key central processing departments covering all aspects of Administration within the company. There will be a major man-management involvement, with over 200 accounting staff. There will be ongoing systems development work and a constant and varied stream of other demands of your professional skills.

To succeed in this fast-moving environment you will be a graduate in a financial discipline, qualified accountant or MBA who is technically strong and highly communicative. Commercially astute, you will be able to react quickly and effectively to situations as they arise. There is scope here to make a major contribution in this role, as well as considerable potential to take advantage later of the very attractive prospects which the Group offers.

Please apply to Lawrence Barnett or Melinda Hughes at our Leeds Office. Ref. ID 170



**ASB RECRUITMENT LTD**  
A Division of BSB Barnett Plintage Plc

Quebec House, Quebec Street  
Leeds LS1 2HA  
Tel: 0532-446611 Fax: 0532-446140

Also at: Birmingham, Liverpool, Manchester, Nottingham and Swindon

### University of London: The London School of Economics and Political Science

#### LECTURESHIPS IN ACCOUNTING AND FINANCE

Applications are invited for one lectureship in the Department of Accounting and Finance, commencing at any time from the 1 October 1989, at a date to be agreed. A one year temporary lectureship is also available from October 1989, which may be held on a visiting basis.

Preference may be given to those with interests in financial accounting or finance broadly defined. Applications will be welcome from those willing to develop interests in the above areas. Applications will also be welcome from strong candidates, whatever the area of interest.

Candidates should possess a good degree in a relevant area and /or professional accounting qualifications.

It is expected that interviews will be held in September.

Appointment will be at an appropriate point of the Grade A or Grade B salary scale for lecturers £10,458-£15,372 or £16,014-£20,468 plus £1650 London Allowance a year. In assessing the starting salary consideration will be given to qualifications, age and experience.

Applications forms and further particulars are available on receipt of a stamped, addressed envelope from the Administrative Officer, Room H515, The London School of Economics, Houghton Street, London WC2A 2AE. Closing date for applications: 18 August 1989.

An equal opportunities employer

## Financial Controller

**London**

### Package of £40K + Executive Car

Our client is a well established and highly profitable retail division (t/o £200m) within a major UK plc.

The Financial Controller will have total responsibility for all aspects of financial accounting supported by a department of 50 staff. In addition, the job holder will make a significant contribution to the further development of highly sophisticated financial reporting systems.

Candidates should be graduate accountants, age indicator 27-33, with good inter-personal and management skills together with commercial awareness. It is essential that candidates have the personal qualities to succeed and progress within the Group where career progression is not confined to the financial area.

The attractive remuneration package includes a significant bonus and excellent fringe benefits.

Please telephone or write enclosing full curriculum vitae quoting ref: 336 to:  
Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 01-839 4573



**Cartwright Hopkins**  
FINANCIAL SELECTION AND SEARCH

## Financial Controller

**West Midlands to £35,000 package**

Our client is a major force in the financial services sector and has enjoyed steady and substantial growth. Exciting new developments have taken effect and further diversifications are planned.

This has created an exciting new opportunity for a person with drive, determination and enthusiasm to make his or her mark.

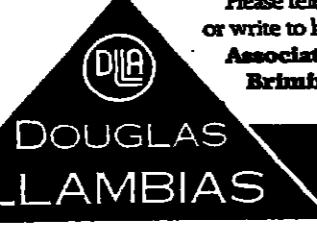
- ▲ To manage a young finance team in excess of 25.
- ▲ Provide effective management information for long term strategy and planning.
- ▲ Provide all financial and management periodic reports.
- ▲ To monitor, review and enhance sophisticated computer systems.

Candidates should be

- ▲ Qualified Accountants
- ▲ Aged 30-45
- ▲ Computer literate
- ▲ Effective man-managers
- ▲ Good Communicators
- ▲ Able to assume further responsibility

The company offer long term prospects and a substantial salary and benefits package reflecting the seniority of the position.

Please telephone Martin Lawley MECI on 021 233 4431 or write to him with a copy of your CV to Douglas Llamblas Associates, Cavendish House, 39 Waterloo Street, Birmingham B2 5PP.



**DOUGLAS LLAMBLAS**

### APPOINTMENTS ADVERTISING

For further information call 01-873 3000

**Candida Raymond** ext 3351

**Deirdre McCarthy** ext 4177

**Paul Maravaglia** ext 4676

**Elizabeth Rowan** ext 3456

**Patrick Williams** ext 3884

## Highly Visible Opportunity within Acquisitive Plc

### CORPORATE FINANCE MANAGER

**Age 28-32 to £35,000 + Bonus + Car**

Cadbury Schweppes plc is the largest British-owned confectionery and soft drinks company - a major international group with companies in almost 50 countries and products sold in over 100 markets. With a turnover in excess of £2,000 million, the company has a commitment to grow through the strengthening of its brands, and through synergistic acquisitions.

As a result of an internal promotion the company now seeks to recruit a Corporate Finance Manager, who will be based at the company's London Head Office.

Reporting to the Head of Corporate Finance, your responsibility will be to make recommendations to the Group Finance Director, other Executive Directors, the Group Development Director and the Director of Treasury in respect of the following:

- ▲ Potential acquisitions, joint ventures and divestments.
- ▲ Strategic options identified in the Group planning process.
- ▲ Major capital and development projects.


▲ Potential issues of equity or debt finance and listings and ratings thereof.

You in turn will be a graduate, Chartered Accountant, likely to be currently in the corporate finance department of a leading professional practice or merchant bank, who has planning, acquisitions and disposals experience.

In addition you will possess:

- ▲ A high level of numeracy.
- ▲ Strong analytical skills, and competence in financial modelling techniques.
- ▲ A strong presence, able to establish credibility quickly, and inspire confidence.
- ▲ An international outlook and flexibility to travel as necessary.

Interested individuals should write, enclosing a current resume together with salary details to Peter Finnemiger, Director, at FMS, 14 Cork Street, London W1X 1PP (Tel: 01-491 3431).



**FMS**  
Search and Selection Specialists  
for  
Financial Management

## AUDITOR


### CITY c. £30,000 + CAR

The London International Financial Futures Exchange has grown swiftly to establish itself as a major European marketplace for the trading of financial futures and options contracts.

Continuing expansion has created a need to appoint a qualified accountant with audit experience to set up and lead an audit department. Responsibilities will include the internal audit of LIFFE's financial administration and an external audit function which will involve some overseas travel. The position will also entail contract reviews, participation in general policy and procedural development, and continuous monitoring and enhancement of organisation and methods.

Salary will be backed by the benefits expected of a major international financial institution.

Please apply with full cv to Helen Jenkins, Personnel Manager, LIFFE, The Royal Exchange, London EC3V 3PL.



**LIFFE**  
The London International Financial Futures Exchange

## Financial Accountant

### International Merchant Bank


**City Package c £30,000**

This Merchant Banking subsidiary of one of the UK's largest international banking groups provides a full range of corporate advisory and related trading activities worldwide. Resulting from a secondment overseas, an excellent career opportunity has arisen, to join this fresh and challenging Head Office environment.

Reporting to the Financial Controller you will assume responsibility for Group Consolidation activities, budgeting production of management information, statutory accounting and associated taxation matters. The successful candidate will be a finalist/recently qualified ACA who has the ability and motivation to make a vital contribution to the management team. Applicants should be able to demonstrate professional expertise and impressive interpersonal skills. PC literacy is essential.

An attractive basic salary enhanced by profit share and related financial services benefits are offered. Future salary and career progression will be based on personal performance.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, B.E. Boylan, Accountancy Division, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 01-734 6852, Fax: 01-734 3738, quoting Ref: K18011/FT.



**Hoggett Bowers**  
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A Member of Blue Arrow plc

## Treasury Accountant

**c.£27,000 + Car**

### Northern Home Counties


This is an outstanding opportunity for an ambitious accountant to gain Corporate Treasury experience in a very successful Emulti million consumer product company.

The position, reporting to the Treasurer, requires a creative individual with the enthusiasm and initiative to handle a wide variety of treasury, taxation and associated issues which arise out of the Company's wide ranging activities, its funding and tax management requirements and its relations with major overseas affiliates. The work is non-routine with a high profile both inside and outside the Group. Where appropriate, formal training will be provided.

Applicants should be graduate chartered accountants, either in the profession or a first job in industry. An essential requirement is the confidence and presence to deal effectively with bankers and other external professionals. The position is regarded as an entry point into the Group which is a £multi billion European multinational. Future prospects will not be confined to Treasury and include opportunities for overseas financial management experience.

Please apply in confidence quoting Ref L415 to:

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805



**Mason & Nurse**  
Selection & Search

## Accountant

### Electronics Manufacturing


**Surrey Up to £25,000 plus car**

Our client is a specialist consumer electronics manufacturer located in Surrey but operating world-wide. It is one of the international leaders in the new and revolutionary field of mobile telecommunications.

Manufacturing is almost wholly automated and manufacturing management information systems are heavily computerised. However the company's expansion is taking place in a strongly competitive field and cost control will remain paramount. The accountant will be expected to develop the function by establishing stock control and valuation procedures at all production stages, improve the product costing systems, establish new parameters for variances in machine and manpower efficiency and prepare revenue and capital budgets for the factory.

Candidates must have accounting experience including product costings, stock control, WLE control, budgetary control and be able to work in a rapidly moving product and schedule change environment. A professional qualification is expected as is an excellent grasp of data processing applied to finance and manufacturing. The position reports to the Group Accountant.

Salary is in the range indicated, depending upon experience, plus car and other benefits. Please apply with a full curriculum vitae and salary history to:



**HODGSON IMPEY**  
Berry Fuller (Ref 069),  
Director,  
HODGSON IMPEY  
SEARCH & SELECTION LIMITED,  
50 Pall Mall, London SW1Y 5SQ.

## Financial Controller

### Electronics Industry South East, c £35,000 Significant Bonus, Car

This highly visible role is with an extremely successful division of a major electronics PLC. The division has an impressive track record of achievement and expects to grow significantly within the next year both organically and by acquisition.

Reporting to the Managing Director, responsibility will be to provide at senior management level financial input into major decision and policy making as well as the day to day financial management of the division.

Candidates aged 30-45 must be qualified and be ambitious, high calibre professionals who have successfully held a financial management position in either the electronics/telecommunication or consumer durables industries.

The environment is dynamic, fast moving and particularly challenging where only the highest standards will be acceptable. Relocation will be paid.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, Fax: 01-734 3738, quoting Ref: H13086/FT.



**Hoggett Bowers**  
BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR  
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## GROUP ACCOUNTANT

**WEST SUSSEX c. £30,000 + CAR**

Oakley is a substantial and expanding group of private companies based in Chichester. The group has interests in leisure, distribution and commercial property and wishes to appoint a qualified accountant to fill the position of Group Accountant.

Applicants must have a good working knowledge of computerised accounting systems and be able to motivate a small team of accounting staff. The position will carry with it the responsibility for the day to day running of the accounts department and the preparation of periodic management accounts, group accounts, cash forecasts and other financial data. The successful candidate is likely to be a qualified Chartered Accountant who can work closely with executive colleagues in a constructive and supportive manner and the one who would like to make the group accounting function their own.

An attractive remuneration package is offered including a salary negotiable around £30,000, a company car, non contributory pension and other benefits.

Please apply in the first instance, enclosing a detailed C.V., to the Managing Director, Oakley Investments Limited, City Gates, 2/4 Southgate, Chichester, West Sussex PO19 2DJ

# Finance Systems Manager

Northern Home Counties

c.£30K + 2L car + share options

Our client is an autonomous division of a major blue chip British Group. Already leading their market sector, they are enjoying phenomenal growth and now require a talented Finance Systems Manager to strengthen their team.

In this newly created post you will report to the Financial Controller and will have responsibility for identification and implementation of systems strategies and developments for the improvement of financial management reporting/information/processing and central systems. In addition you will co-ordinate the operation and maintenance of all Finance Computer Systems.

Probably in your late 20's to early 30's you will be a Graduate Accountant (possibly 'big six' trained) with a record of achievement in the design and practical implementation of financial systems within a large commercial organisation.

Essential pre-requisites for the job include a clear aptitude for systems, the ability to think strategically and the capacity to

meet deadlines coupled with good management and communication skills.

The attractive remuneration package includes a fully expensed 2L car, share options, good pension scheme, health cover etc. Relocation assistance is also available where appropriate. Future career progression is excellent and is directly linked to performance.

If you have the necessary attributes and ambition to succeed in this challenging position, please send your career details to Dick Degenhart or Vinit Vodi quoting ref no. FSM 907 at Dick Degenhart & Partners Limited, Management Search & Selection, Swan Centre, Fishers Lane, London W4 1RX.

Tel: 01-996 1331 (daytime)  
01-994 2157 or 01-961 8619 (evenings/weekends)  
Fax: 01-994 9288 (24 hours)

## ASSISTANT CORPORATE TAXATION MANAGER

BEDFORD  
£25 - £30K +  
BONUS + CAR

## EXPERIENCE THE CHALLENGE OF DIVERSITY AND DEVELOPMENT

NFC is the UK's biggest and most diverse freight transport, storage and distribution company with interests in property and travel. With a worldwide revenue in excess of £1,200m and a recent introduction onto the Stock Exchange, the sheer size, scale and success of the Group provides a considerable career challenge.

In this climate of sustained growth we now seek an Assistant Corporate Taxation Manager to help oversee and manage the Group's taxation affairs. A key member of an expanding team, there will be a clear brief to mitigate tax payments and the charge against Group profits.

In addition to helping each company develop the most tax-efficient operational methods, you will negotiate the corporate tax return for each company direct with HM Inspector of Taxes and help evaluate the tax effects of projects, acquisitions, and disposals. Maintaining a keen awareness of tax developments and contributing to group tax planning will also be important.

The position provides an excellent career platform for a qualified accountant, ATII, or Tax Inspector with at least 3 years' experience of corporate taxation gained in an accountancy environment or industry. Knowledge and experience of VAT law and practices will be an advantage and should be complemented by strong negotiation and communication skills.

In return we offer an attractive salary together with a highly competitive benefits package including a profit related bonus (worth up to 30% of salary) together with profit sharing scheme and relocation assistance where necessary. To apply please write with full CV to Laura Adams, NFC plc, The Marston Centre, 45 St. Peter's Street, Bedford MK40 2UB. Alternatively telephone our Personnel Department on (0234) 272222 for an application form.



## FINANCE DIRECTOR

Expanding niche market - construction industry

Northern Based

c.£30k + bonus + options + car

Our client, part of a substantial plc, is one of the UK's leading developers specialising in inner-city and dockland regeneration schemes. With several £ multi-million contracts currently underway, involving both private and public sector partners, future prospects are very exciting. This new board appointment is viewed as critical to the next stage of the company's development on a national scale.

The position will demand a high degree of both technical and commercial skill. You will not only assume total financial control of existing contracts, ensuring that every opportunity is taken for enhancing profit potential, but also be instrumental in on-going business development. This will involve assisting in presentations and negotiations - particularly for attracting government and Local Authority support, and liaising with regional directors to ensure the completion of contracts within budgetary constraints.

A qualified accountant, ideally but not necessarily from a construction/contracting background, you will be familiar with financial modelling techniques, and be adept at analysing financial and legal data to support effective decision-making. A confident and credible presence, and a tough but diplomatic personal style will also ensure you succeed in this demanding, high-profile role.

Please contact Melinda Hughes at our Leeds office on 0532-446611 or Dudley Harrop at our Manchester office on 061-834 0618 quoting ref no. LD169



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## APPOINTMENTS ADVERTISING

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## Covent Garden International Travel

## INTERBRAND

£35,000 neg + car + benefits

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## BRAND VALUATION

Interbrand Group plc is a specialist international branding consultancy offering a range of brand-related services. An internal promotion has created a vacancy for a Director of our flourishing Brand Valuation division responsible for brand valuation activities worldwide.

Candidates should have a strong financial background, be aged 30 to 35 and have experience in sales and marketing. Exposure to the consumer goods sector will be a significant advantage. Candidates must be confident, dynamic and self-motivated, willing to participate in a thriving and creative environment. Excellent communication skills together with the ability to meet strict client deadlines are essential.

For further information please write, enclosing a Curriculum Vitae and self appraisal narrative to Paul Stobart, Managing Director, Interbrand, 40 Long Acre, Covent Garden, London WC2E 9JT

## COMPANY ACCOUNTANT

SOUTH BUCKS c.£20,000 + CAR

Donny U.K. Ltd the UK distributor for one of the World's leading sporting goods manufacturers seek a company accountant to be responsible for their complete financial function.

Reporting to the Managing Director the position encompasses control of statutory and management accounts, credit control and treasury functions as well as a full range of general administrative responsibilities.

The ideal candidate whilst not necessarily fully qualified, will have made some progression towards a recognised accounting qualification.

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## COMPANY ANNOUNCEMENTS

### INTERNATIONAL PUBLIC BID BAYOVAR PROJECT

According to schedule, the reception of the proposals for pre-qualification took place on Monday July 3rd., 1989.

The following firms submitted their bids:

- George Wimpey International Ltd. (England)
- Ing. Civiles Asociados S.A. de C.V. (Mexico)
- Condux S.A. de C.V. (Mexico)

The last two above mentioned companies have presented their bids in association with Peruvian construction companies.

This project illustrates the investment possibilities which Peru offers for the development of the great variety of natural resources which are found on its territory. In the specific case of this project, the same is located in a preferential site of the Pacific Basin which constitutes an access to its natural market formed by the countries of this area. In this sense MINPECO S.A., a Peruvian company engaged in the trading of mining products and who support this project, has made contact with consumers of the products and has concluded sales with New Zealand and Chile, taking advantage of the production of the pilot plant which is located in this field.

The initial results of this first stage of the process of the International Public Bid for the Bayovar Project show that Peru is in a position to offer, to the International Financial market, promising alternatives for the exploitation of natural resources, particularly in that where mining/metalurgy fields are concerned.

## LEGAL NOTICES

TO ALL HOLDERS OF PENGO FINANCE, N.V. CLASS A AND CLASS B NON-INTEREST BEARING CONVERTIBLE SENIOR SUBORDINATED GUARANTEED DEBENTURES 1991 AND PENGO FINANCE, N.V. 5% PERCENT CONVERTIBLE SUBORDINATED GUARANTEED DEBENTURES 1995 (COLLECTIVELY THE "DEBENTURES").

UNITED STATES BANKRUPTCY COURT  
NORTHERN DISTRICT OF TEXAS  
FORT WORTH DIVISION

IN RE  
PENGO INDUSTRIES, INC. } CASE NO. 488-41303-MT-11  
Debtor. } CHAPTER 11

NOTICE OF ORDER APPROVING DISCLOSURE STATEMENT AND PLAN OF REORGANIZATION

REJECTING PENGO INDUSTRIES, INC. PLAN OF REORGANIZATION. The Bankruptcy Court for the Northern District of Texas, Fort Worth Division, has entered an Order on July 20, 1989, approving a Disclosure Statement under Chapter 11 of the Bankruptcy Code that was filed by Pengo Industries, Inc. ("Pengo") on May 26, 1989, as modified, relating to the Pengo Plan of Reorganization ("Plan") of even date, as modified. The Plan along with the Disclosure Statement, is presently being transmitted to all creditors and interest holders for their acceptance or rejection of the Plan. This notice is to serve as information pertaining to the Plan voting process for holders of the Debentures.

1. DESCRIPTION OF THE PLAN: The Plan provides that holders of Debentures will be treated as creditors in Class 5, which class includes the majority of unsecured creditors. Debenture holders are included in Class 5 on the basis of Pengo's guarantee of the Debentures. Based on the amount of their respective claims, Creditors in Class 5 will receive a pro rata share of a total of \$1,000,000 in cash and 203,504 shares of New Common Stock to be issued by the reorganized Pengo. Subordination provisions of the respective indentures covering the Debentures will not be recognized in distribution under the Plan. If the Plan is confirmed by the Bankruptcy Court, 11 of the Debenture holders (holder as the Pengo guarantee) or against 90 votes is made in respect to the Plan. The Plan requires that a Debenture holder without the Debenture(s) to the indenture trustees for the respective issues on or before one (1) year from the Effective Date, as defined in the Plan, for any distributions to be made under the Plan.

2. OBTAINING A BALLOT AND VOTING: Information may be obtained by contacting counsel for the Pengo or by contacting counsel for the indenture trustees of the Debentures as follows:  
9% Percent Debenture: Roger A. Ferriss, Esq., Edward L. Rothberg, Esq., 600 Wilshire Boulevard, Los Angeles, CA 90017 (213) 624-3300  
5% Percent Debenture: Counsel for Chemical Bank, 100 Nassau Street, New York, NY 10038 (212) 512-2000

3. BALLOTS MUST BE RETURNED TO THE COUNSEL FOR PENGO BY NO LATER THAN 3:00 P.M., Dallas time, on August 29, 1989. A COPY OF THE DISCLOSURE STATEMENT WHICH THE BALLOT IS CAST MUST BE ATTACHED TO EACH RESPECTIVE BALLOT IN ORDER FOR THE BALLOT TO BE VALID.

Debenture holders wishing to object to the confirmation of the Plan may do so by filing a written objection by 3:00 P.M., Dallas time, August 23, 1989 with the Clerk of the Bankruptcy Court, 301 U.S. Courthouse, 10th and Lamar Sts., Fort Worth, Texas 76102 with a copy in contact for Pengo.

4. INFORMATION: Information may be obtained by contacting counsel for the Pengo or by contacting counsel for the indenture trustees of the Debentures as follows:  
9% Percent Debenture: Roger A. Ferriss, Esq., Edward L. Rothberg, Esq., 600 Wilshire Boulevard, Los Angeles, CA 90017 (213) 624-3300  
5% Percent Debenture: Counsel for Chemical Bank, 100 Nassau Street, New York, NY 10038 (212) 512-2000

BY ORDER OF THE COURT  
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UNITED STATES BANKRUPTCY JUDGE

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Thursday July 27 1989

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## INSIDE

### Drug companies' union finalised

The tortuous path to marriage finally ended happily yesterday for drug companies Smith-Kline Beecham of the US and Beecham of the UK. The union went into effect after it was formally approved by Smith-Kline shareholders. Page 23

### Tinge of nostalgia

Brussels stockbroker Patrick de Bellefroid (left) speaks of the exciting days of the takeover battle for Société Générale de Belgique with a tinge of nostalgia. He is no hidebound traditionalist, however, and is concerned that the affair left the Belgian bourse badly damaged, with a reputation for having no proper rules. So he welcomes new measures to regulate the financial markets - even though they involve challenging the stockbrokers' monopoly. Page 40

### NZ Steels' ride on the roller-coaster continues

A turbulent ownership period for New Zealand Steel, the country's only integrated steelmaker, took a fresh turn when a consortium led by BHP of Australia agreed to pay NZ\$323m (\$185.6m) for the mill. NZ Steel is being sold by receivers of the failed Equiticorp investment group. Lending to Equiticorp and other entrepreneurs was the prime cause of a recent slide into loss by Bank of New Zealand. The annual meeting was told that the incoming board would have to decide whether to increase provisions on corporate loans to Australia, where the economy was worsening. Page 21

### X-ray group beams up record

Hatslund Nycomed, Norway's second largest publicly-quoted company, which is best known for its X-ray contrast media, has posted a 45 per cent increase in first-half pre-tax profits to a record Nkr511m (\$73.4m). Hatslund's strong recent growth has been due largely to the success of Omnipaque, a non-ionic contrast medium for enhancing X-ray pictures which is the backbone of the company's imaging division. Page 18

### Model for the future

London's International Stock Exchange, which uses a market-maker, quote-driven system, should provide the model for a broader European equities exchange on which the shares of the largest companies are traded, exchange chairman Mr Andrew Hugh Smith said. Page 23

### Transformation in the Arctic

Twenty years ago the Red Dog Mine in Alaska's Arctic Circle was just a distant, uncharted prospect. Now it is the world's largest zinc and lead mine. Andrew Fisher reports on how its development has helped transform Cominco, the Canadian company that operates it. Page 28

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Ribose	678 + 10	Al Lippin	618 + 8
Hochel	740 + 10	Comptel	1560 + 20
Lafayette	888 + 9	Perier	1835 + 50
Thalheimer	1025 + 25	Tandberg	3840 + 10
Volvo	447.5 + 7.5	Stahl-Gen	650 - 12
Vig	332 - 3	Sto	682 - 10
NEW YORK (\$)		TOKYO (Yen)	
Comins Engrs	59 1/4 + 1 1/2	Kyocera	1090 + 100
Exchange Banc	21 3/4 + 4	Telegraph	1560 + 130
UAI	147 1/4 + 2 1/4	Oyashiki	1740 + 130
Wall Disney	108 1/2 + 4 1/4	Pellic	108 - 6
Pollic	1080 - 20	Jaguar	885 - 6
Compaq Comp	86 - 1 1/2	Law & Dowr	370 - 6
Cray Research	41 1/2 + 2	Lynette Cray	222 - 6
		Sto. & New	360 - 6

New York prices as at 12.30pm.

LONDON (Pence)		Values	
Shell	421 + 7	WPP Grp	652 + 20
Dunlop	900 + 58	Yale & Votr	345 + 10
Essex	175 + 14	Pellic	108 - 6
Lucas Inds	685 + 14	Jaguar	885 - 6
Myson Grp	225 + 10	Law & Dowr	370 - 6
Parfield Sp.	452 + 10	Lynette Cray	222 - 6
Revel	381 + 14	Sto. & New	360 - 6
Rough	657 + 12		
Ryan Technol	62 + 2		

## ABN to buy US bank group for \$420m

By David Brown in Amsterdam

ALGEMENE BANK Nederland (ABN), the Netherlands' leading bank, yesterday announced plans to acquire Exchange Bancorp, the Chicago-based bank holding company, in a cash deal valued at \$420m.

The takeover, ABN's biggest, marks a further step in its expansion strategy in the US. It will boost its total US operations by 30 per cent to \$1.8bn, and build its presence in middle-market banking.

However, the deal will have little immediate impact on the overall geographical spread of its Ft 170bn (\$79.5bn) balance sheet total, which is still split roughly one-third abroad, one-third at home and one-third interbank.

ABN has agreed to pay \$24 per share for the outstanding stock, a 35 per cent premium over the current share price.

The deal has been unanimously approved by the Exchange Bancorp board, which has advised ABN that a majority of the company's shares will be sold to ABN at this price.

The agreement is subject to shareholder approval, but ABN is convinced this will be forthcoming before the end of the year and that a public tender offer will not be necessary. It has an option to buy an interim shareholding of between 25 and 50 per cent.

Exchange Bancorp, listed on the Nasdaq over-the-counter exchange, had a balance sheet total of \$2.9bn, and reported net

earnings of \$28m in the first half of 1989. It consists of four banks, the biggest of which is the Exchange National Bank of Chicago.

Its client base is in the small- and medium-sized business market and in private banking. ABN plans to merge Exchange Bancorp's operations, which include 12 branches in the Chicago area, with those of its US subsidiary La Salle National. The resulting company will have a balance sheet total of \$6bn and 28 branches.

Mr P.J. Kalff, a member of ABN's managing board, said the deal would be financed through a private placement of preferred shares by La Salle National this year.

ABN's US network includes branch offices in 10 states and mainly concentrates on corporate and investment banking and, to a lesser extent, capital markets. The group has been looking for a further US acquisition for several years.

"We see the small and medium-sized business market, and private banking, as an important and very profitable complement to our present US profile," Mr Kalff said. Although the pace of US banking deregulation has been slower than expected, "the market in the Chicago area alone is as big as that of the Netherlands."

He added that this deal should be concluded by the year-end, taking effect at the start of 1990, but warned that regulatory approvals in the US could delay the procedure by several months.

ABN's cautious expansion in the US stands in marked contrast to the expansion plans of its slightly smaller Dutch rival Amsterdam-Rotterdam Bank. In early 1988, Amro began to focus on positioning itself for the post-1992 Europe, and announced long-term plans for an eventual merger with Générale Bank of Belgium.

ABN says it is satisfied with its position in the European market, but would not rule out further US acquisitions. However, tough Dutch capital ratio requirements form a "natural brake" on big acquisitions by ABN in the medium-term.

## Hypo-Bank takes 50% stake in UK fund manager

By Nikki Tait in London

WEST GERMANY'S fifth largest bank, Bayerische Hypothek- und Wechsel-Bank (Hypo-Bank), is taking a 50 per cent interest in Foreign & Colonial Management, the City-based fund management group which runs five investment trusts and a variety of other funds, together totalling nearly £3bn (\$4.8bn).

This is the latest in a series of link-ups between continental banks and UK fund management groups. Dresdner Bank, Germany's second largest bank, acquired a controlling interest in Thornton Management last year; in February, Bank in Leichtenstein made a recommended offer for GT Management; and two months later Société Générale took over Touche Renaut.

As in the previous deals, the two companies stress the benefits of combining the bank's distribution network with UK fund management skills. Hypo says it wants to increase its range of investment products, while FCM says it gains access to a large international customer base.

There are immediate plans for Hypo to market a new range of fixed income and equity mutual funds in Germany, with FCM providing investment management experience.

Unlike the three previous marriages, however, Hypo-Bank is not taking a controlling interest in FCM. Instead it is buying a 50 per cent stake in the unquoted fund management business for £17.5m.

At present, FCM is wholly owned by the five investment trusts which it manages - the largest single shareholder being the £925m Flagship Foreign & Colonial Investment Trust, which has a 61 per cent holding. The bulk of Hypo's stake is coming from these trusts, and they will receive an aggregate £14.7m from Hypo. Hypo is also subscribing for new shares, at a cost of £2m, and buying, for £800,000, some additional shares from directors following their exercise of certain options.

After the deal, the other 50 per cent of FCM will remain with the five trusts, with their respective holdings effectively halved. If any of the trusts is taken over, the others have a pre-emptive right to buy out its holding in the fund management group.

The consideration received by the trusts works out at £13 per FCM share, against the £4.64-a-share book value in their latest accounts. Yesterday, shares in most of the trusts edged a few pence higher. Lex, Page 16; Background, Page 24

## Alan Sugar stumbles and slips a disk

Terry Dodsworth on computer producer Amstrad

Mr Alan Sugar, chairman of Amstrad, the UK consumer electronics group, has had a tough year.

For the best part of the last 12 months he has been tussling with a disaster-prone launch of the company's latest personal computer range. In the same period, the long-running consumer boom which has buoyed up sales of Amstrad's video and audio electronics range has begun to stall. Turnover has hit a plateau, and profits gone sharply into reverse. And to cap it all, shares in the company, in which he still holds a 46 per cent stake, have plunged to a third of their high point in 1988.

The extent of the problems buffeting the company were underscored earlier this week by the decision to recall 7,000 units of the recently-launched computers. Mr Sugar, characteristically blunt, says the move is being treated unfairly by the financial markets - "when other people withdraw something, no-one notices, but when Amstrad does it the whole bloody world collapses". Nevertheless, it has directed a painful spotlight on the weaknesses in Amstrad that have increasingly preoccupied investors this year.

These questions centre on the group's attempt to move on to the high ground of the personal computer market by attacking the sophisticated business market. This strategy was one that was taking Amstrad into direct head-to-head combat with International Business Machines, the pace-setter in the computer industry, and fast-expanding international manufacturers of clones. Amstrad at that time had moved aggressively into Western Europe, built up sales rapidly in several countries, and was ripping at the heels of bigger European electronics groups.

The recalls demonstrate that this strategy has misfired. The new range of personal computers has run into a series of design problems, culminating in the failure of a vital Amstrad-designed chip in the hard disk controller unit that will have to be replaced.

This has generated a high degree of scepticism over the company's ability to serve the broad corporate - as opposed to home - computer market. "Amstrad is just not the sort of company that can sell systems to corporate users," says Mr John Lettice, editor of *Micro*, the computer trade journal.

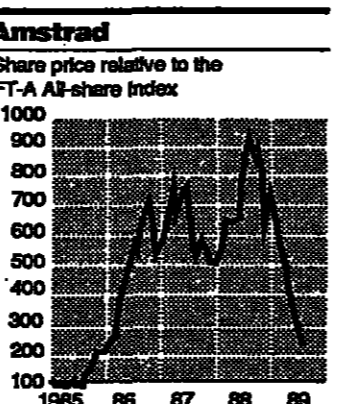
Mr Lettice's point about systems lies at the heart of the debate about Amstrad's future, since it underlines the conviction in the computer industry that producers now have to offer something more than a cheap machine to sit on a desk.

An effective systems producer is a company that can go into a user organisation and set up a network of computers with all the software and cabling required to perform a tailor-made task. This requires strong, well-staffed dealer organisations, maintenance support, back-up from head office, and a specialist design operation which produces false products.

Mr Lettice believes that after the redesign and re-fit, Amstrad will find plenty of sales for the PC2286 and PC2286 products - particularly at the new low prices the company will be offering in September. But the machines will be destined, he thinks, for the low end of the PC market.

This is a view that has also gathered force in the stock market, where analysts have been taking an increasingly gloomy view of the company's profits outlook. Among the factors in this assessment are:

- The failure to achieve a successful launch of the new computers, announced last autumn, has meant a steady build-up of stocks and work in progress.
- Amstrad has had to finance this inventory, with the result that about £115m (\$184m) of net cash has seeped out of the balance sheet in the last year. Some analysts believe that the company may have ended its last financial year in June with net debt of about £35m - a figure that would mean substantial financing costs in the current year and thus another dent in profits.
- At the same time, the group has had to take on additional stocks in Western Europe, where it has bought up its dealerships to establish better control over the sales operations.
- The company is now highly dependent on personal computers, so problems in this division have a disproportionate impact on profits.
- Efforts to balance the PC operations with new products in other areas will take time. Amstrad is expected to move into the fax machine market this year, as well as launching a



Alan Sugar: having to redesign his new PC2286 machine

## UK bosses worried by BAT bid

By John Hunt and Nikki Tait

THE CONFEDERATION of British Industry is to tell the UK Government that the £13bn (\$21bn) bid by Hoylake for BAT Industries, the UK's third largest company, may affect the British national interest and that there is a *prima facie* case for referring it to the Monopolies and Mergers Commission, the UK takeover watchdog.

Mr John Banham, director general of the CBI, is seeking a meeting with Mr Nicholas Ridley, the new Trade and Industry Secretary, to emphasise his members' worries over the offer. Hoylake is the bid vehicle for a consortium headed by British businessman Sir James Goldsmith.

A list of six points of concern was agreed at a meeting of the CBI's governing council in London yesterday.

Basically, the CBI argument is that the bid, the largest seen in the UK, is so big that it would have adverse repercussions on the economy. "One bid of this size could buy control of very close to 25 per cent of our nation's manufactured exports," said Mr Banham.

Concern was expressed about the scale of debt that would result from the leveraged nature of the bid and the use of "junk bonds" to finance it. Mr Banham argued that this raises questions about national importance that they could not be left to the financial markets and could only be answered by a referral to the MMC.

He asked whether it was right to introduce a takeover technique that could lead to significant extra amounts of corporate debt just because the financial markets found it difficult to value diversified companies. Such an introduction might endanger subsequent investment, he said.

There were also doubts on whether it was in the national interest to have "the 'BAT' stocks on the London stock market in play.

BAT argues that, whilst there are no obvious competition issues raised by the bid, there may well be public interest concerns - and many of its arguments are similar to Mr Banham's. However, BAT is unlikely to make a formal submission to the Office of Fair Trading, which then advises the Secretary of State on whether the bid merits referral, until the Hoylake offer document has been published.

BAT's paper interests, Page 26

## Provisional liquidator for Hooker

By Chris Sherwell in Sydney

A PROVISIONAL liquidator is to be appointed at Hooker Corporation, the Australian property group which has A\$1.9bn (\$1.5bn) in debts, after Tuesday's abrupt termination of a moratorium by its creditor banks.

Its problems resulted from heavy borrowings and large speculative investments in US property, where it also has retaining interests through the R. Altman, Bonwick Teller and other chains. Hooker ran into severe liquidity problems, but failed to act sufficiently quickly.

The fate of Hooker is seen widely as a pointer to the troubles facing several of Australia's highly-gearred property-based groups under the present regime of high interest rates and weakening asset values.

The announcement by the group's board came at the end of a day in which Hooker shares slithered 12 cents on the Australian stock exchange, to finish at 26 cents. At one stage they were as low as 18 cents. Earlier this year they stood at A\$2.15.

The proposed appointment of Mr John Harkness of Peat Marwick Hungerford as provisional liquidator is designed to resolve the group's impasse with a total of 45 banks, most of which are unsecured lenders under negative pledge lending arrangements.

Earlier this month, after intense negotiations, the banks - led by Westpac and Commonwealth Bank - granted a four-month moratorium, during which Hooker was to implement an "orderly sales programme" to reduce its debts to more manageable levels.

According to Mr George Harscu, who was forced to stand down as chief executive but remained chairman, one of the moratorium's provisions was that the banks would provide bridging finance to enable the group to continue trading while the asset sales were arranged.

That finance, estimated at A\$55m, never materialised, and

on Tuesday the banks terminated the moratorium.

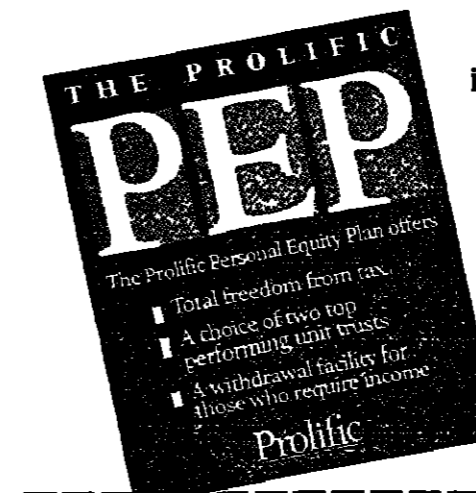
According to some accounts, this was because Mr Harscu was refusing to make way for someone with the banks' full confidence. The original arrangement was for a new chief executive to be appointed, but that did not happen.

The company appointed a financial adviser, Mr Richard Grellman, of Peat Marwick Hungerford, in June. He said Hooker Corporation, based on Hooker 31 book values, had total assets of A\$2.4bn and liabilities of A\$1.9bn.

The moratorium was designed to stave off liquidation, but that too ran into difficulty.

The provisional liquidator will have full power to run the group, disposing of or retaining assets, raising additional funds and re-deploying staff. Hooker said its action had been taken with "deep regret" but added that it would "assist fully in facilitating the change-over of the company's affairs".

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INTERNATIONAL COMPANIES AND FINANCE

**Munich Re expects to maintain its payout**

MUNICH RE, the West German reinsurer, said that it expects to pay an unchanged dividend in 1989/90 of DM10, Reuter reports.

A company statement to shareholders said that earnings for the year ended June 30 were "positive" and that the net profit - which it did not disclose - enabled the company to keep the dividend the same as last year.

"All in all the 1988/89 business year will show satisfactory results. The premium income has increased in the 1988 financial year," the statement said.

Premium income for the 1988 calendar year rose more than five per cent to about DM12.4bn (\$6.6bn) from DM11.7bn the previous year. In the 1987 calendar year premium income fell 1.8 per cent from the previous year.

Munich Re's figures comprise insurance activities on a calendar year basis and non-insurance activities for the 12 months up to June 30.

Re-insurance premium income from fire insurance rose to DM2.5bn from DM2.4bn; automobile insurance rose to DM2.1bn from DM2bn; life insurance premiums rose to DM2bn from DM1.8bn; but liability insurance premiums fell to DM1.5bn from DM1.6bn.

Munich Re's statement said premium income from domestic business was lower than last year, although that from life and motor insurance increased.

However, premium income from foreign business increased from last year, after falling in the previous two years due to the adverse effect of the strong D-Mark. Only foreign liability insurance premiums fell.

Munich Re said partial results from re-insurance business again showed a loss due to claims on natural disasters and large-scale damages. However, the loss was not as bad as last year, the statement said.

Munich Re's final results will be presented at the supervisory board meeting on October 26, and the annual shareholders' meeting is scheduled for December 8.

**Bethlehem Steel resumes dividend despite decline**

By Our Financial Staff

BETHLEHEM STEEL, the US steel group, yesterday reported a fall in second-quarter net profits to \$84.1m or \$1.03 a share from \$150.5m or \$2.05 a share earlier.

The group said, however, that it plans to resume paying its quarterly dividend of 10 cents a share, which had not been paid since the third quarter of 1985.

The dividend is payable Sept 10 to shareholders of record on August 10.

The latest quarter's result included a charge of \$50m for restructuring and reducing of the company's Beth Forge division.

Last year's second quarter figures include a gain of \$7.6m

from repurchase of debt and a charge of \$9m from the disposal of certain equipment.

Net profits after six months amounted to \$148.8m or \$1.81 a share, sharply below last year's corresponding \$235.5m or \$3.32.

In addition to the \$50m Beth Forge charge, the latest six-month profit includes \$55m in charges in the first quarter from the restructuring of the Baltimore Marine division.

The previous year's figure included \$26m in charges for damages and costs resulting from a coal mine fire, adjustments in certain employee benefit liabilities and a loss on disposal of equipment, and \$18m in gains and benefits from an investment tax credit refund

and from debt repurchases. Six-month sales increased to \$2.32bn from last year's corresponding \$2.23bn with the second quarter contributing \$1.43bn against \$1.39bn.

Bethlehem Steel said its order entry declined in the second quarter from strong first-quarter levels as a result of customer inventory adjustments, seasonal factors and an easing of demand from the automotive industry.

The directors said they still believe domestic steel shipments in the second half will decline from first-half levels.

Bethlehem predicts domestic industry shipments of about 81m tons in 1989 compared with 84m tons in 1988.

**Bank Leu registers profits recovery**

By John Wicks in Zurich

FIRST-HALF gross earnings of Bank Leu, Zurich, were "noticeably above" both corresponding 1988 results and targets for the period.

The bank, the smallest of Switzerland's "Big Five," booked improved profits for most operations in the second quarter.

For calendar 1988, net profits had slumped by over 25 per cent to SFr45.7m (\$22m), leading to a cut in dividends, from SFr100 to SFr70 per bearer share, and from SFr20 to SFr14 per registered share and participation certificate.

The fall in earnings was attributed to losses of the bank's New York branch and drops in commission and precious-metals trading income.

The balance-sheet total rose from SFr14.85bn at the end of last year to SFr14.95bn as of mid-1989. It was, however, down 1.8 per cent on the figure for the end of March. This was due largely to a 5.5 per cent decline in the total due from banks to SFr6.93bn.

Loans and advances to clients, however, were up to SFr5.22bn, against SFr4.54bn at end-1987 and SFr5.08bn at end-March 1988.

Clients' deposits fell by 5.2 per cent over the second quarter to SFr7.44bn, owing to interest-related transfers out of savings and deposit accounts. The total was also well below the end-1988 level of SFr7.89bn. The due-to-banks figure continued its growth, rising 3 per cent over the quarter to SFr1.14bn.

Another Zurich bank, Julius Baer, also records a "gratifying result" for the first half, with substantial increases in interest income, commissions and earnings from foreign-exchange trading. However, what the bank calls the "extraordinarily high" securities income of the previous year was not repeated.

Julius Baer's balance sheet rose in the first six months by as much as 18 per cent over the corresponding period of 1988, from SFr3.89bn to SFr4.58bn, with clients' deposits up 21 per cent to SFr2.64bn and the due-to-banks total by 16 per cent to SFr1.25bn.

**Adia turnover soars by 44%**

By John Wicks

ADIA, the world's second-largest temporary employment concern, booked a 44 per cent rise in group turnover for the first half of this year, from SFr1.12bn to SFr1.62bn (\$994m).

In terms of local currencies, the Swiss-based group showed an increase of 32.2 per cent, some two thirds of which resulted from internal growth and one third from acquisitions. Local currency profitability is said to have remained "in proportion to revenue growth."

In calendar 1988, Adia recorded a 27.7 per cent rise in consolidated net profits to SFr56.5m, after an increase in revenues of 22.9 per cent to SFr2.51m.

In February of this year, the Swiss industrialist Mr Werner Rey obtained a substantial interest in Adia when Inspectorate International, in which he has a controlling minority stake, took over the Lausanne holding company Adiainvest.

A company statement says that final profit figures for 1988 will depend on economic development in major markets and the exchange rate situation. However, the directors expect revenues to develop "satisfactorily" in the second half. They also state that recent acquisitions are strengthening the group's position

in "high-quality market segments." Today, Adia has a network of 1,400 branch offices in 20 countries, one of its subsidiaries being the British firm of Alfred Marks.

In 1987, Adia held "exploratory conversations" which could have led to the takeover of the industry leader Manpower, but these were apparently a white knight gesture before Manpower's acquisition

**SWISS COMPANY ROUND-UP**

by Blue Arrow and were soon suspended.

Sika, the Swiss-owned building and chemical concern, reports a 23 per cent rise in first-half group turnover to SFr983m, from SFr393m for the corresponding period of 1988. Profits growth is said to have been "gratifying."

The sales increase is attributed primarily to internal growth, with a contribution of only 4 per cent from new acquisitions and 6.7 per cent from an overall weakening of the Swiss franc in low-inflation countries.

Parent company Sika Finanz, of Basel, expects growth to continue "at a high level" in the second half, which normally

accounts for some 55 per cent of annual sales, adding that it is not yet clear whether any strengthening of the Swiss franc and price increases might lead to a slight deceleration in turnover and profits growth.

EMS-Chemie, the Swiss chemical group, reports strong growth in first-half profits and turnover. Sales rose by 19 per cent from SFr313m to SFr379.4m and the upsurge in business helped to lift operating profits by 32.5 per cent from SFr25.2m to SFr33.4m.

The company expects both sales and profits to show an increase for 1989 as a whole. Last year net profits rose 35 per cent to SFr6m on sales 10 per cent up at SFr51m.

EMS-Chemie increased its dividend for last year, raising the payment per bearer share to SFr55 and to SFr14 per registered share.

The increase in sales so far this year stems mostly from 26 per cent growth in the sales of polymer materials - plastics, fibres and adhesives - to SFr305.5m. Turnover of the chemical engineering division rose 18 per cent for the six months to SFr21.3m.

In contrast, fine-chemicals turnover dipped 5 per cent to SFr51.1m following a rundown of a solvents business by a subsidiary.

**Hafslund Nycomed 45% ahead at halfway stage**

By Karen Fossil in Oslo and Andrew Baxter in London

HAFSLUND NYCOMED, Norway's second-largest publicly quoted company best known for its X-ray contrast media, has posted a 45 per cent increase in first-half pre-tax profits to a record Nkr511m (\$73.4m).

Operating profit in the period rose 26 per cent to Nkr533m from Nkr424m, while operating revenue increased 19 per cent to Nkr1.524bn. The results were announced in both Oslo and London, where Hafslund's shares were listed in May.

Net financial costs were cut to Nkr112m from Nkr81m a year earlier, mainly because of Nkr68m in gains from sales of securities and bonds.

Hafslund's strong recent growth has been due largely to the success of Omnipaque, a non-ionic contrast medium for enhancing X-ray pictures which is the backbone of the company's imaging division. Over recent years non-ionic

contrast media have been replacing the older, riskier ionic products, although at widely different rates depending on the market.

In the first half of this year the imaging segment had revenues of Nkr745m and operating profits of Nkr341m, up from Nkr626m and Nkr300m respectively.

Hafslund's metals division, regarded by the group as a non-core business, also performed strongly, lifting operating profits from Nkr20m to Nkr82m on the back of strong prices and rationalisation moves.

The energy division posted operating profits of Nkr97m against Nkr90m. Mr Svein Aaser, Hafslund's president and chief executive, said the division would continue to be used as a cash cow to finance expansion on the medical side.

Mr Oelvin Broeymer, vice president finance, said the group in future would come to depend more on royalty earnings from its pharmaceutical products. In the first six months, royalty income rose to Nkr175m from Nkr121m.

Hafslund has been keen to reduce its dependence on Omnipaque by developing other contrast media and expanding into other healthcare fields. The group expects to introduce Iopental, a second generation non-ionic X-ray imaging product, later this year. It will be marketed in North America by US-based Sterling Drug.

Earlier this week Hafslund announced it had signed an agreement with Smith Kline & French Laboratories, part of what is now SmithKline Beecham, for research and development of hemoregulatory peptides, new compounds for use in cancer therapy.

The group's equity-to-debt ratio stood at 40 per cent at the end of June, against 30 per cent at the end of December.

**Norwegian cruise group shows strong growth**

By Karen Fossil

NORWAY'S VARD group, which has business interests in financing and cruise ships, increased pre-tax profits for the first half of the current year nearly fourfold to Nkr202m (\$29m) from Nkr53m in the same period in 1988 despite currency exchange losses of Nkr72.2m.

Vard said that earnings per share soared to Nkr6.64 from Nkr1.78 as significant improvement by the four companies within the group continued.

Kloster Cruise, the group's cruise ship company, improved profits in the six-month period by 140 per cent to Nkr173.7m from Nkr72.5m last year.

Second-quarter profits increased to \$6.8m from \$4.6m last year despite cancellations of between \$4m and \$5m for China cruises and increased air-travel outlays for losses of passengers due to the Eastern Airlines strike.

Vard said that for the group as a whole improvement is expected to continue throughout the remainder of the year.

**Court setback for sale of Irish insurer**

By Patrick Cockburn

PLANS BY the Irish Government to find a buyer for the Insurance Corporation of Ireland have been complicated by last Friday's Dublin High Court decision to allow an action for fraud to be brought against the company by 13 reinsurance companies disputing claims worth \$30m (\$48m).

The corporation has been administered by the Irish courts since 1985 after its London office made losses totalling some £20m in 1980-84. It has since cut back on its London operations and made a profit of IR£33m (\$48m) in the past three years.

Although the corporation says that it has resolved many of its disputes with its reinsurers, Wintarthur Swiss Insurance and 12 other reinsurers have asked the court to rule that they are not liable for £30m in losses. They allege fraud by the corporation.

The High Court decision is likely to be challenged by the Irish Government.

**Fiat unit in Mexico move**

TEKSID, a metalworking company owned by the Fiat group, has signed an accord with the Alfa industrial group of Mexico and Ford Motor to buy 20 per cent of Nemak, a Mexican aluminium foundry, Agencies report.

Nemak, based in Monterrey, is a major producer of aluminium castings, 90 per cent of which go to the US motor industry.

Under the agreement, 60 per cent of Nemak's share capital will be held by Alfa, 20 per cent by Ford and the remaining 20 per cent by Teksid. Fiat did not give financial details.

Teksid has production facilities in Italy, North America and Brazil.

This announcement appears as a matter of record only. July 1989



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July 27, 1989

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**Mark Producing, Inc.**  
 a wholly-owned subsidiary of Veba Oel AG  
 has sold substantially all of its oil and gas  
 assets to wholly-owned subsidiaries of  
**Consolidated Natural Gas Company**  
 and  
**Japan Petroleum Exploration Co., Ltd.**  
 The undersigned acted as financial advisor to  
 Veba Oel AG in this transaction.

**E. Merck, Darmstadt**  
 has sold substantially all of the assets of its  
**Photo Resist business**  
 to  
**Ciba-Geigy, A.G.**  
 The undersigned acted as financial advisor to  
 E. Merck, Darmstadt in this transaction.

**Preussag AG**  
 and  
 the Management of Ajax-De Boer B.V.  
 (z.H. van Asst/z.G.G. van den Berg)  
 have acquired  
**Ajax-De Boer B.V.**  
 The undersigned acted as financial advisor to  
 Preussag AG in this transaction.

**GROUPE SEB**  
 has acquired a substantial equity interest in  
**Rowenta**  
 erworben  
 The undersigned acted as financial advisor to  
 GROUPE SEB in this transaction.

**Meditec Reinhardt Thyzel GmbH**  
 Heroldsberg, West Germany  
 has been acquired by  
**Aesculap-Werke A.G.**  
 a division of  
**Braun-Melsungen GmbH**  
 The undersigned acted as financial advisor to  
 Meditec Reinhardt Thyzel GmbH in this transaction.

**Ransburg Corporation**  
 has sold  
**Statomat-Globe Maschinenfabrik, GmbH,**  
**Statomat-Globe Ltd.,**  
**Ransburg Industrial Ltd.,**  
 and  
**Statomat-Globe Company, Inc.**  
 to a newly-formed corporation owned by management  
 and four funds sponsored by  
**The Matuschka Group**  
 The undersigned acted as financial advisor to  
 Ransburg Corporation in this transaction.

**The Singer Company**  
 has sold its  
**American Meter Company**  
 to a wholly-owned subsidiary of  
**Ruhrgas A.G.**  
 The undersigned acted as financial advisor to  
 The Singer Company in this transaction.

**Southdown, Inc.**  
 has sold the assets of its  
**Glens Falls Portland Cement Co.**  
 to  
**Anchor U.S.A., Inc.**  
 a wholly-owned subsidiary of  
**Dyckerhoff AG.**  
 The undersigned acted as financial advisor to  
 Southdown, Inc. in this transaction.

**Pony Industries, Inc.**  
 an affiliate of  
**Horsehead Industries, Inc.**  
 has sold  
**Ceralox Corporation**  
 to  
**Condea Chemie GmbH**  
 The undersigned acted as financial advisor to  
 Pony Industries, Inc. in this transaction.

**DataCard Corporation**  
 has been acquired by  
**Seedamm, Inc.**  
 The undersigned acted as financial advisor to  
 DataCard Corporation in this transaction.

A majority interest in  
**Calay Systems, GmbH**  
 and  
**Calay Systems, Inc.**  
 has been acquired by  
**Aktiengesellschaft für Industrie  
 und Verkehrswesen**  
 The undersigned acted as financial advisor to  
 Calay Systems GmbH and Calay Systems, Inc. in this transaction.

**Pony Industries, Inc.**  
 an affiliate of  
**Horsehead Industries, Inc.**  
 has sold  
**Fortafil Fibers, Inc.**  
 to  
**Enka America Inc.**  
 a subsidiary of Akzo America Inc.  
 The undersigned acted as financial advisor to  
 Pony Industries, Inc. in this transaction.

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INTERNATIONAL COMPANIES AND FINANCE

# Du Pont second-quarter profits expand to \$714m

By Karen Zagor in New York

DU PONT, the largest US chemicals group, yesterday reported a 12 per cent improvement in net income with strong contributions from all its traditional businesses.

Net profits for the second quarter ended June 30 were \$714m or \$3.02 a share against \$639m or \$2.67 a year earlier. Excluding extraordinary items for both years, income advanced 35 per cent in the quarter.

Sales were up 11 per cent to \$9.3bn from \$8.3bn a year ago. Combined sales from industrial products, fibres, polymers and diversified businesses enjoyed a 5 per cent increase in sales volume and a 4 per cent rise in prices.

Domestic prices increased 8 per cent. A stronger dollar pushed overseas prices down 2 per cent.

Thanks to continued strong demand for white pigments and industrial chemicals, operating profits from industrial products almost doubled to \$158m from \$82m. Fibres profits were up 19 per cent at \$122m. Profits from polymers fell \$7m to \$142m.

Last year's income from polymers included a \$28m gain from the sale of technology. In the latest quarter earnings from polymers increased due to strength in the ethylene-based polymers and fluoropolymers markets.

Profits at Du Pont's petrochemicals business were \$115m from \$137m. Excluding a one-time charge in the recent quarter and a one-time gain in the previous year, earnings for the segment increased 66 per cent. Du Pont benefited from increases in crude oil prices,

# American Express advance accelerates

By Anatole Kaletsky

AMERICAN EXPRESS, the leading financial and travel services conglomerate, announced a 21 per cent advance in earnings in the second quarter.

Improved results from the Shearson Lehman Hutton investment banking subsidiary contributed to an acceleration of the strong earnings momentum the company had already been enjoying.

American Express made net profits of \$316m or 73 cents a share in the quarter, compared with net earnings of \$255m from continuing operations of \$260m or 61 cents a year ago.

A year ago the company also made \$12m in profits from its Fireman's Fund insurance operation, but this was treated as a discontinued operation in yesterday's results.

The latest quarter's revenues increased by 28 per cent to \$6.4bn.

For the first six months of the year America Express's net income was up by 13 per cent to \$565m or \$1.32 a share. Revenues grew by 23 per cent to \$12.22bn.

The company's credit card and travel-related services income increased by 17 per cent to \$2.14m, while revenues grew by 24 per cent to \$2bn.

IDS Financial Services, the life insurance and consumer credit business, advanced by 18 per cent to produce net profits of \$43m. American Express Bank increased its earnings by 10 per cent to \$35m.

The Information Services unit advanced by 30 per cent to show profits of \$17m and Shearson Lehman Hutton, the investment banking subsidiary, posted net income of \$55m, 41 per cent up on a year ago.

# Refining underpins Texaco gains

By Anatole Kaletsky in New York

TEXACO, the fourth largest US oil company, reported net profits of \$366m or \$1.39 a share in the second quarter. A year ago the company made \$364m or \$1.19, but this included the restructuring gain of \$225m from the sale of Deutsche Texaco, the company's West German subsidiary.

Quarterly revenues were \$8.4bn, down from \$9.3bn. Comparisons of Texaco's results with previous quarters continue to be distorted by numerous one-time charges and gains connected with its emergence from bankruptcy proceedings last year.

But Mr James Kinnear, president, said that underlying results were "strong and continued to show improvement, particularly the upstream refining and marketing operations which benefited from higher crude oil prices."

Production and exploration earnings in the US increased to \$188m from \$88m a year ago. But upstream earnings overseas fell sharply to \$40m from \$156m, largely because of the Piper Alpha North Sea disaster.

PHILLIPS Petroleum's net income advanced to \$197m in the second quarter from \$170m in the same period last year. Earnings per share of the Oklahoma-based group were lifted to 81 cents against 72 cents last time while revenues climbed to \$3.3bn from \$2.88bn, Reuter reports.

The company also saw an improvement in first-half income.

This rose to \$337m against \$300m, on revenues of \$6.4bn compared with \$5.78bn. Earnings per share were up at \$1.59 from \$1.27.

The latest period included a first-quarter net restructuring gain of \$1.2bn or \$4.87, primarily relating to the gain from the sale of Texaco Canada, while the year-ago period included the \$225m Deutsche Texaco sale.

Revenues edged ahead to \$18.08bn from \$18bn.

Occidental Petroleum, the Los Angeles-based energy and chemicals group, reported a small increase in total profits but a decline in earnings per share in the second quarter, resulting partly from the loss of North Sea oil production after the Piper Alpha platform explosion.

Occidental made net profits of \$80m or 29 cents a share in

the quarter, compared with \$77m or 34 cents the year before. In June last year the company issued \$1.75m new shares, increasing its common equity by about 20 per cent, in connection with its acquisition of Cain Chemical.

The chemicals division, which became the company's biggest single operation after the Cain acquisition, produced net operating earnings of \$306m, up 39 per cent on the year before. Chemical revenues increased 21 per cent to \$1.4bn.

Profits from oil and gas production fell to \$28m from \$78m, mainly because of the losses in the North Sea. Oil and gas revenues fell 9 per cent to \$676m.

Income from natural gas transmissions were almost unchanged at \$21m and agricultural businesses, including beef and pork packing and processing, showed profits of \$20m, almost double the \$11m recorded a year ago.

Occidental's interest expenses, its main non-operating cost item, was almost unchanged on the year before at \$214m.

# Boeing continues rapid growth

By Roderick Oram in New York

BOEING, the US aircraft manufacturer, has reported a further surge in sales and profits but again warns that booming demand for airliners is severely straining its plants and labour force.

The company said that increased production rates this year on all four of its airliner families resulted in "serious workforce skill dilution problems." Suppliers and contractors were experiencing increasing pressures to support delivery schedules.

In particular, delivery schedules for the 747-400 faced "substantial risk," with more than 20 per cent of the remaining 44 aircraft to be delivered this year scheduled for the fourth quarter.

When Boeing delayed delivery of the first 747-400 aircraft earlier this year, it became the first model the company had

failed to roll out on schedule in 20 years.

Second-quarter net profits jumped to \$195m or 85 cents a share from \$160m or 70 cents a year earlier on revenues of \$5.07bn against \$4.73bn.

First-half net was \$356m or \$1.55 against \$296m or \$1.29 on sales of \$9.07bn against \$8.37bn.

The results reflect higher sales volume, lower research and development expenses for commercial aircraft and computing and increases in other income.

These were partially offset by performance problems on some military programmes, increased R&D on electronics, defence and space programmes and a higher tax rate.

Orders continued to pour in, setting a quarterly record in the three months ended June. Twenty-two customers ordered

502 jet and eight turboprop airliners worth \$25bn, almost double the value of orders booked a year earlier.

They pushed the total backlog of firm orders up to \$67.7bn from \$63.6bn at the end of 1988.

Defence and space programme sales in the first half totalled \$2.6bn, up by \$211m from a year earlier.

However, Mr Frank Shrontz, chairman, said the defence and space operations would run at a loss this year because of a variety of technical, cost and schedule problems.

New military orders remained under pressure as Congress tried to trim federal government spending.

Key programmes involving Boeing that Congress is reviewing include the V-22 Osprey vertical take-off aircraft, the B-2 Stealth bomber and the US space station.

# S Africa sale hits Goodyear

By Karen Zagor

GOODYEAR, the world's largest rubber manufacturer, saw earnings plummet in the second quarter due to a loss from the sale of the company's South African operation and a sharp drop in tyre sales in the home market.

Earnings were also hurt by a loss from the sale of unused pipe.

Net income for the three months ended June 30 was \$37.1m or 47 cents a share, a drop of 80 per cent from \$194.9m or \$2.25 a year earlier. Sales were \$2.81bn against \$2.79bn a year earlier.

Earnings for the quarter included a post-tax extraordinary charge of \$85m or \$1.65. Without the charge, the latest quarter's results would have represented a 9 per cent

decline on the year-earlier level.

For the first six months net income was \$121.6m or \$2.11 against \$200m or \$4.02 on sales which increased 2.4 per cent to \$5.5bn.

The Akron, Ohio company said worldwide sales of tyres and related products were down slightly in the quarter at \$2.3bn.

Foreign tyre sales were up 1 per cent but this gain was more than offset by a 12.6 per cent drop in US tyre sales.

Operating income for the tyre segment fell 17 per cent to \$202m, principally due to a \$33.4m loss from the sale of Goodyear's South Africa subsidiary to Consol, an Anglovaal offshoot, for \$176m (\$95.6m).

General products sales,

including chemicals and industrial products, advanced 9.1 per cent to \$531.1m, but operating income fell 14 per cent to \$64.9m. Income was hurt by a \$9.6m loss from the South Africa sale.

Losses incurred from the sale of unused pipe from Goodyear's All American Pipeline subsidiary resulted in a \$56.5m decline in operating income in the US, to \$128.3m. Mr Tom Barrett, chairman, said provision was made for a post-tax loss of \$45m or 75 cents a share from the pipe sale.

Foreign sales increased 2.9 per cent to \$1.1bn but operating income fell 32 per cent to \$90.8m. This was attributed to the sale of the South Africa subsidiary and to the strong dollar.

# Northern Telecom falls 11%

By David Owen

NORTHERN TELECOM, the world's fifth-largest telephone equipment manufacturer which is controlled by Canada's BCE, reported a decline of 11 per cent in quarterly earnings on increased revenues.

Net second-quarter income applicable to common shares totalled US\$87m or 29 cents a share, compared with \$78.1m or 33 cents a share in the corresponding year-earlier period. Revenues advanced to \$1.52bn against \$1.41bn in 1988.

A similar pattern was evident in the group's performance over the six months ended June 30, with net profits sliding 12 per cent to \$17m or 49 cents while revenues climbed 11 per cent to \$2.9bn. In the first half of 1988 income totalled \$132.6m or 56 cents on revenues of \$2.62bn.

Like others in the telecommunications field, Mississauga-based Northern has been struggling to control costs to retain its global competitive edge.

Accordingly, sales, general and administrative expenses fell as a proportion of revenues to 18.8 per cent in the latest quarter, against 19.4 per cent in the preceding three months.

R&D spending also declined significantly on a proportional basis to 12.2 per cent of revenues on the latest period, versus 13.5 per cent in the first quarter.

Dr Paul Stern, vice-chairman and chief executive, said: "While absolute dollar investment will increase year over year, we expect - as new revenues are generated by these R&D programmes - that this investment as a percentage of sales will decrease slightly."

Second-quarter order input at \$1.59bn was the largest ever - an increase of 16 per cent from a year ago - and the order backlog stood at \$1.7bn, a similar year-on-year advance.

Dr Stern projected that, barring an economic downturn, Northern would produce both revenue and earnings growth for the year as a whole.

# Cray Research shares dip after poor forecast

By Roderick Oram

SHARES in Cray Research, the leading US maker of supercomputers, fell \$3 to \$40 1/4 in New York yesterday following a disappointing forecast for the year.

On Tuesday the company reported sharply lower second-quarter results and warned that it would achieve only flat sales at best this year.

Only a few months ago the group forecast a 10 per cent increase in revenues.

Net profits for the three months ended June 30 fell to \$4.4m or 15 cents a share, from \$19.1m or 61 cents a year earlier. Sales were \$128.3m against \$134.3m.

At the halfway stage net earnings totalled only \$5.9m or 20 cents a share against \$45.5m or \$1.46 a year earlier.

Revenues for the six months slipped to \$244.4m from \$280.2m previously.

# Demand for new models helps Compaq jump 43%

By Roderick Oram

COMPAQ Computer has reported a big jump in second-quarter earnings, fuelled by strong worldwide demand for its personal computers, particularly two new models.

Net profits for the three months ended June rose 43 per cent to \$83.9m or \$1.96 a share from \$58.6m or \$1.46 a year earlier, which included a \$6m non-recurring gain.

First-half net was \$167.1m or \$3.92 against \$106.5m or \$2.67. Sales rose 58 per cent in the quarter to \$722.1m from \$456.8m, with international revenues accounting for 44 per cent.

Based on industry figures, Compaq had a 10.3 per cent share of the seven largest European markets, second only to International Business Machines.

The group said its recently introduced Deskpro 386/33 and Deskpro 286e models contrib-

uted to the quarter's performance.

Analysts are expecting the Houston-based company to launch more new products in the second half, possibly including a successor to its successful first lap-top model. It is also benefiting from demand for products with higher margins and some softening of component prices.

Full-year earnings are forecast to be about \$8.25 a share, against \$6.12 last year.

Meanwhile, the US computer and software group, saw second-quarter net income fall to \$32.8m or 30 cents against \$52.7m or 48 cents in the year-earlier period. Revenue advanced to \$470.6m from \$423.7m.

At the six-month stage net income declined to \$78.4m or 73 cents, compared with \$95.4m or 88 cents on revenues which jumped to \$941m from \$791.4m.

# Release of IBM disk storage product delayed

INTERNATIONAL Business Machines, the leading US computer maker, has cancelled a disk storage product introduction after tests revealed technical problems, Reuter reports.

IBM said: "As with all technologies we sometimes find test results that do not meet our specifications."

"This is the case with a new disk storage product under development. When we are satisfied that this product conforms to exacting standards, we will announce it."

Analysts had expected a top-of-the-line disk storage unit which would have had greater storage capacity and faster data transfer rates. The equipment was expected to contribute heavily to IBM's disk storage sales, which analysts said provided the company with its greatest margins and annual sales of between \$5bn and \$6bn.

IBM would not say when the product was expected to be available.

# Strong home sales lift PepsiCo

By Karen Zagor

PEPSICO, the world's second largest producer of soft drinks, yesterday reported continued growth in earnings thanks to strong profit gains in its soft drinks, restaurants and snack foods divisions.

The suburban New York company said net earnings in the second quarter rose 21 per cent to \$294.9m or \$1.4 a share on sales which improved 24 per cent to \$3.95bn.

Excluding extraordinary items, net income for the quarter rose 14 per cent to \$249.9m or 94 cents.

For the first half, net profits increased 29 per cent to \$430m

or \$1.63 on a 22 per cent rise in sales to \$5.6bn.

Mr Wayne Calloway, chairman and chief executive, said: "We have tremendous momentum in all three of our businesses. Our strong operating performance produced ongoing earnings growth of 14 per cent this quarter."

PepsiCo's sharpest improvement came from its soft drinks business, where operating profit leapt 33 per cent on sales which rose 9 per cent.

Including a one-time gain of \$32.5m, profits were pushed 60 per cent higher to \$259.6m. The company attributed the

improvement to strong domestic results.

Operating profits from snack foods advanced 24 per cent to \$191.7m on sales which rose 17 per cent to \$494m.

At PepsiCo's restaurants, which include the Pizza Hut, Kentucky Fried Chicken and Taco Bell chains, worldwide earnings rose 15 per cent to \$102.1m on sales up 20 per cent to \$1.17bn, including a one-time charge of \$8m. Earnings at Pizza Hut advanced 41 per cent to \$51.8m.

Shares in PepsiCo rose 1 1/4 to \$38 1/4 in mid-day trading on the New York Stock Exchange.

# Freeport-McMoRan income declines

By Kenneth Gooding, Mining Correspondent

FREEPORT-McMoRAN, the New Orleans-based natural resources group, saw second-quarter net income drop from \$89.8m or \$1.23 a common share to \$25.9m or 41 cents.

The figures were distorted by gains on share sales and property sales in the second quarter last year, whereas in the three months to June 30 this year Freeport faced a higher interest bill on debt raised to buy back 15.6m of its

shares at \$38 each.

Mr James Moffet, chairman, said that a comparison of operating income before taxes, interest and minority interests - up from \$105.5m to \$114.9m in the second quarter - gave a better indication of the strong performance of the businesses.

Only the agricultural minerals operations showed lower profits in the quarter.

Averaged realised prices in the second quarter were: oil

and condensate in the domestic market \$18.15 a barrel (\$15.12 in the second quarter of 1988); natural gas in the US \$2.03 a barrel (\$1.58); sulphur \$131.09 a ton (\$115.94); copper \$1.17 a lb (\$1.07); and silver \$5.43 a troy ounce (\$6.67).

Freeport's copper company received an average of \$93.37 a troy ounce (\$40.48) for its gold while Freeport-McMoRan Gold received \$372.87 an ounce (\$449.95).

REPUBLIC NATIONAL BANK OF NEW YORK			
A subsidiary of REPUBLIC NEW YORK CORPORATION			
Consolidated Statements of Condition (In Thousands)			
Assets	June 30,		Liabilities and Stockholder's Equity
	1989	1988	
Cash and due from banks	\$ 267,228	\$ 321,513	Non-interest bearing deposits: In domestic offices \$ 669,079 In foreign offices 81,923
Interest bearing deposits with banks	10,243,674	8,941,683	Interest bearing deposits: In domestic offices 5,108,612 In foreign offices 4,570,925
Precious metals	246,485	108,485	Total deposits 13,943,007
Investment securities	2,750,215	3,275,220	Short-term borrowings 1,040,515
Trading account assets	140,038	228,380	Acceptances outstanding 2,259,597
Federal funds sold and securities purchased under resale agreements	44,772	377,186	Accrued interest payable 250,695
Loans, net of unearned income	4,117,126	3,930,407	Other liabilities 682,921
Allowance for possible loan losses	(145,646)	(196,756)	Long-term debt 1,782,296
Loans (net)	3,971,482	3,733,651	Stockholder's Equity: Cumulative preferred stock, \$100 par value; 1,000,000 shares outstanding 100,000
Customers' liability on acceptances	2,253,065	1,974,623	Common stock, \$100 par value; 4,800,000 shares authorized; 3,550,000 shares outstanding 355,000
Premises and equipment	310,806	549,645	Surplus 860,000
Accrued interest receivable	304,479	254,536	Retained earnings 320,189
Investment in affiliate	486,286	-	Total stockholder's equity 1,635,189
Other assets	591,508	627,495	Total liabilities and stockholder's equity \$21,594,600
Total assets	\$21,594,600	\$20,202,527	Letters of credit outstanding \$ 1,225,914

The portion of the investment in precious metals not hedged by forward sales was \$6.0 million and \$9.0 million in 1989 and 1988, respectively.

REPUBLIC NEW YORK CORPORATION				
Summary of Results (In Thousands Except Per Share Data)				
	Six Months Ended June 30,		Three Months Ended June 30,	
	1989	1988	1989	1988
Net income	\$ 85,544	\$ 80,897	\$ 43,765	\$ 43,314
Cash dividends declared on common stock	\$ 19,288	\$ 17,983	\$ 9,675	\$ 9,007
Per common share:				
Net income	\$ 2.45	\$ 2.40	\$ 1.25	\$ 1.30
Cash dividends declared	\$ .64	\$ .60	\$ .32	\$ .30
Average common shares outstanding	30,072	29,953	30,703	29,909

# Copper price rise boosts Cyprus Minerals to \$62m

By Kenneth Gooding

CYPRUS Minerals, the Colorado group spun off by Amoco in 1985 and which is now the second-largest copper producer in the US, reported second-quarter net earnings up from US\$42.9m or \$1.11 a share to \$61.7m or \$1.43.

Mr Kenneth Barr, chief executive, also reported that Cyprus had acquired Reserve Mining Company, an iron ore property in Minnesota, from the US Bankruptcy Court for an undisclosed sum. It has been renamed Cyprus Northshore Mining.

Cyprus Copper earned \$94.3m before tax, nearly three times the \$34m posted in the corresponding period in 1988. The average price realised

for copper rose from 97 cents a pound to \$1.33. Production increased from 99m lbs to 148m lbs following the purchase of the Twin Buttes and Cyprus Miami operations in 1988. Copper mining production costs averaged 65 cents a lb up from 62 cents, reflecting lower by-product molybdenum output at the Sierrita mine.

Cyprus Gold showed a \$5.5m loss in the quarter - against a profit of \$3.9m - which included the write-off of \$4.1m of costs at the Copperstone mine in Arizona. Underground development work at the mine was discontinued because of poor conditions and lower gold prices. Cyprus said full production was resumed in June.

# TransCanada PipeLines reports surge in earnings

By David Owen in Toronto

TRANSCANADA PipeLines, the Canadian pipeline and gas transmission group which recently spun off its oil and gas holdings into a separate entity, has reported a sharp upturn in quarterly and half-yearly profit.

Net second-quarter income applicable to common shares rose, in all, to C\$36.2m (US\$30.6m) or 24 cents a share, against C\$18.4m or 13 cents in

the corresponding year-earlier period. Revenues slid to C\$577.5m from C\$773.7m.

In the six months ended June 30 net profits totalled C\$60.9m or 40 cents on revenues of C\$1.6bn, against C\$36.6m or 26 cents on revenues of C\$1.7bn in 1988.

The company, controlled by Montreal-based BCE, continues to transport record volumes of natural gas.

U.S. \$100,000,000

**Fortune Federal Savings and Loan Association**

Collateralized Floating Rate Notes Due 1992

Interest Rate	9 1/8% per annum
Interest Period	27th July 1989 to 27th October 1989
Interest Amount per U.S. \$100,000 Note due 27th October 1989	U.S. \$2,331.94

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$300,000,000

**Canadian Imperial Bank of Commerce**  
(A Canadian Chartered Bank)

Floating Rate Debenture Notes due 2084

Notice is hereby given that for the six months interest period from July 27, 1989 to January 29, 1990 the Debenture Notes will carry an interest rate of 9 1/8% per annum. The interest payable on the relevant interest payment date, January 29, 1990 against Coupon No. 9 will be U.S. \$468.23 and U.S. \$11,705.75 respectively for Debenture Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

July 27, 1989

INTERNATIONAL COMPANIES AND FINANCE

BHP consortium grabs NZ Steel

By Terry Hall in Wellington

CONTROL OF New Zealand Steel, the country's only integrated steelmaker, is to pass to a consortium in which Broken Hill Proprietary (BHP) of Australia is the leading shareholder.

The group, called Helenua Corporation, stepped in with its NZ\$332m (US\$186.9m) offer after a turbulent ownership period for NZ Steel. However, this uncertainty may not be over - Fletcher Challenge, the forestry-based group which was leading a rival consortium that included Elders Resources NZF, immediately called the deal into question.

Fletcher said it expected the Helenua bid to be rejected by the Commerce Commission, New Zealand's antitrust agency, as it would make BHP the dominant Australian steelmaker - a monopoly sup-

plier in New Zealand. Equitcorp, the investment group which bought control of the mill from the Government for NZ\$350m, hours before the 1987 stock market crash, collapsed in January. Its receiver initially agreed a sale to Minmetals, a Chinese state agency but that deal fell through last month following the turmoil in Peking.

Yesterday the receiver pronounced Helenua the successful bidder and said it was to pay NZ\$225m for Equitcorp's 80 per cent stake. It will also pay a premium price of NZ\$85m for the remaining fifth of the company held through Fisher and Paykel (F&P), a former associate of Equitcorp. The abortive Minmetals deal had reportedly put a value of at least NZ\$400m on NZ Steel.

F&P, a white goods maker, is to take a 25 per cent stake in Helenua. Through its wholly owned Australian Iron and Steel subsidiary, BHP has 31 per cent.

Mr Michael Walls, Helenua acting chairman, refused to identify the holders of the other 44 per cent, saying they would reveal themselves when they wanted to. He said they were substantial Australasian companies but would not rule out the possibility that they might be other subsidiaries of BHP.

Fletcher Challenge is New Zealand's largest company. Mr Hugh Fletcher, chief executive, said it still wanted NZ Steel and was "the natural owner" of the mill, which it had failed to buy on the three previous occasions it came on the market.

A Fletcher official added that

the group, which already has Commerce Commission clearance, was "ready with another offer" for the steel company. NZ Steel was developed at a cost of some NZ\$2.5bn as a "think big" project of the previous Muldoon Government. The mill near Auckland converts iron sand to steel using modern technology.

Mr Walls said he did not expect problems obtaining permission to buy NZ Steel, to which BHP did not regard itself as a competitor. NZ Steel's products were sold internationally and there were many other potential suppliers for steel in the New Zealand domestic market.

The agreement allows F&P to free itself from the problems of Equitcorp, and provides for it to receive a repayment of its NZ\$25m advance to Equitcorp.

Kyocera to buy Wickes' Elco unit for \$250m

By Our Financial Staff

KYOCERA, the Japanese electronics producer, is paying \$250m for Elco Group, a Californian components maker being divested by Wickes, the US industrial group which was taken private this year.

Elco produces connectors for electronics machines at seven locations in the US, Europe and South Korea, and had sales last year of \$153m.

For Kyocera, Japan's top maker of ceramic packages for integrated circuits, this is its first important acquisition overseas, although it already produces electronic parts in Canada and has joint ventures with multinationals including Philips of the Netherlands.

Kyocera will gain full control of Elco operations in the US, Japan, Denmark, West Germany, Italy and France. It will hold 75 per cent of Elco Korea and 49 per cent of Varecia, a British offshoot.

WCI Holdings, the holding company for Wickes, is jointly owned by Blackstone Capital Partners and Wasserstein Perella Partners, units of two Wall Street mergers and acquisitions specialists.

Completion of the deal is expected by the end of August.

Kobe Steel, the diversifying Japanese steelmaker, has acquired a majority stake in Racet Computers, a US peripherals maker. In 1986 it bought 10 per cent for \$1m and has now spent another \$2.1m to get 51 per cent.

Wells Fargo & Company £60,000,000 Floating Rate Subordinated Notes due January 1994

BANQUE NATIONALE DE PARIS USD 250,000,000 Floating Rate Notes Due 1987

CVIS 6 LIMITED U.S.\$100,000,000 Secured Floating Rate Notes due 1988

ASTALDI Sp.A. ROME - The Annual General Meeting of Astaldi S.p.A. was held on 18 July under the chairmanship of Mr. Mario Astaldi...

BNZ chairman declines to forecast results

By Terry Hall

MR FRANK PEARSON, the retiring chairman of Bank of New Zealand, told its annual meeting yesterday that it was inappropriate to indicate likely profits or losses for the bank's current year - or for its first quarter which has already passed.

The meeting was the first since the bank disclosed a NZ\$633m (US\$365.5m) loss for the year to March - the worst ever by a New Zealand company.

Nearly a third of the bank's equity has since been placed with Capital Markets, a local investment bank. BNZ is state-controlled but has already

been partially privatised. Mr Pearson disclosed that BNZ's 80 per cent stake in its BNZ Finance subsidiary is likely to be sold. This should fetch around NZ\$185m, compared with a March book value of NZ\$78.6m.

He did not wish to pre-empt decisions the new board would make on bad-debt provision. In particular, it would have to decide whether to increase provision for corporate loans to Australia - where the economic situation was worsening - and whether any of the New Zealand provisions could be "brought back."

Mr Pearson did say, how-

ever, that the current board was still quite comfortable with the level of debt provision made in the latest accounts, and he confirmed the bank would continue to produce operating profits on its core business.

Shareholder dissatisfaction surfaced at the meeting when a young man in a boiler suit was unexpectedly elected a director. An independent candidate, he had stood for the board as a representative of ordinary shareholders.

After he gave funny speech, shareholders voted him on to the board by 128 to 43. However, he held the position for

just 10 minutes - until a full proxy vote was organised to defeat his nomination heavily.

In his address, Mr Pearson noted that the bank made a NZ\$432m operating profit last year, but this was overwhelmed by NZ\$1.29bn in provisions for bad loans.

He blamed "very unsatisfactory and deeply ingrained board and management practices for the bank's monumental loss."

He said that the bank's management - after years as a quasi-government department - was ill-equipped to cope with the rapid deregulation of the financial markets.

INTERNATIONAL APPOINTMENTS

American Express Bank elects chief

AMERICAN Express Bank, the international banking subsidiary of American Express, the financial and travel services group, has elected Mr Robert Savage as AEB's president and chief executive officer.

Mr Savage, born in London in 1934, is a 24-year veteran of AEB and since 1986 had held the titles of vice chairman and chief operating officer. He is now responsible for the overall management of AEB, whose assets at the end of last year exceeded \$16bn.

with the UK's Barclays Bank for 15 years, where he showed much talent as a foreign exchange trader and rose to the post of deputy chief trader.

Mr Benexra was also elected senior vice chairman and chief credit officer of AEB. He has 27 years' experience with FIDE's and American Express's banking operations.

SEC enforcement director switches to law company

AFTER SERVING four years as director of the enforcement division of the US Securities and Exchange Commission, Mr Gary Lynch is resigning from the end of this week to take up a partnership later this summer in the New York-based law firm of Davis Polk & Wardwell.

As enforcement division director, Mr Lynch, 38, initiated and directed the SEC's sweeping investigations into securities fraud and insider trading, including those involving investment banker Dennis Levine and takeover arbitrator Ivan Boesky.

Davis Polk has extensive practice in securities law, mergers and acquisitions, banking, tax and litigation, with overseas offices in London, Paris and Tokyo.

CMB Packaging, the Anglo-French company formed by the recent merger of Metalbox Packaging, previously the subsidiary of the UK's MB Group (still remembered as Metal Box), with the French Carnaud packaging concern, named as future administrator-directeur general of CMB Mr Robert van den Heuvel.

The largest packaging group in Europe, CMB is expected to achieve rapid expansion in turnover and profits. Mr Jean-Marie Descarpentries, CMB president-directeur general, said the appointment "will

serve to accelerate the achievement of CMB's ambition to be a leader in the world packaging market."

The main board appointment will be effective from the start of 1990, and Mr van den Heuvel, 44, will be based at CMB's Brussels headquarters. He will join the general management team on October 1. He is of Dutch descent and currently chairman of Orange-Nassau.

DU PONT, largest US chemical company, announced that Mr David Williamson, group managing director - Europe at Du Pont de Nemours International, Geneva, has been elevated to chairman of this subsidiary, with responsibility for Europe, Middle East and Africa. He has also been named vice president international of the parent in Delaware.

Mr Williamson, who is Swiss, is the first European to hold either position. Filling Mr Williamson's previous post is Mr Edward van Wely, who joined Du Pont International in 1982.

PHILIPS DODGE, North America's largest copper producer, named Mr Bernard Rethore senior vice president. Mr Rethore, 48, will be group executive for Phelps Dodge Industries, the non-mining businesses division which has annual sales exceeding \$1bn.

U.S. \$400,000,000 The Kingdom of Belgium Floating Rate Notes Due 1996

Advertisement for BNP (Banque Nationale de Paris) featuring the YSL logo and text: 'When these three famous initials hit the Paris Bourse, three others are right behind. BNP: lead manager for the listing of Yves Saint Laurent on the Paris Bourse. Banque Nationale de Paris. World banking is our business.'

New Issue July, 1989

This announcement appears as a matter of record only and does not constitute an offer of any securities.



# EUROPEAN INVESTMENT BANK

## ECU 200,000,000

### Euro-Commercial Paper Programme

Arranger

**Deutsche Bank Aktiengesellschaft**

London Branch

Dealer

**Deutsche Bank Aktiengesellschaft**

London Branch

# Linde HOLDING TO A GOOD COURSE

Our earnings position improved again in 1988, enabling us to pay dividend of DM 13 for the year - the fifth consecutive increase.

### Linde World Group

**Sales** Sales increased by 12.9% to DM 4,667 million. 78% of sales income was generated within the European Community.

**New orders** All of the Group sections contributed to the rise in order intake of 23.2%, aggregating DM 5,021 million.

**Capital expenditure** Additions to tangible and intangible assets (excluding investments) amounted to DM 380 million, 27% above the prior year's capital expenditure and again greatly exceeding depreciation.

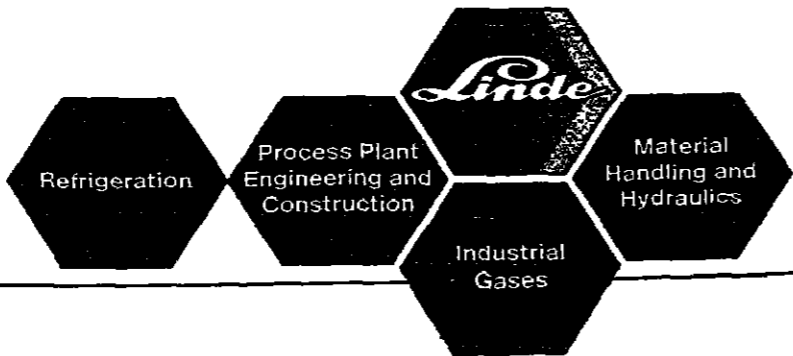
**Staff** The year-end Group workforce numbered 21,222 and thus 8% more than a year before.

**Earnings per share** Earnings per share grew by 9.2% to DM 41.50.

### Linde Domestic Group (West Germany)

	1988	1987	1988	1987
	DM mn	DM mn	Equity percentage on balance sheet total	40.1 38.7
Sales	3,564	3,131		
Profit on ordinary activities	277	246		
Taxes paid	151	128	Percentage cover of fixed assets by	
Net profit for the year	126	118	- equity capital	115.9 108.3
Capital expenditure (excluding investments)	206	179	- long-term capital	183.4 174.6
Equity capital	1,123	1,045		
Balance sheet total	2,803	2,699	Staff	15,890 14,619

LINDE AKTIENGESELLSCHAFT  
Abraham-Lincoln-Strasse 21  
D-6200 Wiesbaden 1  
West Germany



## INTERNATIONAL CAPITAL MARKETS

# Israel to shed majority stake in Bank Leumi unit

By Hugh Carnegie in Jerusalem

MR SHIMON PERES, the Israeli Finance Minister, has decided to split off a profitable subsidiary from Bank Leumi, the country's second largest bank, and make it the first bank to be sold under the Government's plan to dispose of majority bank holdings to the private sector.

The decision is the latest step in an accelerating move by the Government to resolve the anomaly whereby it holds majority stakes in Israel's main banks without having control over them. The anomaly arose after the state bailed out the banking system in 1983 by buying up stock that had crashed in value, but left voting control in the hands of minority shareholders.

Mr Peres has told Bank Leumi, controlled by OHI, the Jewish Colonial Trust, that it must agree to establish a one-share, one-vote regime in its subsidiary, Bank Igdud, within one week or face legislation to do so. The Government then intends, through MI Holdings, the state-owned company handling the issue, to put a majority stake in Bank Igdud (Union Bank) up for tender.

Bank Leumi has responded by calling a board meeting



Shimon Peres issued one-share, one-vote ultimatum

next week at which it will recommend that its shareholders agree to share equalisation in return for compensation in the form of 3 per cent of Bank Igdud equity.

But the bank is far from happy with the prospect of losing one of its most valuable assets. A spokesman for Bank Leumi said yesterday it was not prepared to include its share of Bank Igdud - estimated by banking sources to be worth between \$150m and \$180m - in the proposed sale.

The issue is complicated because at present Bank Leumi holds 42 per cent of Bank Igdud - which will rise to 45 per cent after the equity compensation. The Government's direct holding is only 37 per cent. However, Mr Adi Amora, head of MI Holdings, said yesterday that if Bank Leumi tried to block the process the Government would simply enforce the equalisation of its shares which would give the state immediate control over it and its subsidiaries.

Mr Amora said he intended selling at least a 51 per cent stake in Bank Igdud, probably by negotiated bid. He said 15 groups had already expressed interest in bidding, 12 of which were foreign or a mix of foreign and Israeli investors. He declined to give names, but said most of the interested foreign parties were Jewish.

Bank Igdud had assets of \$1.3bn (\$1.5bn) at the end of last year. It made a net profit last year of \$122.7m. About 20 per cent of its business is in Israel's thriving diamond industry, with the rest a mix of middle-sized corporate and personal banking, with an emphasis on import and export financing.

# Mexicano de Cobre borrows \$210m

By Stephen Fidler, Euromarkets Correspondent

MEXICANO de Cobre, Mexico's private sector copper concern, has borrowed \$210m through a group of international banks - the first voluntary foreign currency borrowing for a private sector company in Mexico since the start of the debt crisis in 1982.

The financing, arranged by Banque Paribas, will use the growing market in commodity swaps to assure a fixed price for the company's copper exports over the next three years.

The copper exporter, a subsidiary of the large mining group Grupo Mexico, is borrowing \$210m at 3 percentage points over London interbank offered rates over three years. The loan is supported by sales of copper to Sogem, a subsidiary of Societe Generale de Belgique.

The commodity swap exchanges the company's fluctuating cash flows from copper exports for a fixed set of cash flows from Paribas. Paribas has in turn laid off the risk that the copper price might drop with a group of copper consumers. Paribas declined to say what fixed price was agreed, but it is less than the current spot price for copper in part because the price of copper for delivery in future months is cheaper than the spot price of more than £1,500 per tonne.

This use of commodity swaps for pre-export financing is expected to provide a useful future source of voluntary financing for commodity exporting countries, many of which face difficulties in borrowing on financial markets because of debt servicing problems.

The market received a spur earlier this month from a ruling from the Commodity Futures Trading Commission that it would not in future seek to regulate such transactions between large companies and financial institutions.

"The essence of this is that we have exchanged financial risk for the banks for performance risk," said Mr John Grobstein of Banque Paribas in London. A cushion is built into the financing to account for late deliveries or short-term interruptions in deliveries, he said.

The other lenders are Generale Bank, Ranque Indosuez, Nederlandse Middenstands-bank, French American Banking Corporation and Creditanstalt.

## Deutsche Bank to purchase Antoni, Hacker

By Haig Simonian in Frankfurt

DEUTSCHE BANK, West Germany's biggest bank, plans to buy Antoni, Hacker, a small Viennese private bank, in a deal which will fill out one of the last remaining gaps in its European coverage.

The purchase continues a breathtaking string of purchases in the past year. Though hardly on the scale of some of its other recent acquisitions in Spain, Portugal, the Netherlands, Canada and Australia, the purchase of Antoni, Hacker for an undisclosed sum will give the German bank instant access to the Austrian securities market, where it is currently not represented.

Antoni, Hacker has a full banking licence and also participates in the country's main securities exchange, as well as having a seat on the Vienna Stock Exchange. The bank, which is run as a two-man partnership, publishes no figures for profits or earnings.

Though Deutsche Bank could have built up an Austrian presence from scratch, it is believed that banking licence, which would also allow it to take in deposits, would have involved a three-year wait.

Following the acquisition, Deutsche Bank plans to convert the Austrian house into a wholly-owned limited company, with a new name reflecting a closer affinity with the Deutsche Bank group. Antoni, Hacker's current premises, close to the stock exchange in central Vienna, will be modernised, and the revised bank plans to take up new business again in the first quarter of next year.

## Japan considers new share rules

JAPAN'S FINANCE Ministry is studying the possibility of imposing regulations on the use of private share placements to fend off hostile takeovers, Reuters reports.

The ministry gave no further details on timing or possible changes in regulation.

A company's board of directors can currently issue shares to a third party through private placements without approval from shareholders or any governmental agency.

## Soffex turnover at \$18bn

By John Wicks in Zurich

THE TURNOVER of Zurich's Swiss Options and Financial Futures Exchange (Soffex) reached SF25.8bn (\$18.3bn) in the first half.

The exchange's options on 13 Swiss shares accounted for two thirds of this sum.

Soffex also deals in share-index options based on the Swiss Market Index (SMI). This covers 24 Swiss shares and participation certificates and is seen as a reliable indicator for the Swiss stock market as a whole.

## Established in May of last year, Soffex has built up turnover in the 13 share options which is more than half that for the corresponding equities booked by the leading Swiss stock exchanges of Zurich, Geneva and Basle. Soffex is already the country's fourth-biggest bourse.

From mid-1988, Soffex accounted for 16 per cent of the country's total options market - a year-end value of some SF16.8bn.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield	Change
Canada 6 1/2 95	80	101 1/4	101 1/4	0	0	5.17	
Canada 5 1/2 95	80	101 1/4	101 1/4	0	0	5.20	
Canada 5 1/2 95	80	98 1/4	98 1/4	0	0	5.23	
Canada 5 1/2 95	80	98 1/4	98 1/4	0	0	5.29	
Canada 5 1/2 95	80	99 1/4	99 1/4	0	0	5.19	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
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Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
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Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.36	
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Canada 5 1/2 95	80	97 1/4	97 1/4	0	0	5.29	
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Warm reception for BFCE \$175m straight

By Andrew Freeman

EUROBOND turnover was noticeably restrained yesterday, with the latest UK transport strike and today's US GNP figures blamed for a lack of trade. New issue activity was slow, although one straight-maturity dollar deal was launched to a fine reception.

INTERNATIONAL BONDS

merce Exterior (BFCE). The bonds carried a coupon of 8% per cent and were priced to yield around 52 basis points over the equivalent US Treasury.

Table with columns: Issuer, Amount in US Dollars, Coupon %, Price, Maturity, Fees, Book runner. Includes entries for BFCE, BNP, and others.

against Treasuries had tightened to roughly 47 basis points. Demand was widespread, in spite of some comments that the launch spread gave little away. The proceeds were swapped, but the lead manager declined to elaborate.

Swissair convertible issue for Hyakujushi Bank brought by Credit Suisse ran into some resistance and was trading around less than 2% bid amid comment that bank names are still hard to sell.

1% per cent CSFB does not make prices of its new issues through independent brokers. Dealers said the yield was not generous enough, and noted that some investors are less than comfortable with Australian borrowers at the moment.

A Japanese equity warrant deal brought by Nomura had a fine reception and was trading at 105 1/2 bid, way above the par issue price.

SmithKline merger with Beecham approved

By Andrew Freeman

THE MERGER between SmithKline Beecham and Beecham Group was formally approved by SmithKline shareholders in the US yesterday.

They cleared the way for a \$1.34bn (\$2.14bn) loan stock issue which will be paid to Beecham's shareholders, as well as a special dividend and new ordinary shares in the merged company, which has filed for listings on the London and New York Stock Exchanges.

Full details of the issue are being posted to UK shareholders. The loan stock matures on 29 May 1992 and was priced yesterday to yield 4 point over yesterday's three-month Libor of 14 per cent.

The use of loan stock issues as part of takeover or merger financing is not unusual, because the instrument gives investors the chance to defer capital gains tax liabilities.

However, the Beecham deal carries several distinctive features, including an investor put option at par which was designed to reassure investors that the stock's value will not be merely nominal.

Seven banks have underwritten the deal, hoping they will be able to launch a series of short-maturity floating-rate notes (FRNs) in the Euro market.

Although Beecham has an option to purchase up to \$750m worth of the stock and has plenty of cash, the size of the deal makes it likely that several banks will want to place some of the paper in bearer form on the Euro market.

Unlike normal FRNs, any issues of the loan stock would be placed in the market without a primary distribution phase. However, the yield on the stock might be attractive enough to make the banks happy to hold the paper to maturity.

The market for sterling floating-rate notes is one of the smaller Euro market sectors, and previously there has been only one UK corporate borrower.

Europe exchange 'should be based on London SE'

By Norma Cohen

THE LONDON International Stock Exchange, which uses a market-maker quote-driven system - the subject of some controversy among domestic UK firms - should provide the model for a broader European equities exchange on which the shares of the largest companies are traded, Mr Andrew Hugh Smith, LSE chairman, said yesterday.

Mr Hugh Smith has been urging the establishment of a centralised, trans-European trading system which would provide a transparent and liquid secondary market for shares of big European companies. A screen-based trading system that promises liquidity, transparency and efficient settlement and clearance could attract international funds to Europe's equity market, Mr Hugh Smith said.

With both industry and investors increasingly demanding an international share trad-

ing mechanism for Europe's largest companies, the failure of stock exchanges to fill the void will allow others, such as commercial information vendors, to step into the breach. In the new share-dealing system, London securities houses would at least be able to maintain their market share, an improvement in their position because the overall volume of business would increase.

Mr Hugh Smith's proposal leaves the LSE better positioned than its European competitors to establish a pole position in the new exchange.

Mr Hugh Smith said he did not believe that London's experience with the market-maker quote-driven system would deter others from accepting it. He said that there is little disagreement that the system works well for a wholesale, professional market.

Gilts move higher as trade figures boost sterling

By Katharine Campbell in London and Janet Bush in New York

A STRONG performance by sterling yesterday pulled the UK bond market along in its wake. In thin trading, gilts posted gains of around 1/2 point.

The deficit on the current account for June, at \$1.49bn, was deemed sufficiently encouraging to propel sterling to 93.00 on a trade-weighted basis after 92.4 on Tuesday.

GOVERNMENT BONDS

Dealers reckoned the deficit had probably peaked, and while there is certainly insufficient improvement to warrant lower interest rates, this in itself was a boost for the currency.

Modest foreign buying was seen yesterday. The 1 1/2 per cent Treasury stock due 2003-07 closed at 115.00, 1/2 point firmer.

There was an element of perversity in the reaction of the Australian bond market to yesterday's poor inflation figures. While the second quarter CPI showed a 2.4 per cent increase, up 7.6 per cent on an

annual basis, bond prices fell significantly during the day. The September bond future closed at 86.57, after an opening level of 86.535.

Dealers were generally at a loss to explain the movement, pointing to some institutional buyers who had caught the professionals short. It was said

there had been fears that the inflation figure could have been even worse. Australia's annual budget is set for August 15, and it may be that dealers are judiciously building positions anticipating the habitual pre-budget rally.

THE JAPANESE Ministry of Finance disclosed terms for today's auction of the August bond. The issue will be for ¥600bn and will pay a 4.9 per cent coupon.

Bond prices fell as traders took profits from recent gains. The September bond future finished at 105.54, after opening at 105.00 in the cash market, substantial selling was reported in less actively traded stock.

THE US Federal Reserve chose not to drain reserves from the money market yesterday, apparently confirming that it has again eased its Fed Funds target rate, perhaps to a range of 9 per cent to 9 1/2 per cent.

Fed Funds had dropped as low as 9 1/4 per cent on Tuesday and the Fed decided not to drain, indicating that it was in the process of easing. The move was not a surprise although it has probably taken place a little earlier than the market expected.

The Fed may have eased last Friday after an encouraging set of consumer prices figures. Bond analysts judged that it had a draining job to do but the central bank did not execute matched sales.

An easing to a 9 per cent Fed Funds rate has already been discounted in bond yields and the market's reaction to signs of a more accommodative policy has been subdued.

Fed Funds eased to 9 1/4 per cent at mid-session yesterday but short-dated bond yields are considerably below this level. The yield on the 8.25 per cent 1991 bond was quoted at 7.77 per cent while the Treasury's benchmark long bond was quoted 1/2 point higher for a yield of 8.10 per cent.

There was a much clearer reaction in the currency markets where the dollar weakened after the Fed failed to drain reserves. At mid-session, the US currency was quoted at its session lows of ¥140.35 and DM187.80.

Apart from Fed policy, the focus of the bond market yesterday was the two-year note auction. Trading was quiet ahead of the smoothly was expected to go smoothly.

Today sees the release of preliminary figures for second-quarter GNP along with the implicit price deflator and the fixed weight index, both key measures of inflation.

Table with columns: Coupon, Bid Date, Price, Change, Yield, Week ago, Month ago. Includes sections for UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

LONDON MARKET STATISTICS

Table with columns: Rises, Falls, Same. Includes sections for British Stocks, Financials, and others.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Date, Price, Yield. Lists various corporate and government issues.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Date, Price, Yield. Lists fixed interest securities.

RIGHTS OFFERS

Table with columns: Issue, Amount, Date, Price, Yield. Lists rights offers.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Date, Price, Yield. Lists traditional options.

LONDON TRADED OPTIONS

BRITISH PETROLEUM took the London Traded Options Market by storm yesterday, as one of a number of stocks with options in them expiring, so continuing its recent dominance. By and large it was a quiet day in the market, notable BP apart perhaps for four of the five most heavily traded stocks, including BP, having July expiries.

Overall market business came to 40,914 contracts, a modest amount for an expiry day, and made up of 29,784 calls and 11,130 puts. Dealings in the FT-100 index, which has a July 100 expiry on Monday, came to 4,588 contracts, 1,730 calls and 2,858 puts. The index lost part of the previous day's recovery, falling 5.5 points to 2,233.9.

The index trading in the options market continued to be active in the afternoon, with a high of 5,795 contracts. While BP, with a total open position of over 60,000 contracts, joining calls and puts together, was the most highly traded, Dixons, the stores group with a September earliest expiry, gave it a bit of a run, attracting 3,421 contracts, comprising 3,006 calls and 415 puts.

The underlying price of Dixons rose 2p to 168p. The option on it attracted in particular 1,437 contracts in the September 160 calls, to bring opening interest of 663 contracts to 6,121, and of 1,025 contracts in the September 180 calls, open interest in which rose 652 contracts to 2,925. The September 160 puts saw 300 calls representing opening of position of the same amount, to 1,413.

As the index continued to run around the top, however, it has touched since the Crash of 1987 - again showed a swing towards more opening of position on the put side than on the call. The most heavily traded index series were the calls and puts in the 2250s. On the call side, there were 751 contracts handled, involving a rise in open interest of 157 contracts to 3,972. On the put, there were 1,662, bringing a gain in open position of 533 contracts to 2,933.

The change now taking place in gradual stages to a new trade registration scheme, again cast something of a shadow over early interpretation of the day's dealings. BP, the recent options market leader, is caught up in it. The stock itself lost 3p to 301p on the

market. Total dealings in the stock amounted to 5,795 contracts. While BP, with a total open position of over 60,000 contracts, joining calls and puts together, was the most highly traded, Dixons, the stores group with a September earliest expiry, gave it a bit of a run, attracting 3,421 contracts, comprising 3,006 calls and 415 puts.

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FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table with columns: Index No., Day's Change, % Change, etc. Lists various equity groups and sub-sections.

FIXED INTEREST

Table with columns: Issue, Amount, Date, Price, Yield. Lists fixed interest securities.

UK COMPANY NEWS

Mountleigh dips by £17m to £53m

By John Riddling

HIGHER INTEREST charges and lower dealing profits prompted a sharp fall in pre-tax profits at Mountleigh, the property trading group, from £70.7m to £53.3m for the year to the end of April.

However, the market was expected to decline and shares, which still languish at little over half their 1987 peak, closed up 1p at 172p.

Operating profits rose £77.7m to £81.2m but an increase in interest payments from £7m to £37.9m caused the downturn at the pre-tax level. Earnings per share, fully diluted, fell from 18.9p to 12p but the total dividend was raised from 3.75p to 4.75p.

The year was a turbulent period for Mountleigh. Mr Tony Clegg, chairman and chief executive, temporarily stepped down because of ill health, there was a boardroom power struggle, a failed merger with Wembley, the property

and leisure group, and the transfer of large shareholdings in the company.

Mr Clegg said that Mountleigh's current strategy involved a shift in emphasis from property trading to development and investment. While this could limit realisable profits in the short term, there would be a greater growth in the company's asset value.

During the period, diluted net assets per ordinary share increased from 215.6p to 253.3p. The principal factor was the addition to its balance sheet of its Spanish retail interests and the revaluation of these properties.

Mr Clegg believes that this premium to the share price is too great and since Christmas he has built up a 21 per cent stake, including an option to buy 7 per cent from the Venezuelan-based Cisneros organisation.

The company itself has been



Tony Clegg emphasises now on development and investment buying its own equity and last year purchased 17m shares, approximately 6 per cent of the fully diluted capital, for an average price of 165p.

group's Spanish retailing and property operation now accounts for about 40 per cent of the group's total property assets.

Mountleigh plans to reduce its holding in Galerías to about 30 per cent by a flotation in Spain and a sale of stakes to institutional investors. The flotation is expected by early 1991 and Mr Clegg believes that Galerías could be valued between £30m and £45m.

Mr Clegg said that the performance of the Spanish retailing operation had been particularly satisfying. He said that significant restructuring since its acquisition 18 months ago had moved the business from losses to operating profits of about £30m during the period.

Below the line there was a £15.5m extraordinary loss on its holdings of shares in Storehouse, for which it made an informal approach in 1987.

See Lex

De La Rue underlines opposition to Crosfield predator

By Andrew Hill

DE LA RUE, the banknote and security printer, yesterday underlined its opposition to the sale of the Crosfield Electronics printing technology subsidiary to Scitex, Crosfield's Israeli-based rival, 27 per cent of which is owned by Mr Robert Maxwell's Mirror Group Newspapers.

Crosfield is the subject of a £335m offer from Du Pont, the US chemicals group, and Fuji Photo Film of Japan, which is opposed by Mr Maxwell and Scitex.

In a letter to shareholders, Mr Peter Orchard, De La Rue's chairman, said the group had not received a formal offer from Scitex, which said at the weekend that it could be prepared to offer between £255m and £265m for Crosfield.

He added that De La Rue thought there would be "substantial anti-trust problems" with any sale to Scitex, while a delay to examine such an offer would jeopardise the original deal.

Mr John White, De La Rue's finance director, said yesterday: "Mr Maxwell obviously wants to carry on this debate in public and I think there are one or two items that need to be clarified for shareholders."

The publisher holds some 15 per cent of De La Rue through other interests, while Scitex has recently picked up about 6 per cent of the British company. A shareholders' meeting to approve the Crosfield sale has been called for a week today.

De La Rue's 1988-89 profits collapsed following problems at Crosfield and Printnet, the company's manufacturer of automated finger-print identification systems which has been retained.

At yesterday's annual general meeting, Mr Orchard said the fall in De La Rue's recovery from last year's profits would not be seen until the second half of the year. He added that a chief executive to succeed Mr Brian Malpas, who resigned because of ill health, would not be appointed until after the Crosfield situation had been resolved.

Hepworth shares jump as profits increase 33% to over £53m

By Andrew Hill

HEPWORTH'S shares rose 14p to an all-time high of 205p yesterday after the building, home and industrial products group announced pre-tax profits had increased from £40.1m to £53.3m in the six months to June 30.

Mr Sinclair Thomson, Hepworth's chief executive, said the company had achieved the 33 per cent increase - well ahead of analysts' expectations - in spite of a decline in demand for consumer and do-it-yourself building products. That market has been affected by high interest rates and there has also been a reduction in the building of new housing.

Mr Thomson said Hepworth had received a £2m windfall because of a new mandatory accounting treatment of company pension contributions.

Full year profits would be enhanced by about £2m, he said, and the group could continue to enjoy such benefits for at least another 10 years.

Hepworth's turnover increased from £275m to £310m in the period. About half the increase was organic growth, with the balance from acquisitions including Henderson, the door manufacturer which Hepworth - then Hepworth

Ceramic - bought last year. Earnings per share rose from 13.08p to 17.97p. The group declared an interim dividend of 8.15p (4.15p).

The changed economic climate had yet to take its toll on the non-domestic market, said Mr Thomson yesterday. In the meantime Hepworth's refractories division - making heat resistant products for industrial use - increased operating profits by 76 per cent to £12.7m (£7.2m) on turnover of £30.2m (£29m).

He added: "What is hitting the domestic market will hit the commercial and industrial market in the end: the trick is to be as efficient as you possibly can - that is the way to cope with margin erosion when it occurs."

Mr Thomson said demand for home products was down about 9 per cent on the equivalent period, but profits were boosted a third by Henderson's contribution. The division, which makes domestic boilers, garage doors, bathroom and DIY products, increased profits to £10m (£7.5m) on sales of £57.1m (£57.3m).

Building products generated £20.7m (£17.1m) of operating profit from turnover of £38.3m (£34.5m). Minerals and chemi-

als returned operating profits of £9.5m (£7.7m) and turned over £55.1m (£48m), while industrial products made £1.9m (£1.2m) on sales of £20.5m (£16.9m).

COMMENT

Hepworth, first of the major building product groups to report interim figures, has set a tough target for others to follow. The results again demonstrated the strength of Hepworth's management team, which succeeded in reducing gearing from 12 per cent at the year-end to about 4 per cent at June 30, despite record capital expenditure. The performance of the refractories business was a particular delight to the City and the pensions windfall an unexpected pleasant surprise. As commercial and industrial markets begin to shiver in the cooler economic climate, however, it will require all Mr Thomson's skill to maintain Hepworth's momentum. Forecast pre-tax profits of £106m for the full year put the shares on a prospective multiple of about 8.5. There is a danger that disappointing results from rivals might drag down the share price but for the time being they are at least a strong hold.

US investor lifts DRG stake to 16.6%

By Clare Pearson

MR ROLAND FRANKLIN, a US-based investor, yesterday said he had lifted his stake in DRG, the Sellotape and Basildon Bond paper and packaging group, by 5.8 per cent to 16.6 per cent.

DRG's shares closed 3p down at 55p yesterday, having risen 23p on Tuesday, when Mr Franklin's vehicle, Pembridge Investments, bought the extra 6.34m shares.

Pembridge's move followed clearance from the US Federal Trade Commission allowing Mr

Franklin to add a further 15 per cent of the shares to his holding.

Pembridge also said yesterday that, despite press speculation, it had no "current or prospective" association with Mr David Rowland, another investor, with 3 per cent of the shares.

Yesterday, Mr Moger Woolley, DRG chief executive, said he had had no contact with Mr Franklin, nor with Mr Rowland. Of Mr Franklin, he said: "I

don't know what he's up to, but I can't believe he's friendly. I don't see there is any business we could do together."

He added that if any hostile bid emerged, DRG would feel confident about defending itself on its strong profits and earnings per share record.

Mr Franklin, a veteran of the 1970's banking crisis, is now based in New York and has had business connections with Sir James Goldsmith.

Mr Rowland is deputy chairman of Inoco, the oil company turned property trader, and chief executive of Gulf Resources and Chemical Corporation, its US exploration associate.

It has been suggested that DRG, which boasts clutches of well-known brand names and also has substantial surplus property, could be attractive either as a break-up or as a European foothold for a big paper and packaging group.

Reed in hotel database venture

By Raymond Snoddy

REED INTERNATIONAL, the publishing and information group, is to develop and market an electronic hotel database in a joint agreement with American Airlines.

The new venture will allow travel agents to call up high quality pictures of thousands of hotels and cruise ships on computer screens to show to potential customers.

The venture with SABRE, the airline reservations system of American Airlines is the

first new deal for the Reed Travel Group. The new company was formed by the merger of ABC, Reed's long-standing travel company and the Travel Information Group, bought by Reed from Mr Robert Maxwell earlier this year in a deal worth \$25m.

Mr Peter Davis, chief executive of Reed International said yesterday in a statement: "An intriguing part of the acquisition of TIG was the opportunity to develop an electronic

product such as this."

Sabre is claimed to be the world's largest private real-time computer network and travel information database with 14,000 travel agencies in more than 40 countries using its reservation system.

The new database will be supplied on CD-ROMs (compact disc read only memory). If the new product is successful other travel-related products and services may be added to the database.

YELVERTON: Dividend income and interest grew to £337,000 (£207,000) and net dealing profits moved back to the black with £37,000 (loss £10,000). With tax taking £82,000 (£5,000), earnings came out at 1.28p (losses 0.08p). There is no dividend.

**DIVIDENDS ANNOUNCED**

Company	Current payment	Date of payment	Corres. - Total for year	Total for year
Dyson (J&J)	3	-	2.5	4.5
Eve Group	3	-	4.5	17.4
Hepworth	8.15	Nov 5	4.15	12.05
Independent Inv	0.75	-	0.25	0.75
Jury's Hotel	2.94	Sept 22	2.5	4.5
Konyon Secs	4.75	Aug 31	4.75	6.75
Mount Charlotte	0.46	Oct 8	0.4	1.06
Mountleigh	3.5	Oct 2	2.5	4.75
St Andrew Trust	2.16	Oct 2	1.8	5.05
Smith (David)	6	Oct 2	4.9	8.75
Wood (SW)	3	Oct 2	2	2

Dividends shown pence per share not except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market. ††Includes special payment of 0.5p. †††Unquoted stock. ††††Third market. ††††Includes special dividend of 10p.

Parrish hindered in plans to increase capital base

PARRISH, the independently-quoted stock-broking group, said yesterday that its attempt to raise capital to expand its financial services activities were being frustrated by a holding in the group by a company in the process of liquidation.

Directors of Parrish were unavailable for comment yesterday but it seems that the statement was an attempt to clarify uncertainty which has

caused a fall in the share price over the past week. The share price has fallen from 67p last Friday to 49p yesterday.

In a statement to the stock exchange, the company said that "the existence of a 21 per cent shareholding in Parrish, originally owned by Spedley Holdings, the Australian merchant bank group currently in the hands of liquidators," was frustrating discussions with potential subscribers of capital.

At yesterday's annual general meeting, Mr Orchard said the fall in De La Rue's recovery from last year's profits would not be seen until the second half of the year. He added that a chief executive to succeed Mr Brian Malpas, who resigned because of ill health, would not be appointed until after the Crosfield situation had been resolved.

Completion has taken place of the sale in a management buy-out of 81.88% of the issued share capital of

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Banking on value in UK trusts

Haig Simonian and Nikki Tait on Hypo-Bank and its FCM deal

**BAYERISCHE** Hypothek- und Wechsel-Bank (Hypo-Bank), is only West Germany's seventh biggest bank, with total assets of DM 195bn, or £48.7bn, at end 1988. But its earnings make it one of the country's most successful financial institutions.

Partial operating profits before tax, the standard measure of bank earnings in Germany, amounted to DM 84m last year. That was more than DM 100m ahead of Bayerische Vereinsbank, its larger and slightly better-known Munich neighbour. Full operating profits, which are not revealed but include gains from own-account trading, were probably well above DM 1bn.

Hypo-Bank's main strength, and the reason for its buoyant results at a time of volatility in German bank earnings, come largely from its mortgage banking business, which is concentrated in economically booming Bavaria.

Unlike most German banks, which have to conduct mort-



Wilhelm Pfeiffer (left), member of the managing board of Hypo-Bank, and Oliver Dawson, chairman of FCM



Oliver Dawson, chairman of FCM

societies would probably be unjustifiably expensive, while the growing competition in UK retail banking is likely to depress potential profits.

But as Mr Eberhard Martini, Hypo-Bank's chief executive, who took over the top seat at the beginning of May last year, will confirm at a press conference in Munich this morning, Hypo-Bank's UK and European ambitions do not end with property finance.

Like a number of its continental counterparts, Hypo-Bank has been looking to buy a London-based international fund manager for some time and the negotiations with F&C alone have been in progress for about a year, according to the two companies yesterday. "We looked at a number of possibilities, sounded quite a few out, and eventually decided on this one," said a Hypo-Bank official.

The company on which Hypo-Bank has finally alighted is one of a dwindling band of independent fund management operations in the UK.

It can claim to have launched the world's first investment trust - Foreign & Colonial Investment Trust (F&CIT) - back in 1868, and its current five-strong stable of trusts accounts for about half the £2.8bn under management. This makes F&CIT one of the largest investment trust managers in the UK. The remainder comes from pension funds, endowment, mutual funds, and venture capital investments.

Unlike many investment trust stables, FCM has been spared predatory action against its funds. Its £925m flagship trust, the original Foreign & Colonial Investment Trust, has a commendably reliable performance record. Also there are no significant stakes

been tending to go their separate ways. Earlier this year Hypo-Bank announced that it was to launch its own managed funds, which would complement those now run with Dresdner Bank. Moreover, it has also set up a new subsidiary, Hypo Capital Management (HCM) to further its ambition to become one of Germany's leading banks in the securities business.

The third, and most recent, development in its strategy has been to raise to 75 per cent its stake in Bankhaus Maffei, a small Munich-based private bank. Like a number of domestic rivals, Hypo-Bank intends to use the upmarket private bank to appeal to well-heeled private clients.

Hypo-Bank clearly sees its relationship with FCM developing two ways. First, the London group will offer an important listening post in the City and valuable expertise in the international securities business.

Secondly, having companies which have supported discontingualising reorganisations elsewhere.

That said, it is the trusts which own the fund management company, with F&CIT taking the largest (61 per cent) stake. These stakes will now halve, leaving the trusts with the 25 per cent that does not belong to Hypo-Bank.

Yesterday, London analysts appeared to feel that the price struck with Hypo-Bank was very acceptable, though not excessive.

In the year to end-June, FCM made pre-tax profits of £1.32m, so the implied exit multiple seems generous. But Hypo-Bank is only paying the equivalent of 1.25 per cent of funds under management, which does not.

That said, the German bank is not getting full control either, and analysts point out that half of FCM's funds are in the less profitable, although also less volatile, investment trust area.

Quite how the relationship with its new acquisition will develop will partly be revealed by Mr Martini later today. But some of Hypo-Bank's aims are already clear.

Clearly, having gained adequate board level representation at FCM, the bank seems content with its 50 per cent stake, and says it has no plans to take full control.

Meanwhile, Hypo-Bank has not pulled out of its partnership with Dresdner Bank, Germany's second biggest financial institution. In ABD, the US broker and fund management business based in Boston and New York, in which it has a 25 per cent stake.

Indeed the two banks have

**GRANVILLE**

**SPONSORED SECURITIES**

High	Low	Company	Price	Change	Div (p)	Yield %	P/E
340	295	Asst. Brit. Ind. Ord.	340	0	10.3	3.0	9.2
38	28	Armitage and Ribbles	38	0	-	-	-
35	28	B&B Design Group (USM)	35	0	2.1	5.9	8.5
120	140	Bardon Group (S)	120	0	6.7	5.4	-
123	105	Bray Technologies	123	0	5.9	6.1	8.6
110	105	Brenhill Cont. Prof.	105	0	11.0	10.5	-
104	100	Brenhill 84% New C.C.R.P.	104	0	-	-	-
305	280	CCZ Group Ord.	280	+1	14.7	5.1	3.5
176	168	CCZ Group 11% Conv. Pref.	168	0	24.7	6.9	-
210	140	Carlini Prof	210	0	7.6	3.6	12.4
110	109	Carlini 7.5% Pref. (S)	110	0	10.3	9.4	-
-	-	DNWSL (S) (Magnum) New S Corp	125	-0.25	-	-	-
-	-	DNWSL (S) (Magnum) New S Corp	125	-0.50	-	-	-
130	119	Eds Group	129	0	8.0	6.2	7.4
145	58	Jackson Group (S)	139	-1	3.6	2.6	16.2
222	261	Middleton RIV (S) (S)	225	0	-	-	-
140	98	Robert Jenkins	140	0	10.0	7.1	5.1
467	403	Sorattos	465	0	10.7	4.0	12.4
290	270	Torday & Carlisle	289	0	9.3	3.2	30.1
117	100	Torday & Carlisle Conv. Pref.	114	0	10.7	4.4	10.4
122	92	Treviati Holdings (USM)	101	0	2.7	2.7	10.9
120	120	Unicredit Europe Conv. Pref.	120	0	9.3	7.4	-
395	326	Vestimentary Dry. Co. Ltd.	390	0	22.0	5.6	9.4
370	327	W.S. Yates	325	0	16.2	4.8	27.9

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**HYPONBANK**

page banking business through subsidiaries, both Hypo-Bank and Bayerische Vereinsbank have been "grandfathered", allowing them to offer mortgage loans via the parent company.

It is the bank's role in home finance which partly explains its second forte - securities trading and fund management. Hypobank is the Germany's biggest issuer of Pfandbriefe, a form of securitised mortgage obligation, and the bank is also active in the government bond and equities markets.

The decision to buy a stake in Foreign & Colonial Management (FCM) comes as a little bit of a surprise, in view of the fact that most analysts expect the bank to concentrate on property finance in developing its European expansion strategy.

Last December, Hypo-Bank took a 5 per cent stake in Richard Ellis, the UK property group. The two companies set up a joint venture, Richard Ellis Financial Services, aimed to concentrate on commercial property development in the UK and continental Europe.

Like a number of other German banks, Hypo-Bank is also known to have been eyeing up UK building societies. After extensive study, that idea appears to have been dropped on the grounds that building

**Foreign Colonial**

In time, Hypo-Bank may market some of F&CIT's funds to its retail clients, both in Germany, and increasingly, to the new customers it is gaining elsewhere in Europe. For although Hypo-Bank's European ambitions are appreciably more modest than those of bigger rivals like Deutsche Bank or Dresdner Bank, it has already made tentative steps into other European markets.

The bank now has stakes in two small north Italian banks. More recently, it purchased a 1.7 per cent stake in Banco Popular Español, with which it is already setting up new leasing and property finance companies in Spain. Its Spanish involvement throws light on one of Hypo-Bank's lesser known, but arguably most important, assets.

Already rock-solid financially, its major shareholder is Allianz, Europe's biggest insurance group, which has a stake of about 23 per cent. And its supervisory board chairman, Mr Klaus Götze, who is currently the chief executive of MAN, the big engineering group, happens to be an ex-Allianz board member.

With support like that, any bank looking to build up an international fund management and securities business can probably sleep tight.

**AVON RUBBER**: In respect of the recent rights offer, acceptances were received for 3,908,494 shares (93.7 per cent). Following the sale of the rights shares, Brown Shipley no longer has a notifiable interest. **MARYLEBONE ESTATES** Company is commencing construction of a new £16m office development in Briset Street and St John's Square, London EC. Planning consent has been granted for a new six storey office building providing a gross area of 36,816 sq ft, including underground car parking.

**MOLYNEUX ESTATES** is to purchase the freehold of the Overthorpe Road Industrial Estate, Oxon, for £1.5m including costs. Following the placing of shares in Molyneux, Marine and General Mutual Assurance is the holder of 1.38m Molyneux shares (7.6 per cent). The shares were acquired at 55p each. **YELLOWHAMMER** is paying up to £1.7m for Sara Pearson Associates, which incorporates Sara Pearson Associates and the assets of Spa Consultancy. For the 12 months ended April 30 1988, Sara Pearson's fee income was £255,000 and pre-tax profits were £144,000. The initial consideration of £474,000 and costs will be financed by a placing of 250,000 new ordinary shares.

**YELVERTON**: Dividend income and interest grew to £337,000 (£207,000) and net dealing profits moved back to the black with £37,000 (loss £10,000). With tax taking £82,000 (£5,000), earnings came out at 1.28p (losses 0.08p). There is no dividend.

**Bell Resources** Financial Services N.V. Each unconditionally guaranteed on a subordinated basis by non-deferred Convertible Bonds issued by Bell Resources Ltd. and convertible into ordinary shares of £0.50 each of Bell Resources Ltd.

**Bell Resources Ltd.** (Incorporated under the laws of the State of New Jersey)

Holder of the above Bonds are hereby notified in accordance with the terms of the Trust Deed constituting the above Bonds that the financial year end of Bell Resources Ltd. has been changed from 31st December to 30th June, effective from the period commencing 1st January 1989. This change has been made in compliance with the requirements of the Companies (Western Australia) Code.

Bell Resources Ltd.

**T. C. Ziraat Bankasi** (Incorporated in the Republic of Turkey with limited liability)

U.S. \$140,000,000

Floating Rate Notes Due 2001

Notice is hereby given that the Interest Rate for the period from 26th July 1989 to 26th January, 1990 is 10.0%. The Floating Rate Note Interest Amount payable on 26th January, 1990 is U.S. \$520.69 per U.S. \$100,000.

Bankers Trust Company, London Agent Bank

**MINCAS** U.S. \$100,000,000

Secured Floating Rate Notes due 2004

Interest Rate 10.0% p.a. Interest Period 25 July, 1989 to 16 February, 1990. Interest Payable per U.S. \$100,000 New U.S. \$10.00 p.a.

July 27, 1989, London By Citibank, N.A., (ICSI Dept.) Agent Bank

**Bell Resources** U.S. \$200,000,000

5 1/2 per cent Guaranteed Convertible Subordinated Bonds due 2002

**Bell Resources Ltd.** (Incorporated under the laws of the State of New Jersey)

Holder of the above Bonds are hereby notified in accordance with the terms of the Trust Deed constituting the above Bonds that the financial year end of Bell Resources Ltd. has been changed from 31st December to 30th June, effective from the period commencing 1st January 1989. This change has been made in compliance with the requirements of the Companies (Western Australia) Code.

Bell Resources Ltd.

**The Prudential Insurance Company of America**

U.S. \$500,000,000

Collateralized Mortgage Obligations Series 1986-1

For the period 25th July 1989 to 25th August, 1989 the Bonds will carry an Interest Rate of 9.575% per annum with an Interest Amount of U.S. \$203.73 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th August, 1989. The Principal Amount of the Bonds outstanding is expected to be \$9,419,228. The original Principal Amount of the Bonds, or U.S. \$24,709.61 per Bond until the Thirty Second Payment Date.

Bankers Trust Company, London Agent Bank

**BANK OF CHINA** U.S. Dollar Floating Rate Notes due July 1990 - WKN 478 543 -

In accordance with the Conditions of the Note notice is hereby given that for the interest period July 24, 1989 to January 23, 1990 (included) the Notes will bear interest at the rate of 6 1/2 per cent per annum. The coupon amount per U.S. \$10,000 Note will be U.S. \$ 631.25 and per U.S. \$100,000 Note U.S. \$ 6,312.50.

The Interest Payment Date will be January 24, 1990.

In July 1989 Deutsche Bank Aktiengesellschaft

UK COMPANY NEWS

Mill purchases check David Smith

By Maggie Urry

DAVID S SMITH, Britain's largest paper maker, yesterday announced a 7.6 per cent rise in pre-tax profits to £38m in the year to end April.

Mr Richard Brewster, chief executive, said the figures had been affected by the acquisition of the Kembley paper mill in February 1988 and the Hollins paper mill in August 1987.



Richard Brewster: results affected by Kembley purchase

current year. At the year end debt was £35m compared to shareholders funds of £101m.

COMMENT

After the rapid growth of earlier years, David S Smith is now going through a quieter patch. But investors who can look beyond the current year should like what they see.

Acquisitions help lift Kenyon to £2.85m

By John Thornhill

KENYON Securities, which is proposing to merge with fellow USM-quoted general director, Hodgson Holdings, lifted pre-tax profits by 74.6 per cent to £2.85m in the year to March-end.

This result was helped by last year's acquisition of 18 new businesses, although it was scored in the face of last winter's lower than expected death rate.

Individual pension sales treble to £86m at Allied Dunbar

By Eric Short, Pensions Correspondent

ALLIED DUNBAR, Britain's largest unit-linked life insurer and a major unit trust group, trebled its single premium individual pension sales in the first six months of this year from £28m to £86m.

The growth reflected the popularity of rebate only personal pensions used to contract out of the State Earnings Related Pension Scheme.

There was a sales boom in these contracts ahead of the end of the tax year 1988-89, in which Allied Dunbar, with its direct sales force now numbering 5,200, was well placed to take advantage of.

penalised for a 4 per cent drop in annual premium sales of individual pensions from £70m to £67m. Within this figure, personal pension sales climbed 5 per cent from last year's record figure to £48m, but sales of executive pensions declined substantially.

On the life assurance side, Allied Dunbar reported a one-third growth in sales of its Adaptable Life Plan to £5m and a 6 per cent rise in sales of its mortgage-related Adaptable Endowment Plan to £12.5m.

The latter increase reflected the growing acceptance by mortgage lenders of unit-linked endowments to repay mort-

gages. Allied Dunbar's own mortgage lending dropped nearly 20 per cent from £261m to £211m in the period in line with the market.

Direct unit trust sales dropped from £22m to £7m in contrast with the overall industry pattern of increased sales from last year's depressed figures.

Overall new annual premiums were 5 per cent lower at £96m compared with £101m and single premiums up 58 per cent from £192m to £302m. Total funds under management have now reached £7.7bn.

Budgen to sell Old Bond St confectionery shop

BUDGEN, the supermarket group, is in negotiations to sell its Charbonnel Et Walker confectionery business, writes Lisa Wood.

Mr John Fletcher, Budgen's chairman, said discussions were proceeding with more than one possible vendor. He said: "The brand name is good and there has been a high level of interest."

Charbonnel Et Walker manufactures its own chocolates

and has one shop in Old Bond Street, London. Last year sales were £1.25m and it is understood that the purchase price will be between £1m and £2m.

Mr Fletcher said the business did not fit in with Budgen's supermarket operations and the scale of the business was inappropriate. Last year Mr Fletcher sold the majority of his Barker & Dobson confectionery businesses.

Boots extends Ward White bid for two weeks

By Vanessa Houlder

Boots yesterday extended its £800m cash offer for Ward White, the retailer, by another fortnight, after it had received acceptances for just 0.04 per cent of ordinary shares.

Boots now has 10.68 per cent of its target's ordinary shares and 3.38 per cent of convertible shares, an increase of 0.23 per cent.

Ward White described the level of acceptances as "trivial". It demonstrated that Ward White shareholders had firmly rejected Boots' offer, said Mr Philip Birch, Ward White's chairman.

The offer of 400p in cash or loan notes for the ordinary shares and 137p for the preference shares, has been extended until August 8. Ward White's share price dropped 1p to 439p. Boots' share price was unchanged at 279p.

Wace pays £14.25m for colour printer

By John Thornhill

WACE GROUP, the pre-press services group, is hitting the acquisition trail once again with the purchase of Burgess, a colour printing company, for up to £14.25m in cash and shares.

Burgess, based in Abingdon, is a colour printer for the greetings card and fine arts markets.

Burgess serves about 100 greetings card publishers in

the UK and estimates that it has a market share of about 10 per cent. It is also involved in data processing and typesetting for several Government departments and educational and scientific journal publishers.

Mr Peter Vacher, Burgess's managing director, said as a private company wanting to grow bigger, Burgess either had to go public or become

part of a public company. It approached Wace about a possible sale and was encouraged by the response it received. "Burgess has been a family business with a strong identity and we were anxious to keep that identity. With Wace there will be little interference from the centre."

All Burgess's executive directors will stay with the business and Miss Doreen Bur-

gess, the great granddaughter of the founder, will remain as non-executive chairman.

Mr John Clegg, Wace's managing director, said: "Burgess is a quality printing business in a niche market and has excellent management. It will be earnings enhancing for Wace."

In the 14 months to February 28, Burgess made pre-tax profits of £1m on sales of £12.55m. The initial payment of about £7.5m will consist of 949,047 20p Wace shares and £3.6m in cash. Further performance-related payments of up to £6.75m will be made.

Dyson lifts profits 41% to £2.25m

J&J DYSON, which has interests in coal-mining, builders' merchandising and the manufacture of both refractories and vehicles and trailers, lifted pre-tax profits 41 per cent to £2.25m in the year to March 31.

The increase - from £1.58m - was mainly due to the vehicles and trailers operation raising its contribution from £65,000 to £468,000 as well as a substantial fall in the amount of interest paid, down from £249,000 to £103,000.

The refractories business made £1.52m (£1.44m) and mineral royalties contributed £359,000 (£334,000). However builders' merchandising saw a drop from £188,000 to £119,000.

Turnover rose to £50.23m (£49.15m) and, with tax taking £484,000 (£390,000), earnings advanced to 13.07p (8.31p). There was an extraordinary profit of £2.04m (loss of £89,000).

Jurys Hotel ahead 12% to £2.27m

Jurys Hotel Group, the Dublin-based hotel operator, lifted taxable profits 12 per cent from £2.03m to £2.27m (£1.97m) in the year to April 30.

Turnover was ahead from £17.22m to £19.01m and, after tax down to £296,000 (£217,000), earnings rose to 8.5p (7.7p). The directors have recommended raising the final dividend by 0.4p to 2.9p for a total for the year of 4.5p (4p).

Eve Group nearly trebles to £7.23m

Pre-tax profits at Eve Group, the USM-quoted contracting, plant hire and property development company, increased nearly threefold from £2.52m to £7.23m in the year to end-March 1989, comfortably beating the forecast made at the interim stage.

This came from turnover up 44 per cent to £49.47m (£34.39m). After tax of £2.44m (£955,000), earnings per share almost trebled to 51p (17.9p). Mr Roger Ames, chairman, said that the exceptional property development profit, which contributed substantially to

the year's large increase in pre-tax profits, arose from the sale of a site which had not been intended for development. He added that he did not foresee exceptional profits from property development in the current year, and group profits should return to a more normal level.

A special dividend of 10p was paid in March, together with an interim of 2p, and the board is recommending a final dividend of 5p (4.5p) making a total for the year of 17p (9p).

Allied Insurance Brokers acquisition

Allied Insurance Brokers Group is to acquire Daydell for a maximum consideration equivalent to 5763,100 and satisfied by the allotment of 140,000 Allied ordinary shares.

Further consideration, to be calculated on the achievement of minimum profit targets for the combined life and pensions operations over each of the three years to June 30 1992 could result in maximum additional allotments of Allied shares.

Daydell, a newly formed company, has acquired the business of B and G M Fay, life and pension broker.

Excellent Profit Growth in Challenging Conditions.

Profit before tax up 33%

Earnings per share up 37%

Interim Dividend up 24%

SUMMARY OF RESULTS

	Six Months to June 89	Six Months to June 88	Year Ended 31st Dec 1988
	£m	£m	£m
Turnover	310.2	273.1	576.8
Profit before Tax	53.3	40.1	86.3
Profit after Tax	34.7	26.0	56.0
Earnings Per Share	17.97p	13.08p	28.59p
Interim Dividend	5.15p	4.15p	12.05p

Extracts from a statement by the Chairman, Professor Roland Smith

- The first half of 1989 has been a challenging but highly successful period for your company.
- Industrial and commercial markets have remained buoyant and have more than compensated for shortfalls in new housing and DIY building products. Against this background the scale of profit improvement represents a considerable achievement.
- Profit improvement is broadly based with all divisions achieving significant increases and in many cases gains in market share.
- Core Henderson companies have been successfully integrated into the Home Products and Industrial Products Divisions, and have made significant contributions to profits. Strategically irrelevant subsidiaries have been sold at advantageous prices.
- We see no reason why the trading performance in the first half of the year should not continue in the second half.

HEPWORTH PLC

The contents of this statement, for which the directors of HEPWORTH PLC are solely responsible, have been approved for the purpose of Section 57 of the Financial Services Act 1986 by an authorised person.

**NCNB Texas**

Advised & Assisted

**PRINCETON PACKAGING (U.K.) Ltd.**

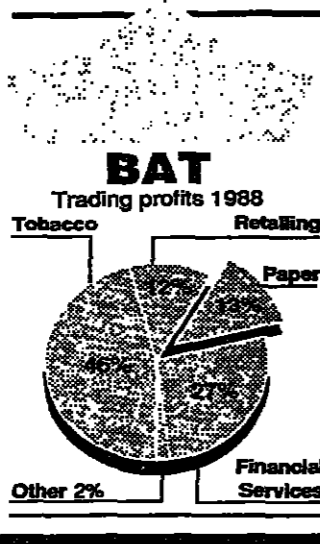
In Its Acquisition of:

**Samuel Jones & Company Ltd.**

June 1989

UK COMPANY NEWS - THE BID FOR BAT

At the heart of the £13bn takeover bid for BAT Industries is the tobacco-based conglomerate's record in managing a wide diversity of subsidiaries, ranging from retailing to insurance. In the first of a series of articles on the performance and prospects for BAT's constituent parts, Maggie Urry in London and Anatole Kaletsky in New York examine its paper manufacturing operations.



A look at the world of papermaking

IN BAT's worldwide scheme of things, paper manufacturing is a relatively small business. In 1988, the company's paper businesses around the world provided 10 per cent of its total revenues and 13 per cent of operating profits, only slightly ahead of the retailing divisions and far behind the tobacco and financial services groups.

Even in the US, where BAT's Appleton Papers is the world's biggest manufacturer of carbonless papers, as well as the leader in the rapidly growing market for the thermal papers used in facsimile machines, paper accounts for only 14 per cent of the group's turnover and operating profits.

But both Appleton in the US and Wiggins Teape, BAT's European paper and pulp business, each provide good illustrations of BAT's stepwise progress into successful businesses from its tobacco roots.

BAT's involvement in the paper industry began long before diversification became a fashionable word at corporate headquarters. It had long made cigarette paper for its tobacco businesses and in the early 1960s did a deal with Wiggins Teape, a group with a history reaching back into the 18th century. BAT swapped its cigarette paper interests for a minority stake in the enlarged company.

In 1970, BAT took full control of Wiggins Teape, which was running into difficulties, and thus became Europe's biggest producer of specialty business papers. Among Wiggins Teape's most successful products was carbonless copying paper, a relatively new product that was beginning to make rapid inroads into the markets for multi-part business forms. Traditionally, such forms had been interleaved with carbon paper to produce the extra copies required. Carbonless paper was

more expensive but also far more convenient for applications ranging from credit card vouchers to airline tickets and business receipts. In 1978, BAT was a natural buyer when NCR Corporation, the big US computer company, decided to dispose of its paper-manufacturing subsidiary, based in Appleton, Wisconsin, as part of an extensive corporate restructuring.

Appleton's NCR brand paper had a commanding share of the US carbonless market. But it had become something of an unwanted stepchild for NCR as the parent company moved away from its roots as a supplier of cash registers and other business products to more advanced computer applications. Under BAT's control, both companies have undergone large upheavals, involving substantial investment and reshaping of their product portfolios, and now occupy powerful positions in their market niches.

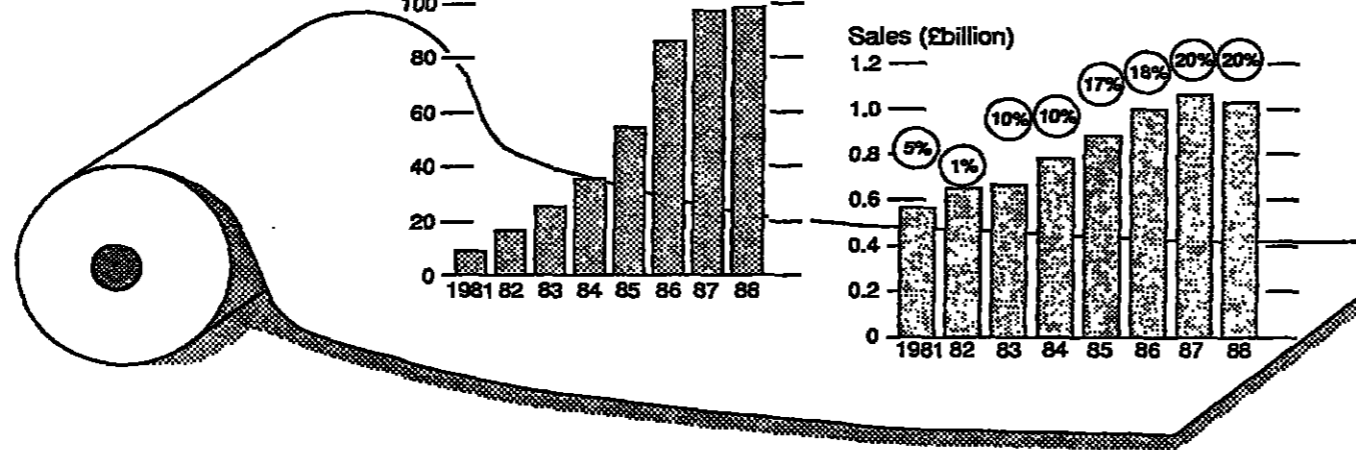
A sharper business, focused on its strengths

Maggie Urry on the transformation which has taken Wiggins Teape to the top of the European tree

WIGGINS TEAPE is seen by outsiders as a sharply focused paper group, in the first division of European paper makers, if not at the top of the league, which would be subject of considerable interest in any carve-up of the BAT empire.

It has been one of BAT's successes, and the small scale of the group, it is a sizeable business in its own field. Such companies are in demand, particularly from rivals afraid of finding themselves outside the European Community when the single market is established. Analysts suggest it is worth £15 or more.

Insiders argue that Wiggins Teape would not have reached this position without the guiding hand of, and the occasional shove from, BAT. They hail it as an example of how a conglomerate can run seemingly diverse businesses successfully.



that BAT then decided that it was to stay in the paper industry the attitude that low rates of return were normal would have to change.

Discussions between Wiggins Teape management and BAT's head office concluded with some "challenging financial objectives" being set. "Wiggins Teape did not think they were achievable and thought BAT was asking too much," Mr Broughton says.

But those targets have now been met through a combination of selling anything which was considered incapable of reaching them and sharpening up the operations which could. The company's return on equity has risen from 1 per cent in 1982 to 20 per cent in 1988.

One analyst puts the transformation thus: "The word came from the top that they

had to become more efficient. It's not that the Wiggins Teape management did not have good ideas, but it was rather languid in applying them. It's a much sharper business now and has homed in on its strengths."

Mr Broughton, a one time financial man in other parts of the BAT empire, explains how the relationship between Wiggins Teape, based in Basingstoke, and head office works. Wiggins Teape and BAT talk about what can be done and what needs to be done. The Wiggins Teape management puts up most of the ideas and carries out all the implementation.

BAT's role is to set guidelines and strategic objectives and act as a knowledgeable shareholder, able to ask questions and "challenge perceived wisdoms," as Mr Broughton

puts it. Because the relationship is a long term one, it "encourages the business to think longer term than it would as a quoted company."

Wiggins Teape has, for example, been managing a long term switch in raw materials from softwood pulp - made from coniferous trees grown mainly in colder areas such as Scandinavia, Canada and Scotland - to hardwood pulp, which is made from trees such as eucalyptus, grown in warmer climates like South America and the Iberian peninsula.

Coniferous trees take substantially longer to grow - 100 years or more in northerly parts of Scandinavia - than eucalyptus and are therefore generally a more expensive source of pulp. The expansion of the paper industry is begin-

ning to cause a shortage of raw material in Europe, with even the Swedes now having to import wood.

This switch has been a long term aim dating back to the difficult times in the early part of this decade. "We saw the Scandinavians were the chief suppliers of pulp and our chief competitors in paper products. The opportunity for them to squeeze us out was quite great," Mr Broughton says.

Wiggins Teape had opened a pulp and paper mill in Fort William, in the West Highlands of Scotland in 1966, using local forestry for the pulp. One product was plain white copier paper, a commodity product where only the lowest cost producers could make a living.

In 1980 the pulp mill was closed down, and later the decision was made to switch all paper production there to car-

bonless copy paper - a fast-growing market making high margins.

At the same time, Wiggins Teape has been investing heavily in eucalyptus pulp production in Spain and Portugal, and now half its pulp comes from the group's mills - including the 30 per cent owned Aracruz Celulose in Brazil. There is the potential to go to 100 per cent, Mr Broughton says.

Thus Wiggins Teape has smartly tied up its raw material supplies to obtain lower cost pulp just as the shortage of fibre worsens.

The first investment in eucalyptus pulp required BAT to put some new equity into Wiggins Teape, at a time when, Mr Broughton says, had it been a quoted company, raising money on the stock market would have been difficult.

Since 1981 Wiggins Teape has invested \$360m and spent \$106m on acquisitions. On the other side \$170m has been raised through disposals.

Aside from \$55m of new equity, Wiggins Teape has been largely self-financing, and has cut its debt level from 69 per cent to 19 per cent. Dividends have totalled \$117m between 1981 and 1988.

Even so, any decision to spend money, above a £4m level, must be approved by BAT. Mr Broughton says that financial resources are a central goal of the company.

But a good project put forward by the management of any operating group, which is cohesive with its strategy and offers a good rate of return, will not fail for shortage of funds.

At \$287m the acquisition of the largest carbonless copy paper supplier in the US was irresistible After \$600m rebuild Appleton is a dominant force in the market

By Anatole Kaletsky in New York

"IN EFFECT we had to rebuild much of the company to save it," says Mr Len Arentsen, the executive vice president of BATUS, BAT's US holding company, describing the task that faced the group when it took over Appleton Papers from NCR in 1978.

For BAT, the opportunity to acquire America's biggest carbonless copy paper supplier at the relatively modest price of \$287m was irresistible, although BAT's management was well aware that Appleton's facilities had fallen into neglect. A great deal of costly new investment would be required to modernise the company.

But this was just the kind of opportunity the holding company, with its abundant surplus cash-flow, relished. "We were familiar with the carbonless business from Wiggins Teape and we had great confidence in it. We knew this was a business where the announcement could meet all of BAT's criteria for returns on equity and growth," Mr Arentsen says.

Over the next ten years BATUS invested an additional \$600m on rebuilding all of Appleton's production lines

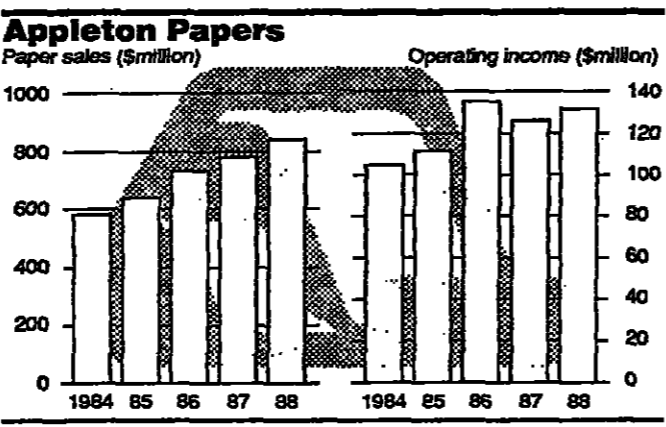
and acquiring several new plants. Appleton's capacity has been increased threefold, and all of its plants converted to the production of high value added coated papers, rather than the mill-grade products which accounted for a significant proportion of Appleton's original output.

Today, 90 per cent of the paper tonnage made by Appleton is carbonless, compared with less than two-thirds when the company belonged to NCR. (Much of the company's paper is still sold under the NCR brand name.)

Apart from carbonless grades, Appleton's single most important product is thermal paper, with a small number of specialised graphic papers making up the rest of its sales, which came to \$844m in 1988.

The company does not disclose the profitability of its various lines. But analysts believe that increased carbonless sales accounted for the great bulk of its \$131m in operating profits last year, in the contribution from thermal papers was growing far more quickly.

Appleton doubled its sales of thermal papers between 1987 and 1988 and Mr Arentsen notes that the expansion of the



thermal paper market as a result of the proliferation of fax machines continues at an "explosive" rate. Industry analysts generally share his view that fax and other thermal paper applications will assure Appleton's rapid growth for the foreseeable future.

According to Mr Arthur Diamond of Diamond Research in Ventura California, thermal paper sales in the US will grow almost fivefold from \$225 in 1987 to \$1,050 in 1990. And Appleton has the capacity to meet almost half of the US

demand. Indeed, some analysts believe that thermal grades will eventually displace carbonless paper as the company's most important products, because the carbonless market may in the foreseeable future begin to decline.

Carbonless sales volumes grew at an annual rate of about 11 per cent between 1971 and 1988, but much of this demand came from the replacement of carbon-interleaved products, rather than natural growth of the market in bus-

ness forms. As the replacement products are exhausted and electronic data interchange continues to stunt the growth of business forms, the carbonless market should slow to a 4 to 6 per cent growth rate in the next five years and then stagnate and decline, according to forecasts made by Mead Corporation. Mead, with a US market share of around 30 per cent, ranks second in this business behind Appleton, which controls about 50 per cent.

Mr Arentsen rejects such gloomy projections, pointing out that some people had been predicting the demise of the carbonless business for the past ten years. He does concede, however, that the development of new products and applications will be essential to maintain Appleton's growth, which has averaged 10 per cent a year since 1984.

It was precisely this analysis, he notes, that led Appleton into the extremely lucrative thermal paper business. Thermal paper is a coated product with many technical similarities to carbonless grades. As a result, it was a natural step for Appleton to buy the technology from Japan and then invest heavily to become the

leading US producer.

By the end of this year Appleton will have about 45,000 tonnes of the 99,000 tonnes of US thermal paper capacity, according to Mr Arthur Diamond of Diamond Research. While almost all of the other major manufacturers, both in the US and overseas, are Japanese companies or their subsidiaries, Mr Diamond says that Appleton's record of aggressive technological innovation and consistent management, along with its good reputation for product quality, should enable it to hold its commanding market share in the future.

The company came up for sale it would attract plenty of buying interest, not only from within the US paper industry but also perhaps from chemical and electronics groups.

Based on the after tax price-earnings ratios of 11 to 12 enjoyed by the specialty paper companies like Mead and Glatfelter, the bidding might begin at \$1b or so. But given the company's recent heavy investment programme and its dominant positions in two of the paper industry's most attractive markets it would probably go a good deal higher.

AMS Industries suffers a pre-tax loss of £91,000

THE UNHAPPY stock market career of AMS Industries, Lancashire-based designer and manufacturer of studio sound equipment, reached a low point yesterday with the announcement it had fallen into loss during the first half, writes Clare Pearson.

The company, which suffered a pre-tax loss of £91,000 against a £283,000 profit last time, is selling the custom-built analogue console side of the business which it said was at the heart of its problems.

The interim dividend is maintained at 0.5p, but directors speaking for 72.6 per cent of the shares are waiving their entitlement. Assuming a 35 per cent tax charge, against an actual 28.8 per cent charge, the loss per share was 0.19p,

against earnings of 0.56p last time.

AMS said that provided current levels of turnover in the other ranges were maintained, it anticipated a return to profitability in the second half.

Floated in 1986, AMS's profits have declined in each of the last three years and had said four months ago it expected to break even in the period just reported upon.

The customised side of Cal-rec Audio Systems, bought in July 1986, is to be sold for about £330,000 to the director currently responsible for it.

Mr James Hamilton, finance director, said AMS had made a mistake in trying to combine production of these consoles, manufactured on medium-term contracts, with its own standardised consoles.

Borland doubles after restructuring

Restructuring in August 1988 at Borland International has helped it recover from its slide into losses of \$2.78m in the year to March 31. Pre-tax profits in its first quarter to June 30 have more than doubled from \$794,000 to \$2.1m, equivalent to £1.29m.

The California-based and USM-quoted software manufacturer said that the improved performance marked the third consecutive profitable quarter since the restructuring, when staff were cut to reduce overall costs by \$1m a month.

Sales and royalty income in the quarter rose 5 per cent to \$23.6m (\$1.96m), though the cost of sales was up to \$6.28m (\$5.34m).

After a tax provision of \$425,000 (\$300,000), earnings more than tripled to 2.8 cents (0.8 cents).

SW Wood makes 46% improvement to £2.2m

A 46 per cent improvement in pre-tax profits was announced by SW Wood, the steel trading, aluminium smelting, property development and industrial holdings group, for the year to March 31.

On turnover 35 per cent ahead to £74.52m (£55.35m) the taxable result rose from £1.51m to £2.21m. Earnings worked through at 21.5p (16.5p) per share and a final dividend of 3p (2p) is proposed for a 5p (2p) total.

Aluminium resmelting and procurement operations increased profits, said Mr Robin Matthews, executive chairman, and the investment programme to double the smelting plant capacity at Bo'ness was completed. Benefits from that would come through in the current year.

Lower profits were produced from the international steel trading company in difficult market conditions. Demand from the mills was strong but increased competition lowered margins.

Advantage was taken of the buoyant conditions in the property market to realise profits, however, and that division was now well placed to be selective in its investments.

Looking ahead, the chairman saw expansion through an active acquisition policy and said that progress was already being made in pursuit of appropriate purchases.

Mr Matthews became chairman on March 31 when a group of investors, headed by himself and his brother Nigel, took a 38.7 per cent holding in the company.

Apollo Watch tops £400,000

Apollo Watch Products reported a 13 per cent increase in pre-tax profits from £377,000 to £426,000 for the six months to end-June.

The company also announced that it had purchased Stylecraft, a Montreal-based manufacturer of leather watch straps, for C\$7.1m (£3.8m), the company's first acquisition since it came to the USM in November 1988.

Turnover for the half was up from £2.5m to £2.9m, reflecting just a slight easing in margins, pre-tax to sales. But chairman Mr William Pollock said that current trading was satisfactory with sales continuing to show strong growth.

Earnings per 3p share amounted to 0.55p (0.52p) after a tax charge of £157,000 (£155,000).

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY - Indices of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Ind. prod.	Eng. ord.	Retail vol.	Retail value	Unemp.	Vacs.	
1988 1st qtr.	107.8	116.8	117.8	116.7	2,288	269.9
2nd qtr.	108.3	117.4	118.3	117.2	2,284	268.2
3rd qtr.	110.5	119.2	120.7	119.8	2,282	264.3
4th qtr.	114.4	123.0	125.7	124.8	2,271	264.8
1989 1st qtr.	116.3	125.8	128.1	126.9	2,192	260.3
February	116.8	126.8	128.8	127.6	2,187	261.2
March	116.3	126.3	128.7	127.5	2,196	262.2
April	117.0	127.0	129.1	127.9	2,202	263.2
May	117.1	127.1	129.1	127.9	2,207	264.2
June	117.1	127.1	129.1	127.9	2,207	264.2

OUTPUT: by market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1985=100); housing starts (000s, monthly average).

Consumer goods	Invest. goods	Intend. goods	Eng. ord.	Metals mfg.	Textiles	Hous. starts
1988 1st qtr.	106.5	106.3	107.7	107.3	105.7	19.8
2nd qtr.	111.5	108.4	110.8	110.3	108.2	22.8
3rd qtr.	113.5	113.9	116.8	114.8	112.7	26.4
4th qtr.	115.0	118.9	121.8	119.8	116.2	30.5
1989 1st qtr.	115.0	118.9	121.8	119.8	116.2	30.5
February	114.1	117.9	121.2	119.2	115.7	28.6
March	114.1	117.9	121.2	119.2	115.7	28.6
April	114.1	117.9	121.2	119.2	115.7	28.6
May	114.1	117.9	121.2	119.2	115.7	28.6
June	114.1	117.9	121.2	119.2	115.7	28.6

EXTERNAL TRADE: Indices of export and import volume (1985=100); visible balance; current balance (Dr); all balance (Dr); terms of trade (1985=100); official reserves.

Export volume	Import volume	Visible balance	Current balance	Official reserves	Terms trade	Reserve US\$bn	
1988 1st qtr.	108.3	119.8	-4,028	-3,091	+739	97.0	44.86
2nd qtr.	117.4	127.7	-3,528	-2,744	+784	97.0	43.52
3rd qtr.	120.8	135.9	-3,204	-2,483	+721	98.0	43.09
4th qtr.	124.1	141.9	-2,472	-1,787	+685	98.0	42.66
1989 1st qtr.	127.1	148.5	-2,114	-1,412	+702	98.0	42.23
February	127.1	148.5	-2,114	-1,412	+702	98.0	42.23
March	127.1	148.5	-2,114	-1,412	+702	98.0	42.23
April	127.1	148.5	-2,114	-1,412	+702	98.0	42.23
May	127.1	148.5	-2,114	-1,412	+702	98.0	42.23
June	127.1	148.5	-2,114	-1,412	+702	98.0	42.23

FINANCIAL - Money supply M0, M1 and M3 (annual percentage change); bank sterling lending to private sector; building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (per cent).

M0 %	M1 %	M3 %	Bank lending %	BS inflow %	Consumer credit %	Base rate %	
1988 1st qtr.	5.2	5.8	20.8	+12,993	3,061	+995	4.50
2nd qtr.	5.8	6.8	21.4	+13,342	3,179	+1,105	4.50
3rd qtr.	7.7	10.2	22.9	+15,749	3,182	+1,062	4.50
4th qtr.	7.7	14.3	26.5	+13,573	3,180	+878	4.50
1989 1st qtr.	7.8	16.0	29.9	+13,372	3,173	+871	4.50
February	8.5	17.2	31.2	+13,629	3,169	+876	4.50
March	7.7	13.7	19.8	+12,981	3,170	+876	4.50
April	8.2	15.8	22.7	+13,757	3,167	+876	4.50
May	7.7	14.3	26.5	+13,573	3,180	+876	4.50
June	7.7	14.3	26.5	+13,573	3,180	+876	4.50

INFLATION - Indices of earnings (1985=100); basic materials and fuels; wholesale prices of manufactured products (1985=100); retail prices and food prices (1985=100); average commodity index (1985=100); trade weighted value of sterling (1976=100).

Earnings	Basic materials	Wholesale mfg.	RPI	Food	Retailers' costs	Sterling	
1988 1st qtr.	123.6	95.8	111.8	102.7	105.5	1,747	75.8
2nd qtr.	124.6	97.8	112.8	103.2	106.8	1,817	77.8
3rd qtr.	127.8	98.3	113.9	103.8	108.4	1,882	79.8
4th qtr.	129.1	99.1	115.1	104.7	109.7	1,927	81.8
1989 1st qtr.	127.8	98.2	114.2	104.4	109.8	1,878	78.8
February	128.1	98.5	114.5	104.6	109.9	1,878	78.8
March	128.1	98.5	114.5	104.6	109.9	1,878	78.8
April	128.1	98.5	114.5	104.6	109.9	1,878	78.8
May	128.1	98.5	114.5	104.6	109.9	1,878	78.8
June	128.1	98.5	114.5	104.6	109.9	1,878	78.8

\*Not seasonally adjusted  
\*Not changes in amounts outstanding, excluding bank loans.

Republic of Portugal  
FF 700,000,000 Floating Rate Notes due 1995  
(issued on July 24, 1987)  
and  
FF 700,000,000 Floating Rate Notes due 1995  
(second tranche issued on April 26, 1988)

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from July 26, 1989 to October 26, 1989, the Notes will carry an interest rate of 9.2625% per annum.

The interest payable on the relevant interest payment date, October 26, 1989 will be FF 236.71 per Note of FF 100,000 nominal and FF 2,367.08 per Note of FF 100,000 nominal.

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to the holders of the outstanding  
U.S. \$30,000,000  
1 1/2 per cent. Convertible Bonds Due 2002  
of  
Goldstar Co., Ltd.

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to the provisions of the Trust Deed, the Conversion Price per Share of Common Stock of the Company has been adjusted from W33299 to W32446 with effect from 24th June, 1989 (the day after the record date applicable to the issue of 320,000 preferred Shares to holders and 880,000 common Shares to common holders).

July 27th, 1989  
Goldstar Co., Ltd.

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صديقا من الاجل

UK COMPANY NEWS

# Mount Charlotte makes 20% advance to £22.3m

By John Thornhill

MOUNT CHARLOTTE Investments, the hotel operator in which Sir Ron Brierley's IEP Securities has a 19 per cent stake, increased pre-tax profits by 20 per cent from £18.5m to £22.3m in the 28 weeks to July 16.

The company said the rise reflected continuing organic growth as a result of buoyant occupancy levels and strong management controls.

Mount Charlotte - which now runs 70 hotels with 9,500 bedrooms in the UK, making it the second largest hotel group after Trust House Forte - saw turnover grow by 14 per cent to £68.4m (£60.06m). Mr Robert Peel, chief executive, said occupancy levels had risen by an average of 3 per cent.

In April, Mount Charlotte bought the five star Ramada Renaissance hotel in Brighton for £30m. The hotel has been renamed and added to the group's Hospitality Inn chain. Mr Peel said the hotel had been making losses before its acquisition but it was now trading profitably.

Another hotel was acquired in June, when Mount Charlotte

paid Ladbrokes £24.5m for the Charles Dickens hotel in London. This three star hotel has 193 rooms and is located near the company's Park Court hotel.

In June, Mount Charlotte issued £100m of 10.75 per cent first mortgage debenture stock which it claimed, provided long term finance at an acceptable rate.

An interim dividend of 0.46p was declared, which represents an improvement of 15 per cent on the previous 0.4p. Earnings per share, on a fully-taxed basis, worked out at 2.23p (1.88p).

Mr Peel said he had had friendly talks with representatives from IEP, but would not welcome it increasing its stake. "It is not motivating for professional hoteliers to have to worry about title-tattle concerning share ownership," he said.

COMMENT

This set of results reflected a strong trading performance from Mount Charlotte. Operating margins were on the rise and the company looks set to

improve these still further as its heavy expenditure on refurbishment begins to pay off in increased room rates. Mount Charlotte will also advance as a result of its recent acquisitions and some additional benefits may yet emerge from its 12.7 per cent holding in its fellow hotel group, Norfolk Capital. However, the current predator may also be possible prey. The somewhat disconcerting presence of Sir Ron Brierley on the shareholder register gives Mount Charlotte's directors some cause for concern, although it seems unlikely that he would mount a full takeover bid himself. But some other admirer might well take a shine to the group's assets and Mount Charlotte's strong presence in London could prove especially tempting. The current buoyant market in business and tourist travel - boosted by the strengthening dollar - will help push pre-tax profits over £20m for the year. That gives a prospective p/e of just over 15 - a shade high on fundamentals but worth hanging on to for any takeover action.

# Nicholson consolidates on IOM

By Edward Sussman

THE NICHOLSON family plans to consolidate its diversified holdings on the Isle of Man by merging the publicly traded Isle of Man Enterprises, a property company, with two privately held family concerns.

IOME, whose shares have been suspended since July 12, is to acquire Orchard Properties, which owns eight freehold properties, and Nicholson (Isle of Man) Limited, which operates the food retailer Shoprite

and the wine seller Winerate Wine Merchants. The Nicholson family will be paid £14.45m, to be satisfied by the issue of 5.8m new IOME ordinary shares at 250p each. Shares were suspended at 265p.

The placing will double the number of shares in issue. While family control of the restructured company will remain at about 68 per cent, 2.4m of the new shares, valued at 55m, are to be placed with

investors in order to increase liquidity in the market. Mr Deryk Nicholson, chairman, forecast the enlarged group will earn pre-tax profits of not less than £2m on revenue of £29m for the year ending October 30, 1989. Yesterday, Isle of Man Enterprises released results for the six months to April 30, 1989 showing a pre-tax profit increase of 44 per cent from £133,900 to £193,371.

# Assertion of a case of mistaken identity

Clare Pearson profiles BBA and outlines its problems in reassuring a distrustful City

THE EUROPEAN car market has stayed strong so far this year, and the upcoming rash of results for British car components companies are bound to show that business has been buoyant.

BBA Group, the supplier of friction materials, clutches and brake systems, will have enjoyed its share of these boom conditions.

Analysts are forecasting that BBA's results next Tuesday will show an increase in pre-tax profits from £27.6m to about £40m for the six months to end-June.

However, to be slotted so easily into the motor components story is just what BBA does not want to happen. Rather, it is concerned that the City has failed to take stock of the rapid progress it has recently made towards achieving its aim of becoming a broadly-based industrial holding company.

Flagged as a landmark in this process was the announcement three months ago that it was buying IGH, a US industrial textiles company for a maximum of £95.8m - a move which brings its automotive and non-automotive activities into balance.

But much more important in terms of size was last summer's £21m purchase, for a mixture of cash and convertible preference shares, of the Guthrie Corporation, the diversified manufacturing company. BBA is currently capitalised at about £425m.

BBA is still headquartered modestly in Cleckheaton, West

Yorkshire. But it does indeed look very different from the retiring company - dominated by its two founding families, the Pearsons and the Fentons - that it was during all but the last five years of its 110-year history.

The man at the centre of the transformation is Mr John White who joined as group managing director in November 1984.

An early pupil of Professor Roland Smith at Manchester Business School, he is a plain-talking northerner with a reputation for toughness.

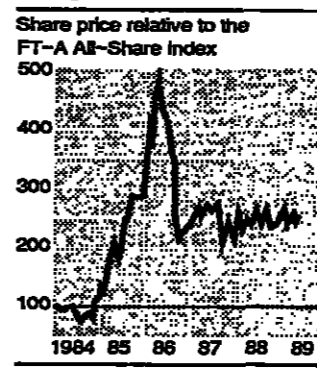
But if many in the City are currently failing to pay what BBA sees as due attention to the "emerging international conglomerate" story, it is probably because this is the second time in about three years that they have been asked to sit up and pay attention to the company. And the first time, the results were less than satisfactory.

UK-based Automotive Products, Mr White's first big acquisition, was purchased early in 1986 for £36.4m and the move was followed a few months later by a one-for-four £63.7m rights issue.

But shortly after shareholders had stamped up for the rights issue, BBA came out with a surprise warning that its profits were being affected by a rapid decline in UK car parts orders, in particular hitting AP's Midlands factory.

BBA's sharp share price slide at the time looked silly in the light of subsequent results. Earnings per share growth, for instance, was 26 per cent in

BBA



1984 85 86 87 88 89

1988, 47 per cent in 1987, and 22 per cent in 1988. But the legacy of distrust remained.

Now, in order to polish its tarnished image, BBA needs to provide the City with some strongly encouraging figures supporting the wisdom of its more recent acquisitions.

So far, in contrast to the first few months after the purchase of AP, last April's acquisition of Guthrie seems to have been an even better move than BBA could have expected.

Attention focuses on Page Avjet, Guthrie's airport services and aircraft outfitting business which considerably expanded BBA's aviation activities and had initially been seen as the leading candidate for disposal.

However, civil aviation has expanded rapidly and demand in the US for aircraft refurbishment has boomed under the impetus of the ageing fleet and price escalation in the new aircraft market.



John White: at the centre of the transformation

Page Avjet has come to look more and more the jewel in the Guthrie crown.

In a recent development, it won the maintenance contract for the shuttle between Boston and New York recently acquired by Mr Donald Trump. BBA is also busy expanding its facilities in Florida.

The acquisition of IGH, the manufacturer of industrial textiles, has also been seen as a shrewd move by BBA followers.

On profit projections of £9.4m for the year to end-June, the exit p/e was under 7, and it is expected to contribute significantly to earnings next year.

The company is currently planning another big corporate development with the flotation - scheduled for the autumn - of its Australasian businesses. These comprise BBA's brake and clutch businesses, the Australasian side of Guthrie, and an industrial plastics manufacturer bought in January this

year. The flotation, which should value the company at A\$100m (£45.5m), will be of 40 per cent of the shares, and is intended to supply funds for its expansion in Pacific basin.

Expected to generate around £20m in cash for BBA, it should do much to relieve the persistent worry among City analysts about the company's level of gearing - which rose to 100 per cent shortly after the Guthrie acquisition.

But a series of disposals have now limited gearing to about 55 per cent, and BBA says it should be down to about 40 per cent, a level with which it feels comfortable, by the year-end.

There is certainly a good deal more going on at BBA than the manufacture of brakes, clutches, and disc pads. But this is the activity with which it is most obviously associated.

This is bound to hold its shares back for the moment as the market looks out for the signs of a European car market downturn.

In the longer term, the share price outlook hinges on BBA gaining recognition as a credible international conglomerate.

Stockbroker Smith New Court suggested the company was a "ledging BTR" in a circular this year: next Tuesday's results are likely to be closely scrutinised for some evidence.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Circular resolutions are not available as to whether the dividends are interim or final and the subdivisions shown below are based solely on last year's Shareholders.

TODAY	Next	Next
Chemical Inds, Jacobs (John I. Leading Lancers, Lloyds Abbey Life, Rio Salinas, Waco,		
AMEC	Sept 7	Sept 7
Anglo	Aug 7	Aug 7
Metals	Aug 9	Aug 9
Metals		
Pharm.		

PUBLIC WORKS LOAN BOARD RATES

Term	Effective July 25		Non-quota loan A* repaid		Non-quota loan B* repaid	
	by 1991	by 1992	by 1991	by 1992	by 1991	by 1992
Over 1 up to 2	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 2 up to 3	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 3 up to 4	11 1/2	11 1/2	10 3/4	12 1/2	12 1/2	12 1/2
Over 4 up to 5	11 1/2	11 1/2	10 3/4	12 1/2	12 1/2	12 1/2
Over 5 up to 6	11	11	10 3/4	11 1/2	11 1/2	11 1/2
Over 6 up to 7	10 3/4	10 3/4	10 3/4	11 1/2	11 1/2	11 1/2
Over 7 up to 8	10 3/4	10 3/4	10 3/4	11 1/2	11 1/2	11 1/2
Over 8 up to 9	10 3/4	10 3/4	10 3/4	11 1/2	11 1/2	11 1/2
Over 9 up to 10	10 3/4	10 3/4	10 3/4	11 1/2	11 1/2	11 1/2
Over 10 up to 15	10 3/4	10 3/4	9 3/4	10 3/4	10 3/4	10 3/4
Over 15 up to 25	10	9 3/4	9 3/4	10 3/4	10 3/4	10 3/4
Over 25	9 3/4	9 1/2	9 1/2	10 3/4	10 3/4	10 3/4

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

Oliver to buy Frame Express

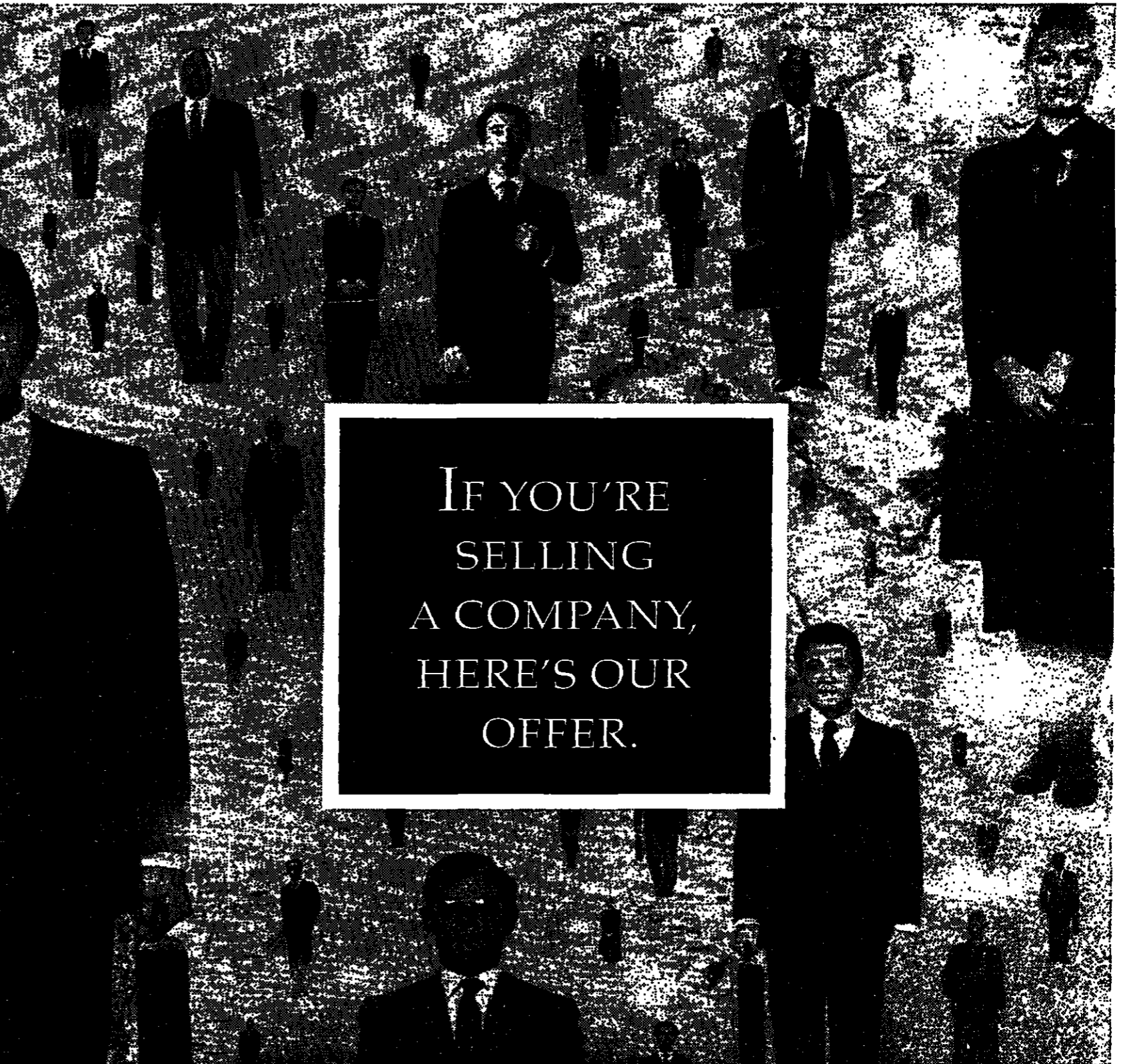
The Oliver Group, formerly George Oliver (Footwear), is acquiring Frame Express, a picture framing business with 16 retail outlets in London for £1.8m satisfied by £1.5m in 'A' non-voting shares and the balance in loan notes. Frame has an annual turnover of about £2.5m.

Video Magic joins the Third Market

Video Magic Leisure Group, a regional chain of video film rental stores, is joining the Third Market through a placing capitalising it at £3.5m.

Laing & Cruckbank is placing 3m shares at 66p to raise about £1.98m. Sponsor is Riggs AP Bank.

The company has 38 outlets in the Midlands, the north west, East Anglia and the home counties. It manages a further 17 stores. It made pre-tax profits of £188,523 in the year to March 31.



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COMMODITIES AND AGRICULTURE

Gummer to put the consumer first

By Bridget Bloom, Agriculture Correspondent

MR JOHN Gummer, Britain's new Minister of Agriculture, Fisheries and Food, intends to shift the focus of his department in an effort to restore the confidence of the consumer and to give a more coherent role to the farmer, both as producer of food and as "keeper" of the countryside.



John Gummer: moving the ministry into the 1990s

Mr Gummer, who was appointed on Monday to replace Mr John MacGregor (now Minister of Education), said yesterday that the ministry's task was to take the consumer as its starting point.

Farmers catered both for consumers of food and for people who enjoyed the countryside. It was the job of the ministry - and of farmers - to meet the demands of those two groups, Mr Gummer said.

Without giving hostages to fortune - "a new minister obviously looks again at all the issues without necessarily taking immediate decisions" - Mr Gummer also indicated that his new focus would entail re-organisation of the ministry, barely changed since Britain entered the European Community 16 years ago.

His concern to put the consumer first comes in the wake of last winter's salmonella-infected eggs and increasing public worry about food safety, as well as against the background of rising awareness of environmental and countryside issues.

The minister's most immediate task will be to launch today's white paper, presenting new food legislation in the autumn. It was vital that the Government took more comprehensive powers to ensure food safety, whether this meant being able to close sus-

cept food establishments, stop imports or ensure acceptable mechanisms for food irradiation, he said.

"Clear responsibility" for food and the food industry as the planned bill goes through Parliament is to be given to one of two new junior ministers, Mr David Maclean. Mr David Curry, a former Member of the European Parliament, and agricultural expert, is to be minister in charge of production (Baroness Trumplington will remain in charge of horticulture, research and development, pesticides and nitrate).

In the rather longer term and beyond these ministerial appointments, Mr Gummer suggested that the ministry would need re-organising to shift it in a direction more appropriate to the 1990s.

Its structure was still very much the product of the time when Britain had full control of its farm policy and the Ministry of Food and the National Farmers' Union between them decided annually on the prices farmers should receive.

"Then the ministry's role - and that of the NFU - was quite clear, but now it's more confused," Mr Gummer said, adding that it was as important for farmers to have confidence in their role as food producers and carers for the countryside as it was for consumers to have confidence.

Mr Gummer, who was Minister of State for Agriculture until last summer, and might thus be presumed to have studied the matter closely - did not specify the changes he had in mind. However, he intended they should be

"demand led" rather than revolutionary.

On specific issues, Mr Gummer said the ministry would continue to give high priority to the reform of the EC's Common Agricultural Policy, not for its own sake but because a more reasonably structured system would be more acceptable to consumers. It was also necessary to ensure that support continued for farmers in poorer areas of the community.

In his wish to see a more coherent policy towards the countryside, Mr Gummer said he saw no need for the sort of conflict which had often marred relations in the past with jobs for people in rural areas and protecting the countryside for its own sake.

He had held discussions with Mr Chris Patten, the new Environment Minister, on differences in the past between the departments. "Only a small number of people are likely to be affected," Mr Gummer said, adding: "We're not having that."

This weekend, Mr Gummer will play host to Mr Henri Nallet, France's Agricultural Minister, "A reasonable man to do business with, whom I have known for years," Apart from wanting to press Mr Nallet, currently President of the EC's Farm Council, on "one or two of the consequential" of yesterday's agreement on the sheepmeat regime, Mr Gummer hopes to show his French colleague some of the schemes like the environmentally sensitive areas, which Britain has introduced for conserving the countryside. "I am very keen to press him on the centrality of looking after the countryside," Mr Gummer said.

Single EC market for sheepmeat accepted

By David Buchan in Brussels

EC FARM ministers have reached an outline accord to create a single Community sheepmeat market by the start of 1993. This would mean uniform headage payments for breeding ewes throughout the EC and the elimination of the UK's variable premium (deficiency payment) on lamb.

They also agreed to cut New Zealand lamb imports from the current 245,000 tonnes a year to 205,000 tonnes for a four-year period backdated to January 1, 1989. But they failed to reach a decision on New Zealand butter imports into the UK.

New Zealand diplomats still hoped, however, that EC ministers would reach a consensus in September on the Commission's proposals which, as for lamb, combine cuts in import quota and levy.

The Commission has proposed that New Zealand butter imports into the UK, currently 74,500 tonnes a year, would be cut to 64,500 tonnes this year and to 55,000 tonnes in 1992.

The special import levy would be cut from 25 per cent of the EC intervention price for butter to 15 per cent. The main elements of the sheepmeat accord, which were agreed in the early hours of yesterday and which still have to be formally confirmed and adopted, would end the present system under which the Community is divided into seven regions for purposes of calculating these prices.

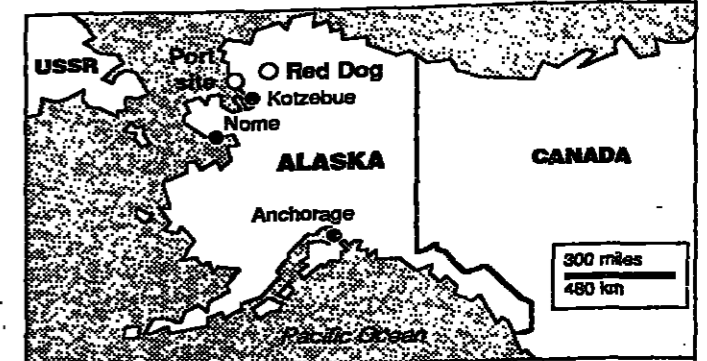
Next year, the seven regions would become four, and by 1993, one. Two EC-wide rates of ewe payments would be introduced for "heavy" lambs, raised mainly in the north and, at a lower level, for "light" lambs, raised mainly in the south where sheep milk is also produced. Greece and Italy, which along with the Netherlands, signed the deal but were outvoted, felt the "light" lamb payments were insufficient.

British officials said that for the UK the disadvantage of losing its special variable premium was compensated by greater flexibility on the ewe premium. Low stock levels of sheep in the UK are expected to rise to 500 head, while for hill flocks the limit would be 1,000 head; any sheep above these limits would attract half the regular premium.

Mr Raymond MacSharry, the EC farm commissioner, said he would wait until September produced firmer evidence of this year's harvest before pronouncing on the request by most EC member states for a temporary suspension of the cereals co-responsibility levy.

Galvanising for action at the Red Dog zinc mine

Andrew Fisher, recently in Alaska, reports on how a revived Cominco is dealing with rising demand



JUST NORTH of the Arctic Circle, where the bleak and often fog-laden tundras give way to the bare slopes of the Brooks Range, the world's largest zinc and lead mine is being developed by Cominco, the Canadian mining company which fell on hard times in the mid-1980s and has since been given a reviving jolt with the arrival of new shareholders.

The Red Dog mine, an aircraft hop away from the drab town of Kotzebue - named after a Prussian seafarer - is a US\$450m project. Twenty years ago, it was just a reddish-sand creek which an alert pilot spotted while flying back home to Kotzebue. Today, says Mr Robert Hallbauer, the chief executive: "It's the most important thing we've got right now. It's a very good orebody, high grade and low cost. It's the largest sized mine being developed now."

At a time when zinc consumption is on the rise as car makers, construction companies and other manufacturers make more use of its anti-corrosive properties, the new mine will be in a position to supply Cominco's own smelter in Trail, British Columbia, as well as customers in Europe and the Far East, where demand has grown strongly.

It will also enhance Cominco's earnings, which have already recovered sharply from the losses of 1985 and 1986, totalling US\$213m before extraordinary losses last year after CSB's year before. In 1988, Cominco made a US\$125m loss, and it was late that year that the scene was set for the ailing company's recovery.

A consortium of Canadian (Teck Corporation), German (Metallgesellschaft), and Australian (MIM Holdings) companies bought control of Cominco, which leases the mine land from the regional native corporation, pays a fee for using the port and road.

The mine and the ore treatment mill, cost about US\$800m, excluding \$30m spent on feasibility studies and preparatory work: A further \$90m covers working capital. Among the banks providing the development finance were Union Bank of Switzerland, Deutsche Bank and Kreditanstalt für Wiederaufbau from Germany, and Westpac of Australia.

Mr Stone reckons that once Red Dog is in full production by 1992, it will add at least US\$100m a year to Cominco's earnings at present zinc prices. However, offsetting some of that will be the running down of the Pine Point zinc-lead mine in Red Dog's favour is the large orebody of 85m short tons (2,000kt each), giving a life of over 40 years

from earlier depressed levels. Cominco officials are coy about forecasts, but Mr Hallbauer says that 1989 is "looking good." It depends on the metal prices. "If you look at average prices for 1988, there's a pretty good chance of them being higher this year on average."

First-year earnings were 80 per cent higher at C\$141m as a result of higher zinc, copper, and fertilizer prices. Red Dog does not need high prices to return a profit. "It has very low break-even levels," comments Mr Robert Stone, Cominco's vice-president for finance. "A \$2 or \$3 cent (per lb) zinc price would allow break-even to be reached, even down to repaying bank loans. And 8 cents under that, at around 24 or 25 cents, would be the price needed once financing has been paid off." (This year, zinc has traded between 70 and 80 cents a pound.)

Not easy at a time when Cominco's ownership was changing - its previous majority owner was Canadian Pacific - and metal markets were poor. The US\$150m cost of the small seaport and the 53-mile road to the mine was met by the state of Alaska; Cominco's lease of the mine land from the regional native corporation, pays a fee for using the port and road.

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for the mine, its high grades of 17 per cent zinc and 5 per cent lead, and its easy accessibility - "like a big egg somebody sat on the surface and sunk in a bit."

These figures compare favourably, for instance, with Cominco's Iskut mine in Tasmania, which has 18m tons and 13 per cent zinc. The Red Dog mine, adds Mr Stone, will be equivalent to around 5 per cent of the world's zinc consumption. But the net addition will be 2 per cent - half the rise in world demand last year - when the closure of Pine Point is taken into account.

On the negative side is the fact that Red Dog is isolated and in a region of harsh winters. The zinc and lead concentrates will be kept in a huge triangular-ended building, the largest in Alaska, outside the 90-100 day ice-free summer shipping season. Valuable experience in operating Arctic mines was gained with the Polar mine on Little Cornwallis Island, north of Canada's mainland.

Another extra cost arises from the partnership with the regional native corporation, which will receive royalties rising from an initial 4.5 per cent of net cash flow to a maximum of 50 per cent after around 30 years. "Most mines couldn't carry that," says Mr Stone. Clearly, Cominco and its shareholders have a lot riding on the potential of Red Dog.

An attempt to change the quotation of the London Metal Exchange's copper and lead contracts from pounds sterling to US dollars has failed. It has been unanimously rejected by the LME directors. Members were told yesterday the matter will not be considered again for another year. Traders against the change said they could see no obvious point in altering a system which had built copper into the exchange's most successful contract. They were particularly reluctant to give up the opportunity for arbitrage between the LME's copper contract and New York's dollar-based futures market.

Spanish milk dispute likely to get worse

By Peter Bruce in Madrid

AN OFTEN violent dispute over prices between dairy farmers and large milk product plants in Cantabria is threatening to upset the torpor that traditionally settles over Spain in August.

After an informal meeting between farmers and the industry ended in Madrid without agreement on Monday, the farmers said attempts would be made to widen the conflict to other parts of the country.

Last week, dairy farmers around Santander poured away 1m litres of milk after the processors refused to collect it. Factories of large producers, including the French yogurt group Danone, have been attacked and, in one case, burned. Tanker trucks have been stopped and emptied.

Just after the dispute began in May, farmers surrounded and closed a big Nestlé plant for three days.

Earlier this month, as frustration mounted, the farmers poured 110,000 litres of milk into the River Pas, which flows

into the Bay of Biscay, killing more than 1m fish in the process. The dispute centres on an annual agreement between dairy farmers and the industry, which allows the price paid by processors to fall in the spring and summer, when supplies are high, and to rise again for the autumn and winter.

Last year, everything worked beautifully. The Government established a mechanism whereby producers and factories would make regional price agreements, setting a minimum price of Ptas33.50 a litre for the summer and Ptas38.90 for winter.

In reality, the Cantabrian factories were paying up to Ptas60 a litre and exporting large quantities of powdered milk into the rest of Europe. The dairy companies themselves were engaged in a fight for distribution routes around the country and paying high prices to farmers to satisfy wholesale outlets.

Delighted farmers - the Cantabrian dispute involves about 16,000 small producers - invested in new machinery and increased their livestock.

The two sides failed to agree on 1989 prices and were forced to go to Madrid for arbitration last April. The Government suggested a minimum Ptas37 for the summer and Ptas42 for winter. Meanwhile, however, powdered milk export business has dried up and the industry has restored some calm to its own fevered ranks. The refusal, nationwide, to budge much from the Ptas37 a litre minimum is evidence of a new solidarity among the processors.

Charging that the processors owe them, about Ptas100m, in back pay, the protesting Cantabrian farmers have proposed Ptas49 a litre "as a negotiating point," but a milk industry official said yesterday that "we just can't pay that."

Whether the dispute spreads beyond Cantabria or not, farmers' leaders were warning yesterday that they would step up pressure on fact-

ories in the region next week. A representative of the dairy industry said that he thought the Cantabrian unrest was isolated and that farmers elsewhere in the country appeared to have accepted similar pricing arrangements being used by processors around Santander. He said local dairy farmers needed to come to terms "with the realities of the market."

Thousands of people own small and inefficient dairy holdings along Spain's lush northern coast. For many, the farms are a source of secondary and, often, undeclared income. Government officials in Madrid say the sheer spread and haphazardness of the Cantabrian industry makes smooth negotiating difficult.

Equally, the violence of the Cantabrian farmers' campaign for higher prices - especially if it succeeds and if the Government intervenes - may well light fires in parts of Spain where farmers are economically stronger and better organised.

WORLD COMMODITIES PRICES

LONDON MARKETS

NICKEL PRICES continued to gain ground on the London Metal Exchange yesterday amid the advance was pared back by profit-taking near the close. The cash position closed at \$12,850 a tonne, up \$375 on the day and \$900 on the week so far. Dealers attributed the market's strength to Japanese consumer demand and West German merchant buying against a background of technical tightness. Although LME warehouse stocks of the metal rose by 672 tonnes last week the total remained uncomfortably low at 3,270 tonnes. On the London Futures and Options Exchange (FOF) coffee prices fell back again as physical prices came under further pressure in the aftermath of the collapse earlier this month of the International Coffee Organisation's export quota system. But the September price remained above Tuesday morning's 8-year low.

COCOA 5/tonne

Close	Previous	High/Low
Jul	856	856
Aug	873	873
Dec	918	928
Mar	922	901
May	901	910
Jul	898	908
Sep	900	941

Turnover: 2185 (1974) lots of 10 tonnes

ICEO indicator prices (SOPs per tonne). Daily price for Jul 25 1076.71 (1067.86) -10 day average for Jul 26 1076.04 (1066.70)

COFFEES 5/tonne

Close	Previous	High/Low
Jul	788	800
Aug	778	785
Sep	778	785
Nov	788	798
Dec	806	813
Mar	828	838
May	828	895
Jul	880	877

Turnover: 5683 (3548) lots of 5 tonnes

ICEO indicator prices (SOPs per pound) for Jul 25 (78.26) daily 73.23 (73.44). 15 day average 77.25 (76.28)

SUGAR 5 (per tonne)

Close	Previous	High/Low
Aug	318.80	312.20
Oct	317.20	314.00
Dec	305.00	312.00
Mar	298.00	292.80
May	292.00	289.00
Aug	288.00	291.00

Turnover: Raw 7122 (8977) lots of 50 tonnes. White 1534 (2011) tons.

PARAFFIN WHITE (FFY per tonne): Oct 2679, Dec 2425, Mar 2335, May 2338, Aug 2310, Oct 2270.

CRUDE OIL, \$/barrel

Close	Previous	High/Low
Sep	16.80	16.82
Oct	16.84	16.82
Nov	16.88	16.72
Dec	16.88	16.72
Jan	16.87	17.01

Turnover: 17322 (10334)

GAS OIL, \$/tonne

Close	Previous	High/Low
Aug	146.75	147.25
Sep	146.75	147.50
Oct	146.75	147.25
Nov	146.75	147.75
Dec	146.75	147.25
Jan	146.75	147.25
Feb	146.75	147.25
Mar	146.75	147.25
Apr	146.75	147.25
May	146.75	147.25
Jun	146.75	147.25

Turnover: 5277 (5481) lots of 100 tonnes

WOOL THE WORLD WOOL market is more definitely down to floor prices now. Australian sales have resumed. Wool corporation purchases this week have amounted to between 250 and 400, more than anything reached last season. Higher proportions bought in do not mean significant weakening in price however. In the UK trade is said to be poor. There are problems on the machine knitting side, with short-time working widespread and further reductions in Scotland. Tapes are quoted at around 600p a kg for 54s super, 420p for 56s average and 350p for 50s carded and discounts apply for any decline order.

LONDON METAL EXCHANGE

(Prices supplied by Amalgamated Metal Trading)

Close	Previous	High/Low	AM Official	Kerb close	Open interest
Aluminium, 99.7% purity (50 per tonne)					Ring turnover 14,125 tonnes
Cash	1735-40	1733-7	1746/1752	1745-6	
3 months	1740-5	1740-3	1750/1758	1750-1	
Copper, Grade A (50 per tonne)					Ring turnover 28,125 tonnes
Cash	1572-2	1569-5-9	1582/1588	1580-00	
3 months	1555-6	1575-8	1565/1568	1562-3	
Lead (50 per tonne)					Ring turnover 10,250 tonnes
Cash	417-8	420-2	421/417	423-1	
3 months	408-10	410-1	410/407	408-0	
Nickel (50 per tonne)					Ring turnover 2,454 tonnes
Cash	1260-000	1240-500	1300/1280	1250-050	
3 months	1190-50	1190-000	1220/1170	1200-100	
Tin (50 per tonne)					Ring turnover 1,275 tonnes
Cash	9715-25	9690-80	9719/9715	9715-7	
3 months	9705-5	9650-50	9750/9680	9705-10	
Zinc, Special High Grade (50 per tonne)					Ring turnover 13,250 tonnes
Cash	1659-5	1676-25	1682/1670	1680-71	
3 months	1577-8	1596-8	1599/1576	1590-1	
Zinc (50 per tonne)					Ring turnover 4,625 tonnes
Cash	1595-000	1620-30	1620-5	1620-5	
3 months	1525-30	1545-50	1550/1526	1545-7	

POTATOES 5/tonne

Close	Previous	High/Low
Nov	130.0	140.0
Feb	150.0	180.0
Apr	213.0	222.0
May	210.0	212.0
Jun	210.0	212.0

Turnover: 467 (600) lots of 40 tonnes.

SOYABEAN MEAL 5/tonne

Close	Previous	High/Low
Oct	140.00	142.00
Dec	137.50	142.50

Turnover: Raw 7122 (8977) lots of 50 tonnes. White 1534 (2011) tons.

PREMIUM FUTURES 5/1000lb point

Close	Previous	High/Low
Jul	1353	1352
Aug	1434	1404
Sep	1500	1490
Oct	1568	1542
Nov	1667	1678
Dec	1738	1739

Turnover: 272 (134)

GRAIN OILS 5/tonne

Close	Previous	High/Low
Wheat	105.00	105.30
Wheat	109.00	109.05
Barley	110.00	110.35
Mar	110.00	111.15
Nov	120.00	119.50
Dec	120.00	119.50
Jan	120.00	121.00

Turnover: 8 (1) lots of 3,250 kg

US MARKETS

IN THE METALS, gold edged higher from local buying, reports Drexel Burnham Lambert. Prices met resistance levels at \$7500 basis August and then slipped back. Symphoric buying from gold helped silver firm slightly. Platinum futures rallied above the 500 level as new longs were seen in the market. Copper prices fell on trade and stop-loss selling. The softs featured higher sugar prices as commission houses were active buyers. Heavy switch trading was noted in the cocoa market. Coffee futures were listless. In the grains, prices were firm in most markets as scattered short covering helped correct some oversold conditions. The livestock had lower beef prices from elected stop-stops. The large amount in storage continues to weigh on the market. Live hogs and cattle had slow days. Cotton prices were again higher as carryover buying from Tuesday supported the market. The energy complex remained weak after sideways action.

NEW YORK

GOLD 100 Troy oz.: \$/troy oz.

Close	Previous	High/Low
Jul	374.9	373.7
Aug	376.0	374.1
Sep	377.3	376.4
Oct	379.3	378.4
Nov	383.5	382.6
Dec	385.3	384.5
Jan	387.5	386.8
Feb	391.6	390.7
Mar	395.7	394.8
Apr	398.8	398.9
May	401.1	400.2

PLATINUM 50 Troy oz.: \$/troy oz.

Close	Previous	High/Low
Jul	497.4	493.3
Aug	507.2	496.6
Sep	509.9	499.8
Oct	507.1	503.5
Nov	510.6	508.6
Dec	514.1	510.1

SILVER 5000 Troy oz.: \$/troy oz.

Close	Previous	High/Low
Jul	323.4	320.8
Aug	323.0	321.5
Sep	327.5	326.0
Oct	329.4	327.9
Nov	331.1	329.6
Dec	332.8	331.3
Jan	334.5	333.0
Feb	336.2	334.7
Mar	337.9	336.4
Apr	339.6	338.1
May	341.3	339.8
Jun	343.0	34





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Main table containing unit trust information with columns for Unit Name, Price, and Yield. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table listing insurance companies and their unit trusts, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others.

Main table of unit trusts, organized by company and fund name, with columns for unit price and yield percentage.

Continued on next page

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Main table containing unit trust information, organized into columns for various fund categories and regions. Includes sub-sections for 'OFFSHORE AND OVERSEAS', 'GUERNSEY (ISB RECOGNISED)', 'MANAGEMENT SERVICES', 'LUXEMBOURG (ISB RECOGNISED)', and 'JERSEY (ISB RECOGNISED)'. Each entry lists fund names, prices, and other financial details.

OFFSHORE AND OVERSEAS

GUERNSEY (ISB RECOGNISED)

MANAGEMENT SERVICES

LUXEMBOURG (ISB RECOGNISED)

JERSEY (ISB RECOGNISED)

SWITZERLAND (ISB RECOGNISED)

GUERNSEY (ISB RECOGNISED)

صندوق الاستثمار

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as Equilibria International, Warrington Investment Management, and others, with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Commonwealth & African Loans, and American Funds, with columns for Name, Price, and Yield.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts and their interest rates, with columns for Name, Rate, and Bank.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds and their details, with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

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AMERICANS - Contd

Table listing American companies such as FPL Corp, AT&T, and others with their share prices and market data.

CANADIANS

Table listing Canadian companies such as WABCO, Inco, and others with their share prices and market data.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Citicorp, Citicredit, and others.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies such as Finance Lease, Finance Leasing, and others.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Allied-Lyons, Carlsberg, and others.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as AMEC, Bovis Lend Lease, and others.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads companies.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, Shell Chemicals, and others.

DRAPERY AND STORES

Table listing drapery and retail companies such as Debenhams, Debenhams Group, and others.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads companies.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores companies.

ELECTRICALS

Table listing electrical companies such as BSC, BSC Group, and others.

DRAPERY AND STORES

Continuation of Drapery and Stores companies.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads companies.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

ENGINEERING - Contd

Continuation of Engineering companies.

ELECTRICALS

Continuation of Electrical companies.

DRAPERY AND STORES

Continuation of Drapery and Stores companies.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads companies.

BEERS, WINES & SPIRITS

Continuation of Beer, Wine & Spirit companies.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) companies.

ENGINEERING - Contd

Continuation of Engineering companies.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as ASDA, Asda Stores, and others.

HOTELS AND CATERERS

Table listing hotel and catering companies such as Holiday Inns, Holiday Inns Group, and others.

INDUSTRIALS (Miscel.)

Continuation of Industrial (Miscellaneous) companies.

INDUSTRIALS (Miscel.)

Continuation of Industrial (Miscellaneous) companies.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) companies.

ENGINEERING - Contd

Continuation of Engineering companies.

FOOD, GROCERIES, ETC

Continuation of Food and Grocery companies.

HOTELS AND CATERERS

Continuation of Hotel and Catering companies.

INDUSTRIALS (Miscel.)

Continuation of Industrial (Miscellaneous) companies.

INDUSTRIALS (Miscel.)

Continuation of Industrial (Miscellaneous) companies.

INSURANCES

Table listing insurance companies such as Axa, Axa Group, and others.



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INSURANCES - Contd

Table of insurance companies including Aviva, AXA, and others with columns for stock price, bid, offer, and volume.

LEISURE

Table of leisure companies including British Airways, British Telecom, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies including Bentley, Jaguar, and others.

Commercial Vehicles

Table of commercial vehicle companies including Leyland, and others.

Garages and Distributors

Table of garage and distributor companies including Halfords, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher companies including News International, and others.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies including Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table of property companies including British Land, and others.

SHIPPING

Table of shipping companies including British Skyways, and others.

SHOES AND LEATHER

Table of shoes and leather companies including Clarks, and others.

SOUTH AFRICANS

Table of South African companies including Anglo American, and others.

TOBACCO

Table of tobacco companies including British American Tobacco, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including British American Bank, and others.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TEXTILES

Table of textile companies including British Textiles, and others.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including British American Bank, and others.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

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TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Continuation of oil and gas companies including British Petroleum, and others.

OVERSEAS TRADERS

Table of overseas traders including British American Bank, and others.

PLANTATIONS

Table of plantation companies including British American Bank, and others.

MINES

Table of mining companies including British American Bank, and others.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

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Continuation of mining companies.

OIL AND GAS - Contd

Continuation of oil and gas companies including British Petroleum, and others.

OVERSEAS TRADERS

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Continuation of mining companies.

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Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies.

MINES - Contd

Continuation of mining companies including British American Bank, and others.

MISCELLANEOUS

Table of miscellaneous companies including British American Bank, and others.

THIRD MARKET

Table of third market companies including British American Bank, and others.

THIRD MARKET - Contd

Continuation of third market companies.

THIRD MARKET - Contd

Continuation of third market companies.

THIRD MARKET - Contd

Continuation of third market companies.

THIRD MARKET - Contd

Continuation of third market companies.

THIRD MARKET - Contd

Continuation of third market companies.

THIRD MARKET - Contd

Continuation of third market companies.

Notes regarding share prices and company information.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound up after trade data

STERLING FINISHED yesterday at its best level since late May on its Bank of England index, boosted by UK trade data for June which turned out to be not quite as bad as many had expected.

rail workers. The dollar lost ground as investors remained convinced that US interest rates are on a downwards track, albeit not immediately.

SFR1.6310 and FF6.3475 against FF6.4275. On Bank of England figures, the dollar's exchange rate index fell to 69.7 from 70.3 on Tuesday.

Despite the pound's overall strength, it failed to hold above resistance at DM3.0650, having briefly broken through this level around lunchtime.

The dollar fell to DM1.8740 from DM1.8935 and Y140.55 compared with Y142.55. It was also weaker in terms of the Swiss franc at SFR1.6130 from SFR1.6310.

The French franc was also able to take advantage of the D-Mark's weakness, the latter currency falling to FF3.3870 from FF3.3960. Investors took positions in the French franc, encouraged by a firmer tone in short-term French interest rates, and this pushed the D-Mark below support at FF3.3900.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Unit, % change against ECU, % change against previous, Divergence limit %.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: July 26, Latest, Previous Close, 1 month, 3 months, 6 months, 12 months.

Table with columns: Country, Currency, Unit, % change against ECU, % change against previous, Divergence limit %.

STERLING INDEX

Table with columns: Date, Index, % change, 1 month, 3 months, 6 months, 12 months.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: July 26, Day's spread, Close, One month, Three months, Six months, One year.

CURRENCY RATES

Table with columns: Currency, Rate, % change, 1 month, 3 months, 6 months, 12 months.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change, 1 month, 3 months, 6 months, 12 months.

CURRENCY MOVEMENTS

Table with columns: Currency, Movement, % change, 1 month, 3 months, 6 months, 12 months.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change, 1 month, 3 months, 6 months, 12 months.

OTHER CURRENCIES

Table with columns: Currency, Rate, % change, 1 month, 3 months, 6 months, 12 months.

FT LONDON INTERBANK FIXING

Table with columns: Currency, Rate, % change, 1 month, 3 months, 6 months, 12 months.

MONEY MARKETS

Favourable reaction

UK RATES were marked down yesterday as sterling reacted favourably to UK June trade data. Three-month interbank money slipped to 13.13% per cent from 14.13% per cent.

MONEY RATES

Table with columns: Currency, Rate, % change, 1 month, 3 months, 6 months, 12 months.

FINANCIAL FUTURES

Sterling prices improve

SHORT STERLING futures highlighted the bullish feel in the Libfa market yesterday, encouraged by a fall in cash rates and a stronger pound.

13 1/2 per cent Long gilt prices were also marked up in brisk trading as over 17,000 lots changed hands.

Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

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Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

US Treasury bond futures and Euro-dollar deposits improved in quiet trading amid speculation that the US Federal Reserve is encouraging a softer trend in interest rates by refraining from taking excess funds out of the system.

Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

Table with columns: Contract, Price, % change, 1 month, 3 months, 6 months, 12 months.

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KEY MARKETS KEY INFORMATION KEYPAD. Do you have access to real-time data on 2,500 securities... THE INTERNATIONAL STOCK EXCHANGE LONDON. Market-Eye from the International Stock Exchange.

CROSSWORD No.6,996 Set by VIXEN. 1 Ill-natured lament about a seaman, 2nd class (6). 2 The copper maybe beams foolishly, getting up late (4,5).

سكنا من الامل

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, Belgium/Luxembourg, Germany, France, Italy, Japan, and the Netherlands. Columns include stock names, prices, and changes.

Table of stock market data for various countries including Australia, Canada, Denmark, Finland, Greece, Hong Kong, India, Israel, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, and the UK.

Table of stock market data for Canada, including Toronto 2pm prices for July 26. Lists various Canadian stocks and their prices.

Table of stock market data for the New York Dow Jones index, showing values for July 26 and 27, 1989.

Table of stock market data for various indices including Australia, Austria, Belgium, Denmark, Finland, France, Germany, Hong Kong, India, Israel, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, and the UK.

Table of stock market data for Tokyo - Most Active Stocks, Wednesday July 26, 1989. Lists top-performing Japanese stocks.

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Advertisement for 'It's attention to detail' featuring Hyatt Regency Brussels and the Financial Times logo.



سوقنا من الامم

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Headqu national market. 3pm prices July 26

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Close prices.

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and Close prices.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Close prices.

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Close prices.

Advertisement for F.T. hand delivered, featuring the Copenhagen logo and contact information for K. Mikael Heino.

AMERICA

Dow retreats in the wake of poor earnings figures

Wall Street

A COMBINATION of profit-taking after the equity market's recent substantial rally, and concern about some of the disappointing earnings announcements over the last few days kept stocks on the defensive.

growth in the personal computer industry next year. Cray Research slumped 32% to \$41.5 after reporting surprisingly weak second quarter earnings.

Independent Belgian firm faces challenge of banks

Tim Dickson interviews a broker who welcomes regulatory change but feels just a twinge of nostalgia

SEATED in his second floor office in the heart of Brussels' commercial district, Mr Patrick de Bellefroid casts a sideways glance across the street towards the imposing head office building of Societe Generale de Belgique.



BROKERS' WORLD

While welcoming Belgium's apparent new willingness to regulate its financial markets - exemplified by the recent transparency law on share stakes exceeding 5 per cent and the newly implemented takeover code - Mr de Bellefroid readily admits that accompanying moves to challenge the stockbrokers' monopoly and allow banks better access to the exchange have competitive implications for Brussels firms like Puissant Baeyens.

in private client business and one of Belgium's oldest stock-broking operations. Between them, they employ 100 people and boast eight partners.



Patrick de Bellefroid: not an unthinking traditionalist

Mr de Bellefroid is partner in charge of the core institutional side as well as the man who carries responsibility for the firm's computers. He begins a typical day at 8.45 am and goes quickly into a morning meeting with his two dealer/traders and two analysts - one specialising in Belgian shares, the other focusing on foreign mar-

their people tend just to go to the presentations. We try to arrange our own meetings and get a feel for the company. He observes: "Our philosophy is to try to work with a relatively small number of clients, mostly on the phone, and inform them accurately and quickly as to what is going on."

EUROPE

West German shares enjoy high noon in lively trade

THE STRONG upward momentum continued in West Germany, and most other bourses ended higher, writes Our Markets Staff.

up DM13.80 to a key technical level of DM355 in heavy trade. Car issues remained in favour, with VW particularly strong as it added DM7.50 to DM447.50, after touching DM451. It is still considered to be inexpensive from a price/earnings point of view.

Community to allow access to each other's insurance markets before 1992 boosted insurers with strong international businesses. Bearers in Swiss Re gained SFr400 to SFr12,500 and Winterthur SFr75 to SFr4,850.

MILAN moved higher in slightly bigger volume. One analyst said shares could rise over the next few days in a technical reaction to the recent spell of weakness, but this was not expected to become a trend. The Comit index gained 6.88, or 1 per cent, to 670.89.

Madrid weakened in moderate volume, with construction stocks worst hit and banks holding up. The general index lost 0.57 to 301.74 in moderate volume, and some analysts said it could now fall below the 300 support level.

expectations the market will do little for the next month or two, said one analyst. BRUSSELS gained ground in reaction to changes in corporation tax agreed on Monday but business was sparse. Raffinerie Tirlemontoise, the sugar refiner, featured once again as bid speculation intensified. The shares rose BFr90 to BFr2,600 in record turnover of 219,500 shares.

ASIA PACIFIC

Nikkei edges down as enthusiasm subsides

Tokyo

AN EARLY rise quickly ran out of steam yesterday and share prices closed slightly lower for the first time in six trading days, writes Michio Nakamoto in Tokyo.

(parliament), for example, would leave uncertainties which could in turn lead to future weakness in the housing market. The theory being that the ruling party will try to win popular support, and counter the advance of the Japan Socialist Party, by working to improve housing conditions.

technology related to magnetic levitation trains and its development of leisure businesses, closing up Y80 at Y1,280. Housing issues and stocks sensitive to interest rate movements gained in Osaka, where the OSX average climbed a hefty 307.58 points to a record high of 33,755.96. Volume leapt up to 120m shares from Tuesday's 93m.

losses, with New World Development down 10 cents at HK99.20, Hongkong Land off 10 cents at HK77.95 and Hang Lung Development declining 7.5 cents to HK34.25.

Roundup

THERE WAS a tendency to ease back in Asia Pacific markets yesterday, particularly those which had risen with Tokyo on Tuesday.

The successful land bid was about 10 per cent below the Government's own expectations, and compared with the HK\$5bn plus that the site might have realised before Peking's Tiananmen Square massacre on June 4.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY JULY 26 1989, MONDAY JULY 24 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. Go. Al., World Ex. Japan, The World Index.

Advertisement for RPS Acquisition Corporation. Text: "This announcement appears as a matter of record only. U.S. \$151,600,000 to RPS Acquisition Corporation to purchase the outstanding shares of Rps Scherer CORPORATION. Provided by Citibank, N.A. Canadian Imperial Bank of Commerce Group London. June 1989. CITICORP"